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AMALGAMATION - LDR SUMMARY
               (INTERLINKED • TRANSFEROR ↔ TRANSFEREE • ICAI FORMAT)
STEP 1 - TRANSFER OF ASSETS
TRANSFEREE
TRANSFEROR
                               MERGER → Assets A/c Dr (Book Value)
Realisation A/c Dr
   To Assets A/c
                                  To Business Purchase A/c
                               PURCHASE → Assets A/c Dr (Agreed Value)
                                   To Business Purchase A/c
Interlink → Transferor removes assets; transferee records them (book value in merger, agreed
value in purchase).
STEP 2 - TRANSFER OF LIABILITIES
TRANSFEROR
                               TRANSFEREE
Liabilities A/c Dr
                               Business Purchase A/c Dr
   To Realisation A/c
                                  To Liabilities A/c
Interlink → Transferor derecognises liabilities; transferee assumes them.
STEP 3 — PURCHASE CONSIDERATION BECOMES RECEIVABLE/PAYABLE
====
TRANSFEROR
                               TRANSFEREE
Transferee Co. A/c Dr
                               (No entry — PC is embedded in
   To Realisation A/c
                               Business Purchase A/c)
Interlink 
ightarrow PC receivable in transferor = PC payable already created via Business Purchase A/
STEP 4 - PAYMENT OF PURCHASE CONSIDERATION
====
TRANSFEROR
                               TRANSFEREE
Bank / Shares in Transferee A/c Dr
                               Business Purchase A/c Dr
   To Transferee Co. A/c
                                  To Share Capital A/c
                                   To Securities Premium A/c (if any)
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To Bank A/c (cash component)

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Interlink → What transferee pays equals what transferor receives.
_______
STEP 5 - PROFIT OR LOSS ON REALISATION (TRANSFEROR ONLY)
_______
If Profit → Realisation A/c Dr → To Equity SH A/c
If Loss → Equity SH A/c Dr → To Realisation A/c
                                    TRANSFEREE: No entry
Interlink → Only transferor prepares and closes Realisation A/c.
_______
STEP 6 - TRANSFER OF RESERVES
_______
                                 TRANSFEREE
TRANSFEROR
                                 MERGER →
All Reserves A/c Dr
   To Equity SH A/c
                                 Amalgamation Adj. A/c Dr
                                    To Statutory Reserve A/c
                                 PURCHASE → No reserves taken over
Interlink → Only statutory reserves continue in merger; none in purchase.
STEP 7 - GOODWILL / CAPITAL RESERVE (PURCHASE ONLY)
_______
                                 TRANSFEREE →
TRANSFEROR → No entry
                                 If PC > NA:
                                   Goodwill A/c Dr
                                      To Business Purchase A/c
                                 If PC < NA:
                                   Business Purchase A/c Dr
                                      To Capital Reserve A/c
Interlink → Difference arises only in transferee books and only under purchase.
STEP 8 - CLOSING OF TRANSFEROR BOOKS
______
TRANSFEROR
                                 TRANSFEREE
Equity SH A/c Dr
                                 No entry
   To Share Capital A/c
Interlink → Transferor ceases to exist; transferee carries forward business.
```

Realisation Account	
Dr.	Cr .
To Assets A/c (all assets transferred)	By Liabilities A/c (all liabilities)
To Bank A/c (expenses by transferor)	By Transferee Co. A/c (PC receivable)
To Loss transferred to Equity SH A/c	By Bank A/c (sale of assets not taken over)
	By Profit transferred to Equity SH A/c

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Equity Shareholder's Account	
Dr.	Cr .
To Shares in Transferee Co. A/c	By Share Capital A/c
To Bank A/c (if cash distributed)	By General Reserve A/c
To Loss on Realisation	By P&L A/c (credit balance)
	By Realisation A/c (profit)
	by Redissación A/C (profisc)

Fauity Shareholders Account

Dr.	Cr .
To Realisation A/c (PC settlement)	By Equity SH A/c (PC receivable) (or) By Realisation A/c (as per entry)

Transferee Company Account

Business Purchase Account Dr.	Cr.
To Share Capital A/c To Securities Premium A/c (if any) To Bank A/c (cash portion of PC)	By Assets A/c (value of assets taken over) By Liabilities A/c (value of liabilities) (Credit side = Net Assets taken over)
OR (Purchase Method) To Capital Reserve A/c (if NA > PC)	By Goodwill A/c (if PC > NA)

Goodwill Account Dr. Cr To Balance c/d (Goodwill recognised) By Business Purchase A/c

Capital Rese	erve Account	
Dr.		Cr.
	Ву	Business Purchase A/c

Amaigamation Adjustment Account		
Dr.	Cr	
ы.	Ci .	
To Statutory Reserves A/c	(No other entries normally)	

Ampleometics Adjustment Assount

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AMALGAMATION — STEP 5: SPECIAL / RARE ADJUSTMENTS (Exam Attempts 2024-2026)

1 Adjustment of PC when multiple modes of settlement involved
```

- (RTP Nov 2024 conceptual application)

  I Treatment of statutory reserves (SCHEME OF AMALGAMATION)
- Reserve carried forward through Amalgamation Adjustment A/c (PYQ May 2024)
- Inter-company holdings (cross-holding, mutual holdings)
   Cancellation of mutual shareholding
  (MTP May 2025 advanced scenario)
- Calculation of PC when intrinsic value method + lump sum combined (RTP Jan 2025 mixed PC computation)
- Hidden goodwill / capital reserve recognition due to pre-acquisition revaluation (ICAI SM advanced example)
  Vendor company's unrealised profit / loss in stock taken over
- Treatment when purchase consideration < net assets = Capital Reserve (Repeated in RTP)

(PYQ Nov 2024 conceptual point)

(RTP May 2024)

- Debentures conversion at premium/discount in transferee
- (MTP Jan 2026 corporate restructuring question)

  Treatment of unrecorded liabilities/ assets discovered on amalgamation date
- (PYQ Jan 2025)

  Adjustment of PC when acquisition is in "nature of merger"

   Transferor's reserves preserved

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PURCHASE CONSIDERATION (PC) - LDR SUMMARY
=====
1 METHODS OF PC (ICAI APPROVED)

    Lumpsum / Direct Method → PC GIVEN directly. (No calculation)

    Net Assets Method → PC = Assets Taken - Liabilities Taken. (When PC NOT given)

3. Net Payment Method \rightarrow PC = Cash + Shares + Debentures issued. (MOST exam-used)

    Intrinsic Value Method → Based on Exchange Ratio derived from Net Asset Value per share.

2 WHICH METHOD TO USE? - ICAI SHORTCUT (Flow Logic)
IF PC is mentioned → Lumpsum
ELSE IF assets/liabilities with values given → Net Assets
ELSE IF payment mode given → Net Payment
ELSE IF NAV-based exchange ratio given → Intrinsic Value
______
3 MAIN FORMULAS (ALL EXAM FORMULAS IN TWO LINES)
Net Assets Method: PC = (Assets Taken - Liabilities Taken)
Net Payment: PC = Cash Paid + (Shares Issued \times Issue Price) + (Debentures Issued)
Intrinsic Value: IV = Net Assets ÷ Shares;
                Exchange = IV(Transferor) : IV(Transferee);
                PC = Shares issued × Issue Price
______
4 EXAM ILLUSTRATIONS (COMPRESSED)
ILLUSTRATION 1 - LUMPSUM
PC given = 12,00,000 \rightarrow \text{Shares } @10 = 1,20,000 \text{ shares}.
ILLUSTRATION 2 - NET ASSETS
Assets: 5,00,000 + 2,00,000 + 1,50,000 = 8,50,000
Less Liabilities: 1,00,000 \rightarrow PC = 7,50,000
ILLUSTRATION 3 - NET PAYMENT
Shares 20,000 @12 = 2,40,000; Cash 1,00,000 \rightarrow PC = 3,40,000
ILLUSTRATION 4 - INTRINSIC VALUE
IV(B)=15; IV(A)=30; Ratio=1:2;
B has 1,00,000 shares \rightarrow receives 50,000 shares \rightarrow PC=50,000×30=15,00,000
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5 TRICKY ADJUSTMENTS (ICAI EXAM TRAPS)
Unrecorded Items:
PC = Assets + Unrecorded Assets - Unrecorded Liabilities - Liabilities
Example: 8,00,000 + 50,000 - 20,000 - 3,00,000 = 5,30,000
Debentures at Premium (VERY common):
Liabilities taken at SETTLEMENT value.
Example: 1,00,000 debentures @10% premium → 1,10,000
PC = Assets - 1.10.000.
Shares Issued at Premium:
Shares issued = 30.000 @₹15 → PC=4.50.000
But entry splits: Share Capital = 3,00,000; Premium=1,50,000
• Intrinsic Value Adjustment (Equity only):
If preference shares exist → Use *only equity* in exchange.
Example: Net Assets=12,00,000; Equity shares=70,000 → IV=17.14.

