

## Internal Audit [Simple + Scoring] 5M

Ideas for Audit

Risk: price purchase ↑

Control: quotations

Independent assurance on

- effectiveness of ICs. & risk mgmt process
- to enhance governance & achieve org. objectives.  
[functioning].

### Objectives & scope of I.A. [Eq]

Monitoring of ICs.: 3 way match — P.O. <sup>Org</sup>  
Invoice  
G.R.N.  
[Goods Receipt Note]

• Examining financial & operating info: JA of

[Sales records (F) + Delivery records (O) + Sales commission (F)] to check accuracy of sales.

• Review of operating acts: Inventory mgt + Handling → to prevent damages.

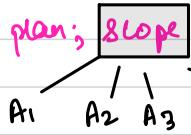
• Review of compliance with L&As.: New Tax Laws.

• Risk mgmt: of complex financial instruments Eq futures/options

• Governance: Achieving objectives of ethics & values.

Answers  
Q. Q.

## Critical Acts performed by G.A. f<sup>n</sup>

1. Define plan; scope & methodology on periodic basis.  


[Qtrly]
2. Monitor audit assignments [planning, execution, reporting of findings & closure of observations]  

[Karein?]

RRR R3 R2 R1

[Experts]
3. Plan, acquire, engage, review performance, training & development of staff, talent & other resources.
4. Identify, source, engage & manage external experts & technical solutions.  

[process automation]
5. Communicate with all key stakeholders about progress & achievement of objectives.  

[Smtg & BOD]

~~2 min~~

## Main Responsibilities of G.A. f<sup>n</sup> w.r.t. Accounting f<sup>n</sup> & financial records.

1. Maintain J.C. system by examining  

Ac procedures  
Receipts & Disbursements. [+/-]  
Safeguards for assets.

[Sardar!]
2. Operate independently of Ac staff.
3. Not involve himself in executive f<sup>n</sup> to maintain objectivity.
4. Observe facts & situations & bring them to notice of authorities.  

kyakarein?  
[Door]
5. Associate closely with mgt & keep knowledge upto date.  

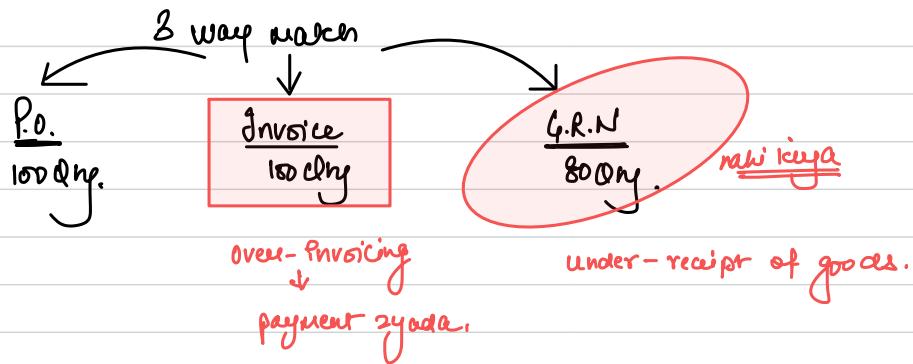
[Pass]

Conclusion: At all times, must be independent.

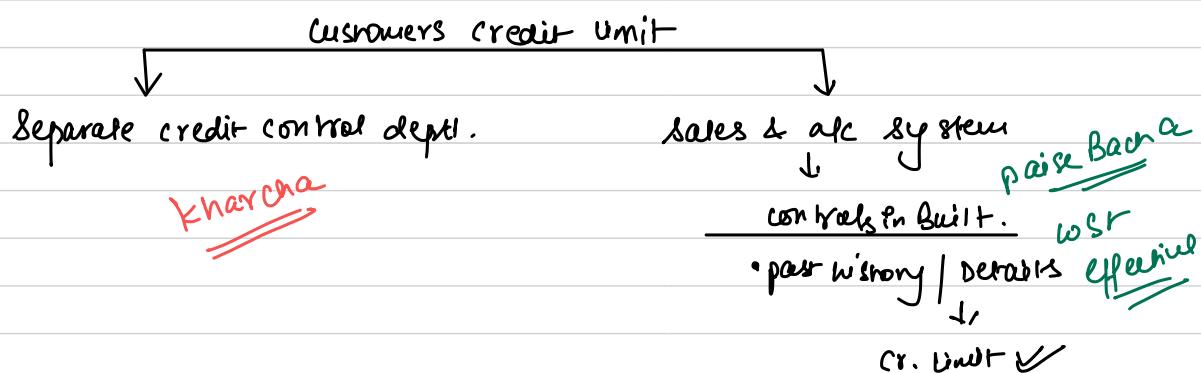
~~2 min~~

## Cases:

1.