    Assets/Liabilities NOT taken:

New Assets Taken = Total Assets - Not Taken
New Liabilities Taken = Total Liabilities - Not Taken
Example: 10,00,000 - 1,50,000; 3,00,000 - 50,000 \rightarrow PC=6,00,000

    Mixed Method (VERY popular ICAI trap):

EVEN IF assets/liabilities are given,
IF mode of payment is given → USE NET PAYMENT.
Example: Cash 50,000 + Shares 20,000@12 → PC=2,90,000
______
6 FINAL PC DECISION TABLE (WRITE THIS IN EXAM FOR FULL MARKS)
PC given → Lumpsum
PC NOT given but assets/liabilities given → Net Assets
Payment details given → Net Payment
Exchange ratio based on IV given → Intrinsic Value
If BOTH Net Assets & Payment info given → ALWAYS Net Payment (ICAI rule)
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CONSOLIDATION - LDR MASTER SUMMARY
1 ■ BASIC FORMULA (THE ONLY 4 ITEMS ICAI TESTS)
______
  GOODWILL / CAPITAL RESERVE = Cost of Investment - Holding's Share in Net Assets of
Subsidiary

    MINORITY INTEREST (MI) = MI % × (Share Capital + Reserves of Subsidiary after adjustments)

3. CONSOLIDATED RESERVES = Parent's Own Reserves + Parent's Share of Post-Acquisition Profits
4. CONSOLIDATED BALANCE SHEET = Parent Assets + Subsidiary Assets - Intercompany Effects
2 STEPS OF CONSOLIDATION (ICAI SEQUENCE)
STEP 1 - Determine % of Holding & Minority Interest
       (Holding % = Shares held by parent / Total shares of subsidiary)
STEP 2 - Break Reserves into:
       (i) Pre-Acquisition → affects Goodwill/Capital Reserve
       (ii) Post-Acquisition → increases Parent Reserves
STEP 3 - Compute Net Assets of Subsidiary on Date of Acquisition
       Net Assets = Share Capital + Pre-acquisition Reserves
STEP 4 - Goodwill / Capital Reserve
       If Cost of Investment > Holding's Share of Net Assets → Goodwill
       If Cost < Holding's Share of Net Assets → Capital Reserve
STEP 5 - Post-Acquisition Profits
       Parent Share = Holding % × Post-Acq Reserves
       MI Share = MI % × Post-Acq Reserves
STEP 6 - Minority Interest (ICAI Format)
       MI = MI% × (Share Capital + Pre-acq Reserves + MI's share of Post-acq Profits)
STEP 7 - Consolidated Reserves
       = Parent's Own Reserves + Parent Share of Post-Acq Profits
STEP 8 - Inter-Company Adjustments

    Unrealised profit on inventory

    Unrealised profit on fixed assets

    Bills receivable/payable

    Inter-company balances

    Bonus issue effects

STEP 9 - Prepare Consolidated Balance Sheet (Schedule III Format)
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3 QUICK ILLUSTRATIONS (ULTRA-COMPRESSED ICAI PATTERN)
ILLUSTRATION 1 - GOODWILL / CAPITAL RESERVE
Holding 80%; Cost of Investment = 5,00,000
Subsidiary Net Assets at Acquisition = Share Capital 4,00,000 + Reserves 1,00,000 = 5,00,000
Holding's Share = 5,00,000 \times 80\% = 4,00,000
GOODWILL = 5,00,000 - 4,00,000 = 1,00,000
ILLUSTRATION 2 - MINORITY INTEREST
MI = 20%
Subsidiary: Share Capital 4,00,000; Post-acq reserves 1,00,000
MI = 20\% \times (4,00,000 + 1,00,000) = 1,00,000
ILLUSTRATION 3 - POST-ACQUISITION PROFITS
Post-acq reserves = 1,00,000
Holding 80% → Parent Share = 80,000 (goes to Consolidated Reserves)
ILLUSTRATION 4 - UNREALISED PROFIT (Stock Reserve)
Subsidiary sold goods costing 50,000 to parent for 65,000
Closing stock includes goods worth 30,000 (cost 23,077)
Unrealised Profit = 30,000 - 23,077 = 6,923 → Deduct from Consolidated Inventory & Group
Profit.
ILLUSTRATION 5 - BILL OF EXCHANGE
Parent's Bills Receivable = Subsidiary's Bills Payable → Cancel both.
_______
4 CONSOLIDATED BALANCE SHEET FORMAT (ICAI MINI-FORM)
ASSETS
Fixed assets (P + S - Unrealised Profits)
Goodwill / Capital Reserve
Current assets (P + S - adjustments)
EQUITY & LIABILITIES
Share Capital (Parent ONLY)
Consolidated Reserves (Parent + share of post-acq profits)
Minority Interest
Long-term / short-term liabilities (P + S - intercompany items)
=====
5 EXAM TRAPS (ICAI MOST FREQUENT)
✓ Pre-acquisition profits NEVER go to Consolidated Reserves → they adjust Goodwill.

✓ Post-acquisition profits ALWAYS shared between Parent & MI.

✓ Unrealised profits ALWAYS deducted from group profits.
✓ Bonus issue from pre-acquisition profits → adjust net assets at acquisition.
✓ For preference shares: MI includes preference share capital + dividend arrears.
m{
u} Intercompany asset sales 
ightarrow eliminate profit + adjust asset to original carrying amount.
```

## WN 1 - ANALYSIS OF PROFITS OF SUBSIDIARY

A. Pre-Acquisition Profits XXXX (Reserves at acquisition date)

B. Post-Acquisition Profits XXXX

(Increase in reserves after acquisition)

C. Allocation: Holding Company Share: Pre-Acq → Adjust Cost of Control Post-Acq → Consolidated Reserves

Minority Interest Share: Pre-Acq + Post-Acq - Minority Interest

- EXISTING reserves at acquisition
- · Pre-acq P&L balance
- Pre-acq General Reserve
- Pre-acq FV adjustments (net)
- Pre-acq bonus issue adjustments

- Increase in reserves after acquisition
- Increase in P&L after acquisition
- FV adjustment depreciation impact
- Unrealised profit adjustments
- Interim/proposed dividend adjustments

```
STEP 3 - Allocation of PROFITS
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MINORITY INTEREST SHARE
HOLDING COMPANY SHARE
                                                 = MI % × Post-Acq Profits
= Holding % × Post-Acq Profits
                                                 Goes to: MINORITY INTEREST (CBS)
Goes to: CONSOLIDATED RESERVES
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Pre-Acq Profits × Holding % → Reduce Goodwill (Cost of Control)
Pre-Acq Profits × MI % → Added to MI
```

STEP 4 - FLOW TO CONSOLIDATED BALANCE SHEET

- Pre-acquisition Profits:
  - → Affect Goodwill calculation (Cost of Control)
  - → MI share added to Minority Interest
- Post-acquisition Profits:
  - → Holding Share → Consolidated Reserves (CBS: Shareholders' Funds)
  - → MI Share → Minority Interest
- 3. FV Adjustments:
  - → Pre-acq FV ↑ reduces Goodwill
  - → Post-acq extra depreciation reduces Post-acq Profits
- 4. Unrealised Profit:
  - → Deduct from Group Reserves
  - → Deduct from Inventory or PPE

### WN 2 - COST OF CONTROL (Goodwill/Capital Reserve)

A. Cost of Investment in Subsidiary

B. Less: Holding Company's Share in Net Assets of Subsidiary:
Share Capital × Holding % XXXX
+ Pre-Acquisition Reserves × Holding % XXXX
+ Fair Value Adjustments × Holding % XXXX

---Total (B) XXXX

XXXX

C. GOODWILL = A - B (If positive)
D. CAPITAL RESERVE = B - A (If negative)

As at 31st March, 20XX

#### **EQUITY & LIABILITIES**

- A. Shareholders' Funds
  - Share Capital (Holding Co. ONLY)
  - Reserves & Surplus (Consolidated Reserves)
    - = Parent's own reserves
    - + Parent's share of Post-Acquisition Profits
    - Parent's share of Goodwill Impairment (if any)
- B. Minority Interest
  - = MI% × (Share Capital + Reserves after adjustments)
  - + MI share of Post-Acquisition Profits
  - MI share of Impairment Loss
- C. Long-term Liabilities (Holding + Subsidiary - Intercompany items)
- D. Current Liabilities

(Holding + Subsidiary - Intercompany items)

NOTE: Bills Payable/Bills Receivable cancellation happens here.

......

#### **ASSETS**

- A. Non-Current Assets
  - Fixed Assets (Holding + Subsidiary Unrealised Profit Adjustments)
  - Goodwill / Capital Reserve (from Cost of Control)
  - 3. Other Non-Current Assets
- B. Current Assets

Inventory (minus unrealised profit)

Trade Receivables (after eliminating intercompany dues)

Cash and bank balances

Other CA

# CONSOLIDATION - ADJUSTMENTS + ACCOUNTING TREATMENT (1 PAGE) ADJUSTMENT TYPE QUICK ILLUSTRATION 1 GOODWILL / CAPITAL RESERVE Cost of Investment = 6,00,000 Net Assets = 5,00,000 Holding Share = 3,75,000 Goodwill = 2,25,000 2 PRE & POST ACQ PROFITS Pre-acq: 1,00,000

FAIR VALUE ADJUSTMENT

**4** UNREALISED PROFIT - STOCK

6■ INTER-COMPANY BALANCES

7 DIVIDENDS (MOST TESTED)

5 UNREALISED PROFIT - FIXED ASSET

(ICAI special)

profits

Profit

Reserves

Post-acq: 2,00,000

H(75%) = 1,50,000

MI(25%) = 50,000

URP = 5.000

URP = 40,000

FV +40,000 at acquisition

Closing stock part = 20,000

Goods sold S→H: Cost 60,000, Sale 80,000

Bills Rec 1,00,000 = Bills Payable 1,00,000

Proposed Dividend → Post-acq only

Parent share is deducted from Post-Acq Profit Do NOT affect Goodwill

Asset CA = 1,00,000 sold at 1,40,000

Depn(S) = 14,000 vs correct 10,000

Parent Debtors = 50,000 from Sub

Interim Dividend (after acq)

Post-acg Depn = 4,000

ACCOUNTING TREATMENT

Goodwill = Cost - H's share

Capital Reserve if negative

Shown in Consolidated BS

Pre-acq → Adjust Goodwill

Increase Group Reserves

Increase MI

Reduces Goodwill

Deduct URP from:

(2) Group Profit

Dr Creditors / BP Cr Debtors / BR

Parent Share → Group

(1) Inventory

Cancel both:

MI Share → MI

Depn reduces Post-acq

Post-acq → Share b/w H & MI

Add FV uplift in Net Assets

Reduce PPE by remaining URP

Add Excess Depn to Group

Excess Depn adjustment:

8  BONUS ISSUE - PRE / POST ACQ Capital ↑	Pre-acq Bonus: 1:1 Post-acq Bonus	Pre-acq → Adjust Net Assets Post-acq → Only Share
Post-acq		NO effect on Goodwill/
9  PREFERENCE SHARES & ARREARS Equity	Pref Capital = 2,00,000 Arrears Div = 30,000	Include in MI: MI = Pref Part + MI% of
0 GOODWILL IMPAIRMENT Reserves	Original Goodwill = 2,25,000 Impairment = 25,000 H (75%) = 18,750 MI(25%) = 6,250	Reduce Goodwill in CFS Allocate: H portion → Deduct Group MI portion → Reduce MI
1■1■ INTEREST, BILLS, OTHER ITEMS	Subsidiary owes Parent 70,000 Includes interest? Remove unrealised portion	Cancel receivable & payable Adjust Group Profits
1 2 ASSETS/LIABILITIES REVALUATION Goodwill Increase Goodwill	Land 1 1,00,000 at acquisition  Land 1 40,000 at acquisition	Increase Net Assets → Reduce  Decrease Net Assets →
1 <b>∭</b> 3 <b>∭</b> CHAIN HOLDING (If applicable)	H holds 80% of S; S holds 40% of T H's effective holding = 0.8×0.4 = 32%	Consolidate T proportionately: Parent share = Effective % MI = Remaining %
1 ■ 4 ■ WORKING NOTES (ICAI DECIDED MARKS	) WN1 Pre/Post Profits WN2 Cost of Control WN3 MI WN4 Group Reserves WN5 Unrealised Profit	Required in every answer:  • WN1 - Profit split  • WN2 - Goodwill  • WN3 - MI  • WN5 - Adjustments

# 1 Fair Value Adjustments at acquisition + post-acquisition depreciation

- (RTP Nov 2024 FV adjustments)
  2 Bonus issue pre- and post-acquisition
- (PYQ May 2024 reserves impact)

  3 Dividend treatment: proposed dividend, interim dividend, pre/post acquisition split
- (MTP May 2025)
  4 ■ Unrealised profits on intra-group transfer of fixed assets
- 5 Unrealised profits in stock where selling company is subsidiary vs parent (PYQ Nov 2024 MI proportion questioned)
  6 Chain holding (multi-level holding)
- 7☐ Goodwill impairment distribution between Parent & MI (Repeated RTP and PYQ 2024-2025)
- 8 Intra-group bills receivable & payable cancellation including discounting & dishonour scenarios
- (MTP Jan 2026)

  9 Treatment of preference share capital and arrears of preference dividend
  - Treatment of preference share capital and arrears of preference dividend (RTP May 2024)
- Revaluation profit/loss belonging partly to pre- and post-periods

```
======

    A) CASH FLOW FROM OPERATING ACTIVITIES (INDIRECT METHOD)

Net Profit Before Tax (as per P&L / Balance Sheet)
ADD: NON-CASH & NON-OPERATING EXPENSES (No cash outflow)

    Loss on sale of fixed assets

  • Bad debts / Provision for doubtful debts
LESS: NON-OPERATING INCOMES (Cash appears elsewhere)

    Profit on sale of fixed assets

  · Interest Income (Investing)

    Dividend Income (Investing)

■ ADD / LESS: WORKING CAPITAL CHANGES (Convert accrual → cash)
  Current Assets (Opposite effect):
   • Increase in CA (Debtors ↑, Inventory ↑, Prepaid ↑) - - CFO
  Current Liabilities (Same effect):

    Increase in CL (Creditors ↑, Outstanding Exp ↑) → + CFO

LESS: INCOME TAX PAID (Always shown separately under CFO)
ADD: TAX REFUND RECEIVED
**NET CASH GENERATED FROM OPERATING ACTIVITIES (A)**
======
B) CASH FLOW FROM INVESTING ACTIVITIES ( GROUP)
- Purchase of Fixed Assets / Intangible Assets / Investments
+ Sale of Fixed Assets (full cash received)
+ Sale of Investments
( Profit/Loss already adjusted in Operating; only CASH goes here.)
**NET CASH FROM INVESTING ACTIVITIES (B)**
```

```
C) CASH FLOW FROM FINANCING ACTIVITIES ( GROUP)
+ Proceeds from Issue of Shares / Securities Premium
+ Proceeds from Debentures / Loans
- Redemption of Shares / Debentures
- Buyback of Shares
- Dividend Paid (Interim/Final)
**NET CASH FROM FINANCING ACTIVITIES (C)**
NET INCREASE / (DECREASE) IN CASH & CASH EQUIVALENTS = A + B + C
ADD: Opening Cash & Cash Equivalents
CLOSING CASH & CASH EQUIVALENTS
______
=====
INTERLINKED ADJUSTMENTS (SAME ICON = SAME "COLOUR GROUP")
______
NON-CASH ITEMS (affect NP → adjust CFO):
  Depreciation, Amortisation, Provisions, Unrealised FX, Loss on sale.
NON-OPERATING ITEMS:
  Profit on sale (- CFO), Interest Income (- CFO), Dividend Income (- CFO).
LONG-TERM ASSET CASH FLOWS:
  Purchase (- investing), Sale (+ investing), Interest Received (+ investing), Dividend
Received (+ investing).
CAPITAL STRUCTURE FLOWS:
  Issue of capital (+), Redemption/Borrowing (-), Interest Paid (-), Dividend Paid (-).
WORKING CAPITAL MOVEMENTS:
TAX & NON-CASH DISCLOSURES:

    Non-cash transactions → NOT included in CF (only disclosed)