2. Controls → in built in functions → cost effective

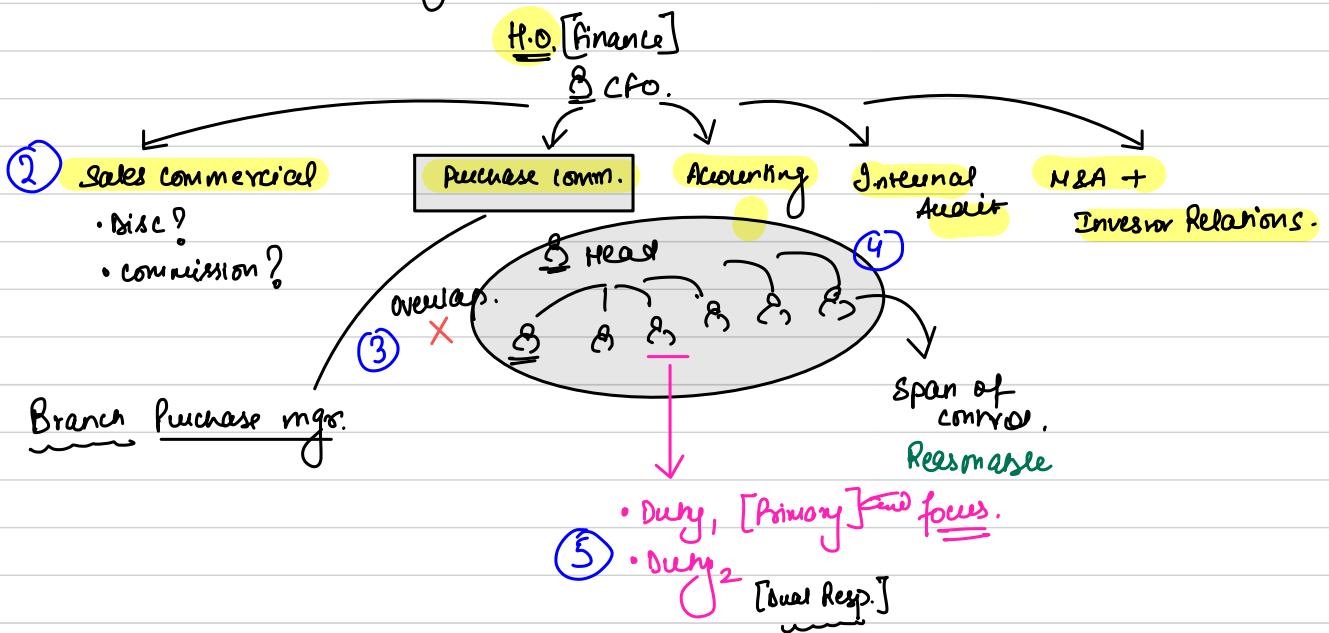


## Inherent

8. Limitations of G.C. [marker checker]



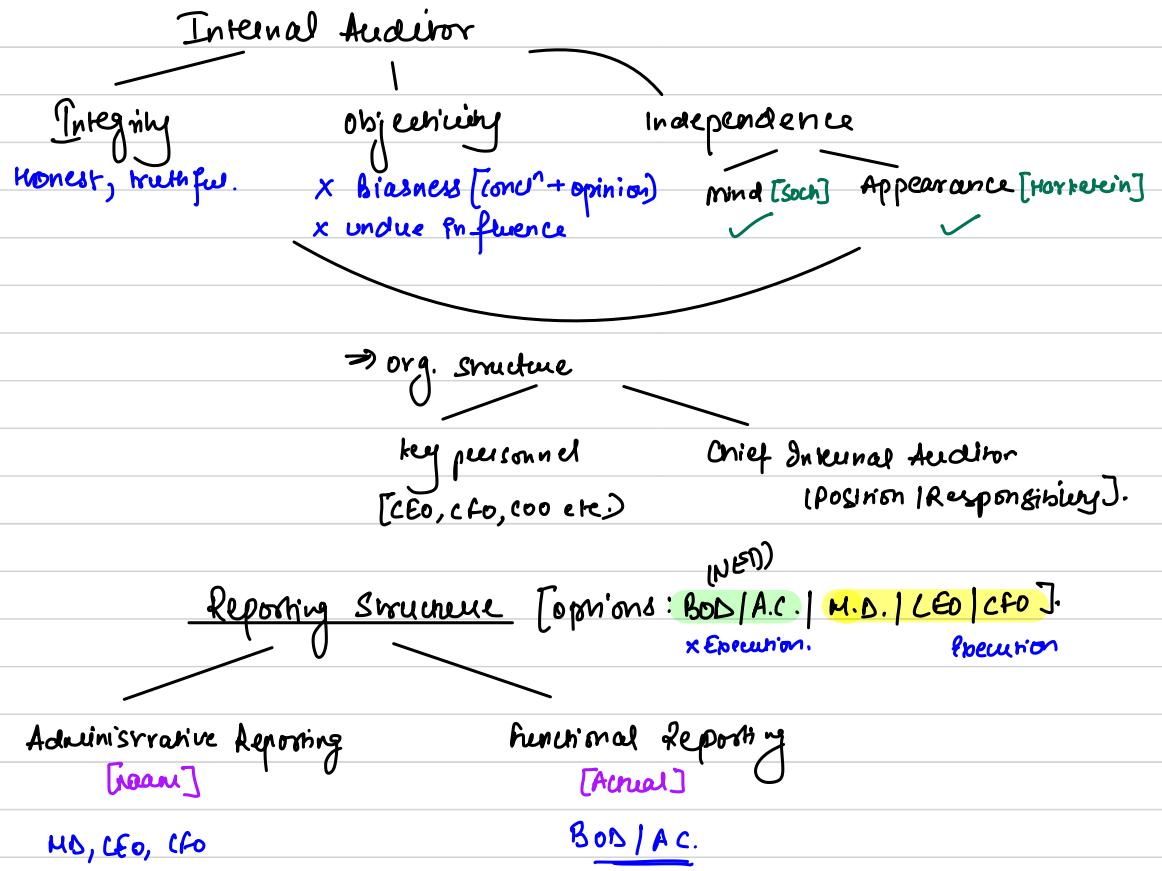
# ① Organisation chart [eg Novartis]



## Review of utilisation of resources.

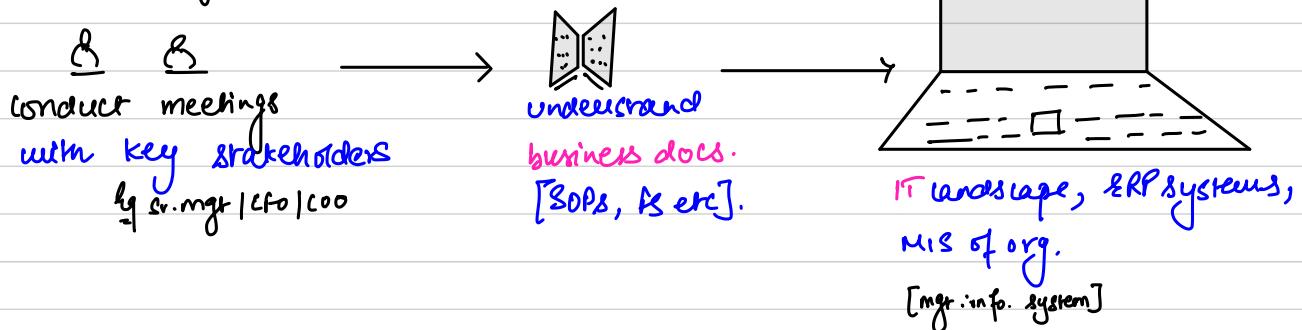
- Standard
  - Established for efficient use of resources.
  - Method of establishing stds. Assumptions made.
  - Detailed enough to be identified with operating responsibilities
  - wide divergence b/w std & Actual performance  $\Rightarrow$  Consider the reasons.