=====
ICAI FINAL EXAM FORMULA (ALWAYS WRITE IN CFO WORKING NOTE)
_______
=====
   + ( Add: Non-cash / Non-operating expenses)
   ( Less: Non-operating incomes)
   + / - ( Working capital changes)
   - ( Income tax paid)
```

ADJUSTMENT TYPE	QUICK ILLUSTRATION (ICAI STYLE)	ACCOUNTING TREATMENT
NET PROFIT TO OPERATING CF (STARTING POINT) on Sale  Interest Income		Start from Net Profit: + Depreciation, + Loss - Profit on Sale, -
DEPRECIATION / AMORTISATION Activities (NON-CASH) (non-cash)		ADD BACK to Operating Dr Depreciation
from Operating (ICAI frequently tests) INVESTING	Sold asset for 1,20,000; BV = 1,00,000  Loss 20,000 → ADD to Operating CF	Profit 20,000 → DEDUCT Cash from sale → IN
INTEREST PAID / INTEREST Financing (if Ind-AS) RECEIVED Investing		Interest Paid → Interest Received →
	Dividend Paid = FINANCING  Dividend Received = INVESTING	Dividend Paid → Dividend Received →

CASH FLOW STATEMENT - ADJUSTMENTS + ACCOUNTING TREATMENT (1 PAGE)

MORKING CAPITAL CHANGES opposite effect	Increase in Debtors 40,000 → REDUCE CF	Δ Current Assets →
(MAJOR ICAI ADJUSTMENT)  → same effect	Increase in Creditors 30,000 → INCREASE CF	Δ Current Liabilities
decrease)		(ADD increase, DEDUCT
PURCHASE OF FIXED ASSETS (Non-current items)	New Asset purchased = 3,00,000	Investing Outflow: Dr Fixed Assets / Cr Bank
SALE OF FIXED ASSETS cash received	Sale proceeds = 1,20,000	Investing Inflow = FULL
(NOT profit, NOT BV) in Operating		Profit/Loss separately
(FINANCING SECTION) Capital / Cr SP	Fresh issue = 5,00,000 (premium included)	Financing Inflow: Dr Bank / Cr Share
REDEMPTION OF DEBENTURES / PREFERENCE SHARES Premium / Cr Bank		Financing Outflow: Dr Debenture / Dr
NON-CASH TRANSACTIONS	Asset purchased by issuing shares	NOT included in CF
(disclosure only) (ICAI exam trap) transaction"	e.g., Building ₹10,00,000 via equity	Add note: "Non-cash
TAX PAID (IMPORTANT)	Income Tax Paid = 70 (Always shown sepaly)	Operating Outflow:  "Less: Income tax paid"

1 3 EXTRAORDINARY / Operating CF	If loss due to fire, insured claim partly received	Cash effect ONLY →
NON-RECURRING ITEMS		Non-cash portion ignored
RANK OVEDDBAET TREATMENT	If part of working anital tout a constant	
Op CF	If part of working capital → treat as Current Liab	Increase OD → Increase
(ICAI point) Op CF	If term loan OD → Financing	Decrease OD → Reduce
<pre>PROVISIONS / WIP / EXPENSES expenses</pre>	Provision for Tax ↑ 20,000 → ADD to Op CF	Add back non-cash
ADJUSTMENT Deduct	(Cash paid separately shown)	Provision decrease →
	FC gain/loss unrealised → Ignore in CF	Realised gain/loss →
Operating CF (ICAI theory) differences → separate line		Translation
■  OPENING-CLOSING CASH MATCH		Mandatory reconciliation:
(CHECKPOINT) Total CF	Opening Cash = 1,00,000	Closing - Opening =
1 8 FINAL STRUCTURE FOR EXAM		Must show:
(ICAI expected format)	Net Increase/Decrease in Cash Add: Opening Cash	<ul><li>Separate sections</li><li>Note for non-cash</li></ul>
transactions	Closing Cash (Tally)	• Tax Paid shown
separately	Closing Cash (Tally)	- lax raiu silowii

# CASH FLOW STATEMENT — STEP 5: SPECIAL ADJUSTMENTS (2024-2026) 1 Deferred tax adjustments (Integral for AS-3) - Adjustment made only in operating activities (RTP Nov 2024) 2 Non-cash & non-operating items: Unrealised forex gain/loss • Profit/loss on sale of PPE Non-cash expenses like amortization (PYQ May 2024) 3 Working capital changes with reverse effect (creditors dropped, debtors rose) (MTP May 2025) 4 Acquisition of assets via issue of shares (NON-CASH) - Not shown in main CFS (RTP Jan 2025) 5 Disposal of PPE: - Cash from sale in investing - Gain/loss moved to operating (PYQ Nov 2024) 6 Bank overdraft considered as cash equivalent (Only if repayable on demand) (ICAI SM Note) 7 Interest & dividend classification: Interest paid → Financing Interest received → Investing

Extraordinary items shown separately in CFS (RTP May 2024)

Dividend received → Investing

 Dividend paid → Financing (Tested in multiple RTPs)

- Provision adjustments not involving cash outflow - Add back to profits (MTP Nov 2024)
- Tax refunded/paid → Operating section (PYQ Jan 2025)

```
BUYBACK - LDR SUMMARY (CA INTER)
STEP 1 - CHECK LEGAL CONDITIONS BEFORE BUYBACK

    Only FULLY PAID shares can be bought back

    Buyback limit → max 25% of paid-up capital + free reserves

    Post-buyback Debt-Equity Ratio ≤ 2:1

    Sources allowed:

 ✔ Free Reserves
  ✓ Securities Premium
  ✔ Proceeds of fresh issue (NOT of same kind of shares)

    CRR required if buyback is from Free Reserves / SP

LOGIC → If conditions not satisfied → No journal entries allowed.
=====
STEP 2 — ANNOUNCEMENT & CREATION OF BUYBACK LIABILITY
_______
Buyback Price \times Number of Shares = Buyback Amount due to shareholders
Journal Entry:
Buyback of Shares A/c Dr
   To Equity Shareholders A/c
LOGIC → This records the obligation payable to shareholders.
STEP 3 - PAYMENT TO SHAREHOLDERS
_______
Equity Shareholders A/c Dr
   To Bank A/c
LOGIC → Settlement of buyback dues.
STEP 4 - CANCELLATION OF SHARE CAPITAL (MANDATORY)
_______
Face Value × Number of Shares Bought Back = Capital Cancelled
Equity Share Capital A/c Dr
   To Buyback of Shares A/c
LOGIC → Shares bought back must be extinguished → capital must reduce.
```

```
STEP 5 - PREMIUM ON BUYBACK (If Buyback Price > Face Value)
_______
Premium = (Buyback Price - Face Value) × No. of Shares
Premium on Buyback A/c Dr
   To Bank A/c
Adjust premium from:

    Securities Premium A/c (preferred)

• General Reserve A/c (if SP insufficient)
LOGIC → Companies Act allows buyback premium from SP or FR.
_______
STEP 6 - CREATE CAPITAL REDEMPTION RESERVE (CRR)
CRR = Face Value of Shares Bought Back
(Only if buyback financed from Free Reserves / SP)
General Reserve A/c Dr
   To CRR A/c
LOGIC → CRR protects creditors by replacing reduced share capital.
STEP 7 - TREATMENT OF BUYBACK EXPENSES
Buyback Expenses (e.g., fees, stamp duty, compliance costs)
Securities Premium A/c Dr
(OR Profit & Loss A/c Dr)
   To Bank A/c
LOGIC → Treated as capital losses; cannot be charged to CRR.
STEP 8 - FINAL BALANCE SHEET EFFECTS (ICAI PRESENTATION)

    Share Capital ↓ (cancelled amount)

• Securities Premium ↓ (if used for premium)

    Free Reserves ↓ (buyback financing)

    CRR † (face value replaced)

    Cash/Bank ↓

LOGIC → Post-buyback position must reflect adjusted capital structure.
```

BUY-BACK OF SECURITIES - ADJUSTMENTS	+ ACCOUNTING TREATMENT (1 PAGE)	
ADJUSTMENT TYPE	QUICK ILLUSTRATION (ICAI STYLE)	ACCOUNTING TREATMENT
1 CREATION OF BUYBACK LIABILITY	Buyback 50,000 shares @ ₹20	Dr Buy-back of Shares A/
(EQUITY SHARE BUYBACK A/C) A/c	Liability becomes due	Cr Equity Shareholders
PAYMENT TO SHAREHOLDERS	Payment of buyback liability	Dr Equity Shareholders
A/c	(Bank 10,00,000)	Cr Bank A/c
3 CANCELLATION OF SHARE CAPITAL	Face value = ₹10; Buyback 50,000 shares	Dr Equity Share Capital
(MANDATORY UNDER SEC 68/69) A/c	Capital cancelled = 5,00,000	Cr Buy-back of Shares
4 PREMIUM ON BUYBACK (₹10 premium per share) A/c	Buyback price = ₹20; Face value = ₹10 Premium = ₹10 × 50,000 = 5,00,000	Dr Securities Premium A/c (OR) Dr General Reserve
A/c		Cr Premium on Buyback
TRANSFER TO CRR (VERY IMPORTANT)	Buyback from Free Reserves/Securities Premium Face value bought back = 5,00,000	Dr General Reserve A/c Cr Capital Redemption
Reserve A/c bought back)	→ CRR = Face Value Cancelled	(CRR = FV of shares

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CECUPITIES

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ACCOUNTTING

6 SETTLEMENT OF PREMIUM ACCOUNT c	Premium payable = 5,00,000	Dr Premium on Buyback A/
	Paid through Bank	Cr Bank A/c
7 BUYBACK FROM PROCEEDS OF FRESH ISSUE (EXAM TRICK)		NO CRR REQUIRED (ICAI rule)
CHECK RESERVE SUFFICIENCY  (ICAI CONDITION)  debt-equity ratio ≤ 2:1  post buyback	Free Reserves = 8,00,000  Buyback (max 25% of paid-up capital + FR)  Check legal limits	Must maintain: • Post-buyback • Enough free reserves
TREATMENT OF EXPENSES ON BUYBACK (STAMP DUTY, FEES) A/c	Buyback expenses = ₹50,000 Allowed under Sec 52	Dr Securities Premium A/c (OR) Dr Profit & Loss Cr Bank A/c
BUYBACK FROM SECURITIES PREMIUM A/c (ICAI PERMITTED SOURCE)	Buyback Premium may be adjusted from SP	Dr Securities Premium  Cr Premium on Buyback A/c
1 BUYBACK THROUGH TENDER OFFER no special entry (ICAI theory)	Shares accepted proportionately	Normal buyback entries; Only quantity changes
1 2 BUYBACK FROM ODD LOT HOLDERS buyback	Special scheme in Companies Act	Same accounting as norma

1 3 TREATMENT OF UNPAID SHARE condition CAPITAL (ICAI theory)	Only fully paid shares can be bought back	No entry — compliance
1 4 TREATMENT OF PARTLY PAID SHARES (IMPORTANT)	Cannot be bought back unless fully paid e.g., Call money due: ₹5 per share	First pass: Dr Shareholders A/c Cr Share Capital /
Bank		THEN buyback entries
		buyback entitles
1 ■5 ■ IMPACT ON BALANCE SHEET (ICAI Presentation Item)	After buyback: • Share Capital reduced • CRR created • Cash Balance ↓	<ul> <li>Share Capital ↓</li> <li>CRR ↑</li> <li>Free Reserves ↓</li> <li>Securities Premium ↓</li> </ul>
(if used)		
1 ■6 ■ JOURNAL ENTRY SUMMARY	(i) Dr Buyback A/c → Cr SH A/c (ii) Dr SH A/c → Cr Bank A/c (iii) Dr Equity Share Capital → Cr Buyback A/c	(Liability creation) (Payment) (Capital
cancellation)		
	<pre>(iv) Premium: Dr SP/GR → Cr Premium on Buyback A/c (v) CRR: Dr GR → Cr CRR (vi) Dr Premium on Buyback A/c → Cr Bank</pre>	
	•	

```
INTERNAL RECONSTRUCTION - LDR SUMMARY
_______
STEP 1 - IDENTIFY NEED FOR RECONSTRUCTION
_______

    Heavy losses, overvalued assets, fictitious assets, unpaid dividends, creditor pressure

LOGIC → Company must restructure without liquidation.
STEP 2 - REDUCTION OF SHARE CAPITAL (Creates CAPITAL REDUCTION ACCOUNT)
______
Examples:
• Equity Share ₹10 → reduced to ₹2

    Preference Share capital reduced

Entry:
Share Capital A/c Dr
   To CAPITAL REDUCTION A/c ← (Main Working Account)
LOGIC → Capital Reduction A/c = FUND created to clean balance sheet.
______
STEP 3 — WRITE-OFF ACCUMULATED LOSSES & FICTITIOUS ASSETS
Capital Reduction A/c Dr
   To P&L (Dr balance)
   To Preliminary Expenses
   To Discount on Issue / Misc. Expenditure
LOGIC → Capital Reduction A/c FIRST removes all fictitious items & losses.
______
STEP 4 - REALIGN / REVALUE ASSETS (WRITE-DOWN / WRITE-UP)
Overvalued assets:
Capital Reduction A/c Dr
   To Asset A/c
Undervalued assets:
Asset A/c Dr
   To Capital Reduction A/c
LOGIC → After reconstruction, assets = true fair value.
_______
```

```
STEP 5 - CREDITORS / DEBENTURE AGREEMENTS
If creditors accept reduction:
Creditors A/c Dr
   To Capital Reduction A/c
If debentures converted:
Debentures A/c Dr
   To Share Capital / New Debentures
LOGIC → Creditor sacrifice increases Capital Reduction A/c.
STEP 6 - CANCEL ARREARS OF PREFERENCE DIVIDENDS
Dividend Arrears A/c Dr
   To Capital Reduction A/c
LOGIC → Removes old obligations & cleans capital structure.
STEP 7 - FRESH ISSUE OF SHARES (OPTIONAL STEP)
______
Bank A/c Dr
   To Share Capital / Securities Premium A/c
LOGIC → New issue strengthens finances; NOT related to CR A/c.
STEP 8 — TRANSFER SURPLUS IN CAPITAL REDUCTION ACCOUNT → CAPITAL RESERVE
_______
If Capital Reduction A/c has CREDIT balance left:
Capital Reduction A/c Dr
   To Capital Reserve A/c
LOGIC → CR A/c must be closed; any leftover = capital profit.
_______
=====
STEP 9 - PREPARE REVISED BALANCE SHEET
______

    Reduced Share Capital

    NO fictitious assets

    Clean P&L (ZERO balance)