2 mins



# Performing I.A Engg

## 1. Obtain knowledge of business



## 2. Planning



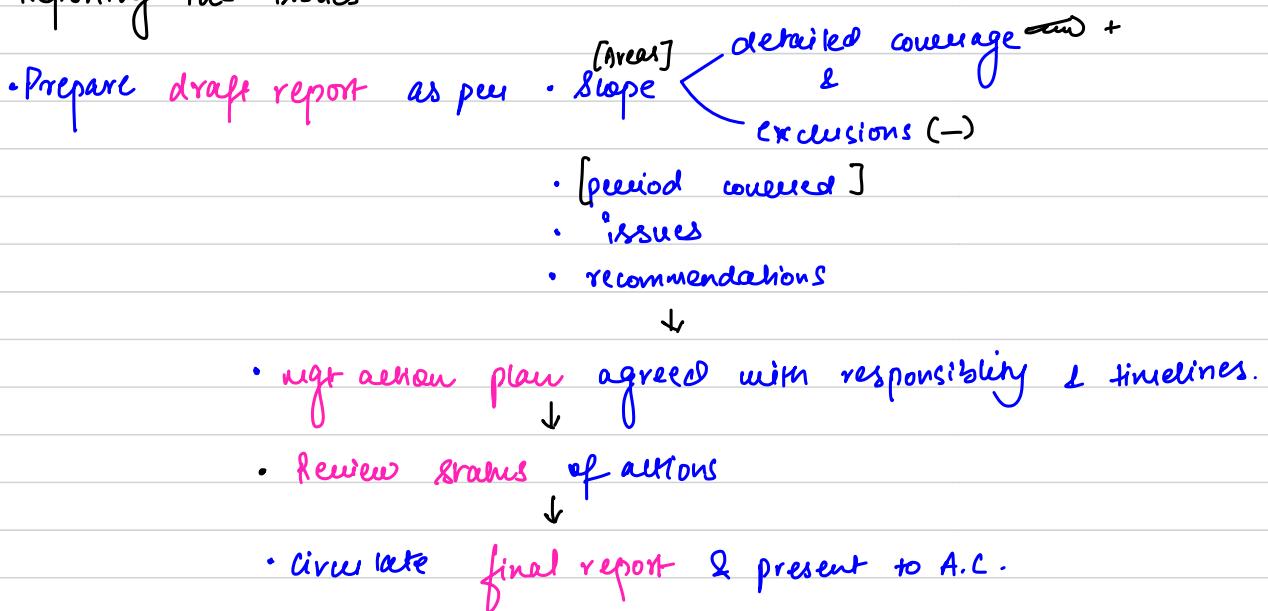
## 3. Gather info.

- Plan & estimate in advance for info. needed.
- obtain info. directly from source.

## 4. Audit checks

[An.Pro, Sampling, Evidence, documentation, reporting)

## 5. Reporting the issues



## 2 Stages of Reporting

↓  
End of Assignment

On Periodic Basis  
covering

Covering specific Area / function,

highlighting key observations

- manner of conducting assignment

- key findings

↓  
Issued to Auditee with  
copy to local mgt.

⇒ J.A. Report includes:

- Scope
- + Period

{ Executive Summary →

Summary of

critical findings

[Business purpose + Root cause]

→ Detailed audit findings

Rating [High/Medium/Low]

*Issues*

Response  
[Action Plan]

Recommendation

Timeline for  
Action.

Follow up.

- Mgt is responsible to implement action plans.
- CMA is responsible to monitor closure of PAI (Prior Audit Issues)

Review follow up action of mgt

↓  
x Action

Draw mgt attention  
&

Accertain reasons.

Accepted Recommendations

+

Initiated actions.

↓

Review manner & extent of implementation

&

Report recommendations not implemented.

## Action Taken Report

Reference to previous audit report containing issues



- Implementation action agreed by mgt.
- Status of mgt's action [Implemented | not Implemented]
- Status of residual risk [rating] for unimplementation  
⊕
- Findings not implemented for long time.

## Audit trail

11:50 Sk P.O. Initiate

11:05 B.B. P.O. Approve

11:10 Ak. Justice Entry

11:20 S.V. Payment.