    Revalued Assets

    Capital Reserve (if CR surplus)
```

To P&L A/c (Accumulated losses written off)	By Share Capital A/c (Capital reduced)
To Preliminary Expenses A/c	By Creditors A/c (Creditor sacrifice, if any)
To Discount on Issue of Shares A/c	By Debenture Holders A/c (if they sacrifice)
To Goodwill A/c (write-off)	By Asset Revaluation A/c (if assets undervalued ↑)
To Inventory / Plant / Land A/c (write-down)	
To Miscellaneous Expenditure A/c	
To Arrears of Preference Dividend A/c (cancelled	d)
(Balar	ncing figure if credit)

Cr.

← CR transferred to Capital Reserve

CAPITAL REDUCTION ACCOUNT

To Capital Reserve A/c

Dr.

INTERNAL RECONSTRUCTION — ADJUSTMENTS + ACCOUNTING TREATMENT (1 PAGE)			
ADJUSTMENT TYPE	OUICK ILLUSTRATION	ACCOUNTING TREATMENT	
1 REDUCTION OF SHARE CAPITAL (ICAI Primary Step)	Equity Shares ₹10 each reduced to ₹2 paid-up Reduction = ₹8 per share	Dr Share Capital Cr Capital Reduction A/c	
2 WRITE-OFF ACCUMULATED LOSSES Assets	P&L debit balance = ₹4,00,000 Preliminary Expenses = ₹50,000  Discount on Issue = ₹25,000	Dr Capital Reduction A/c Cr P&L / Fictitious (Reduces CR A/c)	
3 WRITE-DOWN OVERVALUED ASSETS	Goodwill ₹3,00,000 written off Inventory overvalued by ₹40,000	Dr Capital Reduction A/c Cr Goodwill / Inventory	
4■ WRITE-UP UNDERVALUED ASSETS	Land undervalued by ₹1,00,000 Plant undervalued by ₹50,000	Dr Land A/c Cr Capital Reduction A/c	
5 CREDITORS' / DEBENTURE HOLDERS' SACRIFICE c	Creditors agree to accept 80% of dues Sacrifice = 20%	Dr Creditors A/c Cr Capital Reduction A/	
6 CANCELLATION OF ARREARS OF PREFERENCE DIVIDEND	Preference dividend arrears = ₹1,20,000	Dr Dividend Arrears A/c Cr Capital Reduction A/c	
7 PAYMENT TO CREDITORS UNDER NEW TERMS Capital A/c	Creditors paid partly in cash: e.g., Settlement 1,00,000 via:	Dr Creditors A/c Cr Bank A/c / Share	
creditors)	Cash 70,000 + Shares 30,000	(If equity issued to	
CONVERSION INTO SHARES OR NEW DEBENTURES  New Debentures)	Debenture holders accept equity shares worth ₹1,50,000	Dr Debentures A/c Cr Share Capital A/c (If new debentures → Cr	

FRESH ISSUE OF SHARES	New capital raised: Bank ₹3,00,000 Shares issued at premium	Dr Bank A/c Cr Share Capital /
Securities Premium		
<pre>CAPITAL REDUCTION ACCOUNT C</pre>	After all adjustments, if CR A/c has balance	Dr Capital Reduction A/
BALANCE	(credit) → transfer to Capital Reserve	Cr Capital Reserve A/c
1 1 STATUTORY LIABILITY permitted	If statutory liability is written down,	Cannot be reduced unless
RESTRICTION (ICAI THEORY POINT) entry allowed	CR A/c **cannot** be used for such write-offs	by law → No journal
1 2 UNRECORDED LIABILITIES & (if written off)	Unrecorded Liability ₹50,000 → record first	Dr Capital Reduction A/c
ASSETS (ICAI Adjustment) A/c (if added)	Unrecorded Asset ₹70,000 → recognise	Cr Liability / Cr Asset
		(Depends on scheme)
1 3 CAPITAL RESERVE EFFECT Reserve:	Capital Reduction Surplus = ₹2,50,000	Transfer to Capital
c	After using CR A/c for losses	Dr Capital Reduction A/
		Cr Capital Reserve A/c
1 4 TREATMENT OF FICTITIOUS ASSETS (MUST BE WRITTEN OFF) A/c	Preliminary Expenses / Discount on Issue	Dr Capital Reduction A/c Cr Respective Fictitious
1 5 0VERHEAD / OPERATING LOSSES	Business loss ₹3,00,000 written off (Allowed under reconstruction)	Dr Capital Reduction A/c Cr P&L A/c

1 6 BALANCE SHEET AFTER	Reconstructed B/S includes:	No entry — Presentation
change:		
RECONSTRUCTION (ICAI PATTERN)	✓ Reduced Share Capital	<ul> <li>Lower Share Capital</li> </ul>
	✓ Cleaned P&L (0 balance)	<ul> <li>Adjusted assets at</li> </ul>
revised values	•	
	✓ Revalued Assets	<ul> <li>Capital Reserve if CR</li> </ul>
A/c surplus		

## INTERNAL RECONSTRUCTION - STEP 5: SPECIAL ADJUSTMENTS (2024-2026) 1 Creditor waiver partly in cash & partly in equity issue

- (RTP Nov 2024 hybrid settlement) 2 Reduction of share capital + simultaneous consolidation of shares
- (MTP May 2025) 3 Treatment of unrecorded liabilities discovered after reduction

(PYQ Jan 2025)

- 4 Revaluation of assets with both increase (some assets) and decrease (others) (ICAI SM complex illustration)
- priority order tested (RTP May 2024) 6 Adjustment of arrears of preference dividend cancellation

5 ■ Writing off heavy debit balance in P&L + fictitious assets

- (MTP Nov 2024) New issue of shares at premium to restore working capital - premium usage restrictions
- (PYO Nov 2024)
- 8 Debenture holders accepting restructuring (equity + partial write-off) (ICAI SM + RTP)
- 9 Capital Reduction Account surplus transferred to Capital Reserve
- (Repeated PYQ 2024-2025)
- $\blacksquare$  Treatment when capital reduction is insufficient  $\rightarrow$  Additional contribution by owners (MTP Jan 2026)

```
BRANCH ACCOUNT - INTERLINKED JOURNAL ENTRIES (HO ↔ BRANCH)
______
STEP 1 - OPENING BALANCES (STOCK / DEBTORS / CASH / FIXTURES)
HEAD OFFICE (HO)
                                    BRANCH (If branch keeps books)
Branch A/c Dr
                                    Opening Stock A/c Dr
   To Branch Stock A/c
                                    Opening Debtors A/c Dr
   To Branch Debtors A/c
                                    Opening Cash/Bank A/c Dr
   To Branch Cash A/c
                                    Opening Fixtures A/c Dr
   To Branch Fixtures A/c
                                       To Branch Capital A/c
INTERLINK: HO records assets *on behalf of branch*; Branch records its own opening balances.
STEP 2 - GOODS SENT TO BRANCH
HO
                                   BRANCH
Goods Sent to Branch A/c Dr
                                   Branch Stock A/c Dr
   To Purchases / HO Stock A/c
                                     To HO A/c (or Branch A/c)
INVOICE PRICE SYSTEM: HO records "loading adjustment" later.
STEP 3 - RETURN OF GOODS TO HO
                                   BRANCH
HO
HO Stock / Purchases A/c Dr
                                   HO A/c Dr
   To Goods Sent to Branch A/c
                                     To Branch Stock A/c
INTERLINK: Goods movement reversed in both books.
_______
STEP 4 - CASH SALES AT BRANCH
_______
                                   BRANCH
H<sub>0</sub>
Branch Cash A/c Dr
                                   Cash A/c Dr
                                      To Sales A/c
  To Branch A/c
INTERLINK: Branch → creates sale; HO → recognises receipt.
```

```
STEP 5 - CREDIT SALES AT BRANCH
                                     BRANCH
H<sub>0</sub>
Branch Debtors A/c Dr
                                     Debtors A/c Dr
   To Branch A/c
                                        To Sales A/c
INTERLINK: HO mirrors Branch's credit sale.
STEP 6 - CASH RECEIVED FROM DEBTORS (BRANCH REMITS)
                                     BRANCH
HO
Branch Cash A/c Dr
                                     Cash A/c Dr
   To Branch Debtors A/c
                                        To Debtors A/c
INTERLINK: HO reduces debtors; Branch reduces same debtors.
STEP 7 - REMITTANCES TO HO
HO
                                     BRANCH
Bank A/c Dr
                                     HO A/c Dr
   To Branch Cash A/c
                                        To Cash / Bank A/c
INTERLINK: Branch remits; HO receives → balances match.
STEP 8 - EXPENSES PAID BY HO ON BEHALF OF BRANCH
BRANCH
HO
Branch A/c Dr
                                     No entry (Dependent branch)
   To Bank / Expense A/c
INTERLINK: Branch expenses charged to Branch A/c at HO.
STEP 9 - EXPENSES PAID BY BRANCH
=====
                                     BRANCH
No entry (Dependent branch)
                                     Expenses A/c Dr
                                        To Cash / Bank A/c
INTERLINK: Expense appears ONLY in Branch books (if maintaining books).
```

```
STEP 10 - BAD DEBTS / DISCOUNTS ALLOWED
______
                                     BRANCH
Branch A/c Dr
                                     Bad Debts A/c Dr
   To Branch Debtors A/c
                                       To Debtors A/c
                                    Discount Allowed A/c Dr
HO records discount allowed:
Branch A/c Dr
                                       To Debtors A/c
  To Branch Debtors A/c
INTERLINK: Both reduce debtors; charged to Branch A/c at HO.
______
STEP 11 - CLOSING STOCK (COST PRICE SYSTEM)
HO
                                     BRANCH
Branch Stock A/c Dr
                                     Closing Stock A/c Dr
   To Branch A/c
                                        To Trading A/c
INTERLINK: HO recognises closing stock for branch; Branch treats it normally.
STEP 12 - LOADING ADJUSTMENT (INVOICE PRICE SYSTEM)
(A) REMOVE LOADING ON GOODS SENT
H<sub>0</sub>
                                     BRANCH
Goods Sent to Branch A/c Dr
                                     No entry
   To Branch Adjustment A/c
(B) REMOVE LOADING ON CLOSING STOCK
Branch Adjustment A/c Dr
                                     No entry
   To Branch Stock A/c
INTERLINK: HO removes profit element; Branch unaware of invoice price loading.
STEP 13 - BRANCH PROFIT TRANSFER TO HO P&L
=====
If branch shows PROFIT:
HO: Branch A/c Dr
                                      BRANCH: Branch Capital A/c Dr
     To General P&L A/c
                                            To Branch Profit A/c
If branch shows LOSS:
HO: General P&L A/c Dr
                                      Branch: Branch P&L A/c Dr
     To Branch A/c
                                           To Branch Capital A/c
INTERLINK: Branch profit flows into HO P&L (dependent branch).
```

```
BRANCH ACCOUNTS - LDR SUMMARY (ALL METHODS + ADJUSTMENTS)
1 ■ DEBTORS METHOD (MOST BASIC ICAI METHOD)
FLOW LOGIC (LDR):
STEP 1 → HO opens ONE account: BRANCH ACCOUNT (Nominal + Real + Personal combined)
STEP 2 → H0 sends goods to branch → Dr Branch A/c
STEP 3 → Branch sells goods (cash + credit) → Cr Branch A/c
STEP 4 → H0 pays branch expenses → Dr Branch A/c
STEP 5 → Branch remits cash to HO → Cr Branch A/c
STEP 6 → Closing items (stock, debtors, petty cash @ branch) → Cr Branch A/c
STEP 7 → Balance of Branch A/c = PROFIT or LOSS → Transfer to HO P&L
ADJUSTMENTS INCLUDED:
• Goods returned to HO
• Bad debts / discount allowed

    Goods-in-transit & Cash-in-transit

    Petty cash float

    Normal losses ignored; abnormal losses → Dr Branch A/c

BRANCH ACCOUNT FORMAT:
To Opening Stock / Debtors / Goods Sent / Expenses
By Cash Sales / Credit Sales / Closing Stock / Debtors / Petty Cash / Profit

≥■ STOCK & DEBTORS METHOD (INVOICE PRICE SYSTEM - LOADING METHOD).

FLOW LOGIC (LDR):
STEP 1 → H0 sends goods at INVOICE PRICE (contains LOADING)
STEP 2 → Use **FOUR LEDGERS**:
       (1) Branch Stock A/c (at invoice price)
       (2) Branch Debtors A/c
       (3) Branch Expenses A/c
      (4) Branch Adjustment A/c (loading adjustments)
STEP 3 → Branch Stock A/c records stock movement @ invoice price
STEP 4 → Branch Debtors A/c records credit sales & receipts
STEP 5 → Branch Adjustment A/c removes LOADING on:

    Opening stock loading

    Goods sent loading

    Closing stock loading

    Abnormal loss loading

STEP 6 \rightarrow Final Branch Profit = Gross Profit (Branch Adj A/c) - Expenses - Abnormal loss \alpha cos
KEY ADJUSTMENTS (EXAM CRITICAL):

    Loading = Invoice Price - Cost

    Closing Stock loading = Closing Stock × (Loading %)

• Goods sent back to HO reduce Branch Stock

    Normal Loss → ignore

    Abnormal Loss → adjusted in Branch A/c at cost and loading separately

BRANCH STOCK A/C (Invoice Price):
```

To Opening Stock / Goods sent

By Sales / Normal Loss / Closing Stock

BRANCH ADJUSTMENT A/C (GROSS PROFIT):

To Closing Stock Loading / Abnormal Loss Loading

By Goods Sent Loading / Opening Stock Loading / Gross Profit

```
3■ FINAL ACCOUNTS METHOD (ONLY FOR INDEPENDENT BRANCHES OR WHEN FULL ACCOUNTS GIVEN)
FLOW LOGIC (LDR):
STEP 1 → Branch prepares FULL Trading, P&L & Balance Sheet
STEP 2 → HO AND Branch books are merged
STEP 3 → Inter-branch balances cancelled
STEP 4 → Goods-in-transit & Cash-in-transit recorded
STEP 5 → HO sends goods: Branch records Purchase
STEP 6 → HO records Branch Debtor / Stock etc.
STEP 7 → Prepare Consolidated Trading & P&L
ADJUSTMENTS (ICAI STANDARD):

    Stock reserve NOT required (goods at cost)

    Outstanding/Prepaid expenses at branch → adjust

    Goods-in-transit & Cash-in-transit → record in both books

    Depreciation on branch assets

    Bad debts / discount allowed

FINAL ACCOUNTS OF BRANCH:
Trading A/c → P&L → Balance Sheet → Transfer Branch profit to HO books
_______
4 INDEPENDENT BRANCH METHOD (SEPARATE SET OF BOOKS)
_______
FLOW LOGIC (LDR):
STEP 1 → Branch keeps its own books (full system)
STEP 2 \rightarrow Branch records Purchases, Sales, Expenses, Cash, Debtors, Stock STEP 3 \rightarrow HO sends goods \rightarrow Dr Purchases / Stock
STEP 4 → HO sends cash → Dr Bank
STEP 5 → Branch remits cash to HO → Cr Bank
STEP 6 → Branch sends statement to HO → HO opens: "Branch Adj A/c"
STEP 7 → HO incorporates branch results:
BRANCH INCORPORATION JE (CRITICAL ICAI ENTRY):
(a) Transfer Branch Trading A/c result
Branch Trading A/c Dr / Cr
       To Branch P&L A/c
(b) Transfer Branch P&L to HO
Branch P&L A/c Dr
       To General P&L A/c
(c) Transfer Branch Assets & Liabilities to HO
Branch Assets A/c Dr
Branch Liabilities A/c Cr
      To Branch A/c
5 UNIVERSAL ADJUSTMENTS (APPLY TO ALL METHODS)
______

✓ Goods-in-transit → Add to Branch Stock / Goods Sent

✓ Cash-in-transit → Add to Branch Cash / Remittance

✓ Abnormal Loss → Dr Branch A/c at COST (remove loading if applicable)
✓ Normal Loss → No adjustment (included in GP)

✓ Bad Debts → Dr Branch A/c & Cr Branch Debtors (HO perspective)

✓ Returns Inward → Reduce Branch Sales
✓ Returns Outward → Reduce Goods Sent to Branch
✓ Petty Cash Float → maintain fixed float system
```

NE PAGE - BRANCH LEDGER MASTER			
==== DEBTORS METHOD — MAIN LEDGER (BRANCH ACCOUNT -			
==== BRANCH ACCOUNT	<b>6-</b>		
r. 	Cr.		
o Opening Stock / Debtors / Cash o Goods Sent to Branch o Expenses (HO Paid) o Abnormal Loss (at cost) o Bad Debts / Discounts o Goods-in-Transit (Opening)	By Cash Sales By Credit Sales By Goods Returned to HO By Closing Stock / Debtors / Cash By Remittances to HO By Goods-in-Transit (Closing) By Profit (to HO P&L)		
======================================			
==== A) BRANCH STOCK ACCOUNT (Invoice Price)			
o Opening Stock (IP) o Goods Sent to Branch (IP) o Debtors (Returns Inward) o Branch Adjustment (Abnormal Loss IP)	By Cash Sales By Credit Sales By Goods Returned to HO By Normal Loss (IP) By Closing Stock (IP)		
B) BRANCH DEBTORS ACCOUNT			
o Opening Debtors o Credit Sales	By Cash Received By Discount Allowed By Bad Debts By Returns By Closing Debtors		
C) BRANCH ADJUSTMENT ACCOUNT (Loading + Gross Profit)			
o Closing Stock Loading o Abnormal Loss Loading o Gross Profit (Balancing Figure)	By Opening Stock Loading By Goods Sent Loading (Represents GROSS PROFIT)		
D) BRANCH EXPENSES ACCOUNT			
o Cash / Bank / Petty Cash	By Branch Account		

D

Τ

INAL ACCOUNTS METHOD - LEDGER SET	
===== (A) BRANCH TRADING ACCOUNT	
To Opening Stock To Purchases (HO + Local)	By Sales By Closing Stock
To Direct Expenses	By Gross Profit c/d
(B) BRANCH PROFIT & LOSS ACCOUNT	
To Expenses (Rent, Salary, Admin)	By Gross Profit
To Depreciation	By Misc. Income
To Bad Debts To Net Profit (to HO P&L)	By Closing Adjustments (Loss → Dr HO P&L)
(C) BRANCH BALANCE SHEET (Format)	
ASSETS: Cash, Debtors, Stock, FA, Prepaid	LIAB: Creditors, O/S Exp, HO A/c
INDEPENDENT BRANCH METHOD — LEDGERS	
====	
(A) HEAD OFFICE ACCOUNT (in Branch Books)	
To Goods Returned to HO	By Goods Received from HO
To Remittances to HO To Expenses paid by HO	By Cash Received from HO By Net Profit transferred to HO
(B) BRANCH ACCOUNT (HO Books - Incorporation)	
To Branch Assets (closing)	By Branch Liabilities
To Branch P&L (Profit)	By Goods Sent to Branch
	By Cash Received (Remittances)
(Loss → Dr side)	By Opening HO Balance
UNIVERSAL ADJUSTMENT LEDGERS (ALL METHODS)	
====	
(A) GOODS SENT TO BRANCH ACCOUNT	
To Branch Adjustment (remove loading)	By Purchases / HO Stock
	By Branch Account
(B) LOADING / STOCK RESERVE ACCOUNT	
To Branch Adjustment (closing loading)	
(C) BRANCH CASH ACCOUNT	
To Opening Cash	By Expenses
To Cash Sales	By Remittances to HO
To Debtor Collections	By Closing Cash

```
FOREIGN BRANCH - LDR SUMMARY (ONE PAGE)
_______
🔟 STEP 1 — IDENTIFY TYPE OF FOREIGN BRANCH
_______
(a) NON-INTEGRAL FOREIGN BRANCH (Most ICAI questions)
(b) INTEGRAL FOREIGN BRANCH (Less common)
\bigstar ICAI RULE 
ightarrow Use different exchange rates depending on type.
LOGIC → Decides which exchange rate is applied to each item.
______
STEP 2 - EXCHANGE RATES TO USE (CRITICAL EXAM AREA)
★ NON-INTEGRAL BRANCH (OVERSEAS operations - NORMAL CASE)

    Monetary Items → Closing Rate

    Non-Monetary Items → Historical Rate

    Revenue / Expenses → Average Rate

    Depreciation → Rate of the related asset

    Opening Stock → Opening Rate

    Closing Stock → Closing Rate

• Exchange Difference → **FCTR (Foreign Currency Translation Reserve)**
★ INTEGRAL BRANCH (Dependent Operation)

    ALL items → Transaction Date Rate

    Closing monetary → Closing Rate

    Exchange Difference → **Profit & Loss A/c**

LOGIC → Non-integral = treated like a foreign sub.
      Integral = treated as an extension of HO.
```

```
STEP 3 — CONVERT FOREIGN BRANCH TRIAL BALANCE INTO REPORTING CURRENCY
STEP A → Convert Assets & Liabilities
STEP B → Convert Income & Expenses
STEP C → Compute Branch Profit
STEP D → Transfer to HO P&L (Integral) OR FCTR (Non-integral)
Conversion Guide Table:
ITEM
                                INTEGRAL BRANCH
                                                      NON-INTEGRAL BRANCH
. . . . .
Opening Assets
                                Historical Rate
                                                      Historical Rate
Closing Assets (Monetary)
                                Closing Rate
                                                      Closing Rate
Closing Assets (Non-Monetary)
                                Historical Rate
                                                      Historical Rate
                                Actual/Average Rate Average Rate
Revenue / Expenses
Depreciation
                                Rate of related asset
                                                     Rate of related asset
Exchange Differences
                                P&L
                                                      FCTR (Equity)
_ _ _ _ _
LOGIC \rightarrow This step generates the "Converted Trial Balance" needed for consolidation.
_ _ _ _ _
STEP 4 — INCORPORATE FOREIGN BRANCH RESULTS INTO HEAD OFFICE BOOKS
_______
★ FOR INTEGRAL BRANCH:

    Branch Profit → HO P&L

    Branch Assets → Dr Branch A/c

    Branch Liabilities → Cr Branch A/c

    Exchange Difference → P&L

★ FOR NON-INTEGRAL BRANCH:

    Convert TB → Prepare separate financials → Combine

• Exchange Difference → **Foreign Currency Translation Reserve (FCTR)**

    Report Branch Net Assets at closing rates

LOGIC → Integral = merge into HO; Non-integral = translate like foreign subsidiary.
```

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🔟 STEP 5 — JOURNAL ENTRY FLOW (EXAM-READY)
______
(A) For INTEGRAL BRANCH:
1. For Branch profit:
  Branch P&L A/c Dr
      To HO P&L A/c
  For Assets & Liabilities incorporation:
  Branch Assets A/c Dr
      To Branch Liabilities A/c
      To Branch A/c
3. For Exchange difference:
  Exchange Difference A/c Dr / Cr
      To HO P&L A/c
(B) For NON-INTEGRAL BRANCH:

    Exchange differences:

  Exchange Difference A/c Dr / Cr
      To FCTR
2. Net Assets Transfer:
  Branch Net Assets A/c Dr
      To Investment / Branch A/c
LOGIC → Non-integral branch exchange difference NEVER hits P&L.
STEP 6 — COMMON ICAI ADJUSTMENTS (ONE-LINE LDR)
______

    Goods-in-transit → Convert at transaction rate → Add to Purchases / Stock

    Cash-in-transit → Convert at closing rate

    Unrealised Profit on HO or Branch transfers → Remove (Stock Reserve)

    Outstanding Expenses / Prepaid → Convert using expense rate

    Depreciation → Convert at historical rate of Asset

ullet Head Office Expenses charged to Branch ullet Convert at average rate
ullet Branch sends remittances ullet Convert at actual rate on date of remittance
LOGIC → Apply proper rate for nature of each item - key scoring area.
STEP 7 - FINAL PRESENTATION (IN FINANCIAL STATEMENTS)
NON-INTEGRAL BRANCH →

    ALL exchange differences → "Foreign Currency Translation Reserve" (Equity)

INTEGRAL BRANCH →

    Exchange differences → Profit & Loss A/c
```

```
FINANCIAL STATEMENTS - LDR (NEW SCHEME)
1 STEP 1 - CLASSIFY ALL ADJUSTMENTS INTO:
✓ Revenue from operations
✓ Other income

✓ Cost of materials / Purchases
Changes in inventories

✓ Employee benefits

✓ Finance costs
✓ Depreciation

✓ Other expenses

✓ Tax expenses
✓ OCI (not applicable for CA Inter AS course)
Trading + P&L + P&L Appropriation = NOW MERGED INTO SoPL.
______
=====
2 STEP 2 - STATEMENT OF PROFIT & LOSS (SoPL) STRUCTURE
______
=====
SECTION A - Revenue

    Revenue from Operations (Sales - Returns)

• Other Income (Interest, Rent, Commission, Discount received, etc.)
SECTION B - Expenses

    Purchases of Stock-in-Trade

• Cost of Materials Consumed

    Changes in Inventories

    (Opening Stock - Closing Stock)
• Employee Benefits (Salary, Wages)

    Finance Cost (Interest)

    Depreciation & Amortization

    Other Expenses (Selling, Admin, Bad Debts, Losses, Charity, Advertisement etc.)

= Profit Before Tax (PBT)
SECTION C - Tax

    Current Tax

    Deferred Tax (rarely tested)

= Profit After Tax (PAT)
SECTION D - Appropriations

    Transfer to Reserves

    Proposed Dividend

· Interim Dividend
• Balance transferred to Capital A/c (sole proprietor)
```

```
ASSETS
Non-current Assets
• PPE (WDV after depreciation)
· Intangible Assets

    Long-term Loans & Advances

Current Assets

    Inventory

    Trade Receivables (Net of provision)

• Cash & Cash Equivalents
· Prepaid Expenses

    Accrued Income

    Insurance Claim Receivable

• GIT (Goods-in-transit)
EOUITY & LIABILITIES
Equity
• Capital (Adjusted for drawings, interest, share of profit)
· Reserves & Surplus
Non-Current Liabilities
• Long-term Loans
Current Liabilities

    Creditors

    Outstanding Expenses

• Income Received in Advance

    Provision for Tax

    Proposed Dividend

LOGIC → Proprietor business follows modified Schedule III.
```

3 STEP 3 - BALANCE SHEET (AS PER SCHEDULE III)

```
✓ Closing Stock → Reduce "Changes in inventories" + Shown as current asset
✓ Outstanding Expense → Add to expense + current liability
✓ Prepaid Expense → Deduct from expense + current asset
✓ Accrued Income → Add to income + current asset
✓ Income in Advance → Deduct from income + liability
✓ Depreciation → Expense + reduce PPE

✓ Bad Debts → Expense; PDD = New - Old

✓ Goods withdrawn → Deduct from purchases + reduce capital

✓ Goods for charity → Deduct purchases + show under "Other expenses"

✓ Goods-in-transit → Add to Purchases/Inventory

✓ Abnormal Loss → Show under "Other expenses"
✓ Manager's Commission → Expense, deduct before tax
______
5 STEP 5 - SPECIAL / RARE ADJUSTMENTS (MAY 2024 → JAN 2026 RTP • MTP • PYQ)
_______
Goods sent on approval

    Reverse sale

    Add to closing stock

    Deduct from receivables

Stock destroyed by fire

    Recognize loss in "Other Expenses"

    Insurance claim → Current Asset

    Uninsured portion → Expense

🜟 Provision for Discount on Debtors / Creditors

    On Debtors → Expense

    On Creditors → Other Income

★ Goods-in-transit

    Purchase GIT → Add purchases + asset

    Sales GIT → Add sales + receivable

Goods purchased but not recorded

    Add purchases + creditors

🜟 Unrecorded sale

    Add sales + debtors

★ Interest on Capital & Drawings (NEW SYLLABUS RULE)

    Not an expense → Appropriation only

🜟 Depreciation on revalued asset
· Use appropriate historical rate
🜟 Manager's Commission (After Commission)
Commission = Rate/(1+Rate) × NP before commission
Advertisement using goods
→ Deduct purchases
→ Add to "Other expenses"
🜟 Bad debts + additional provision

    Show bad debts expense + provision adjustment
```

4Ⅲ STEP 4 - COMMON ADJUSTMENTS AS PER ICAI SM (NEW FORMAT)