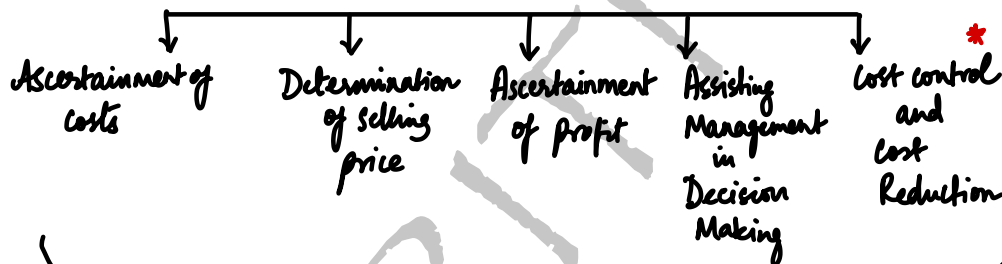
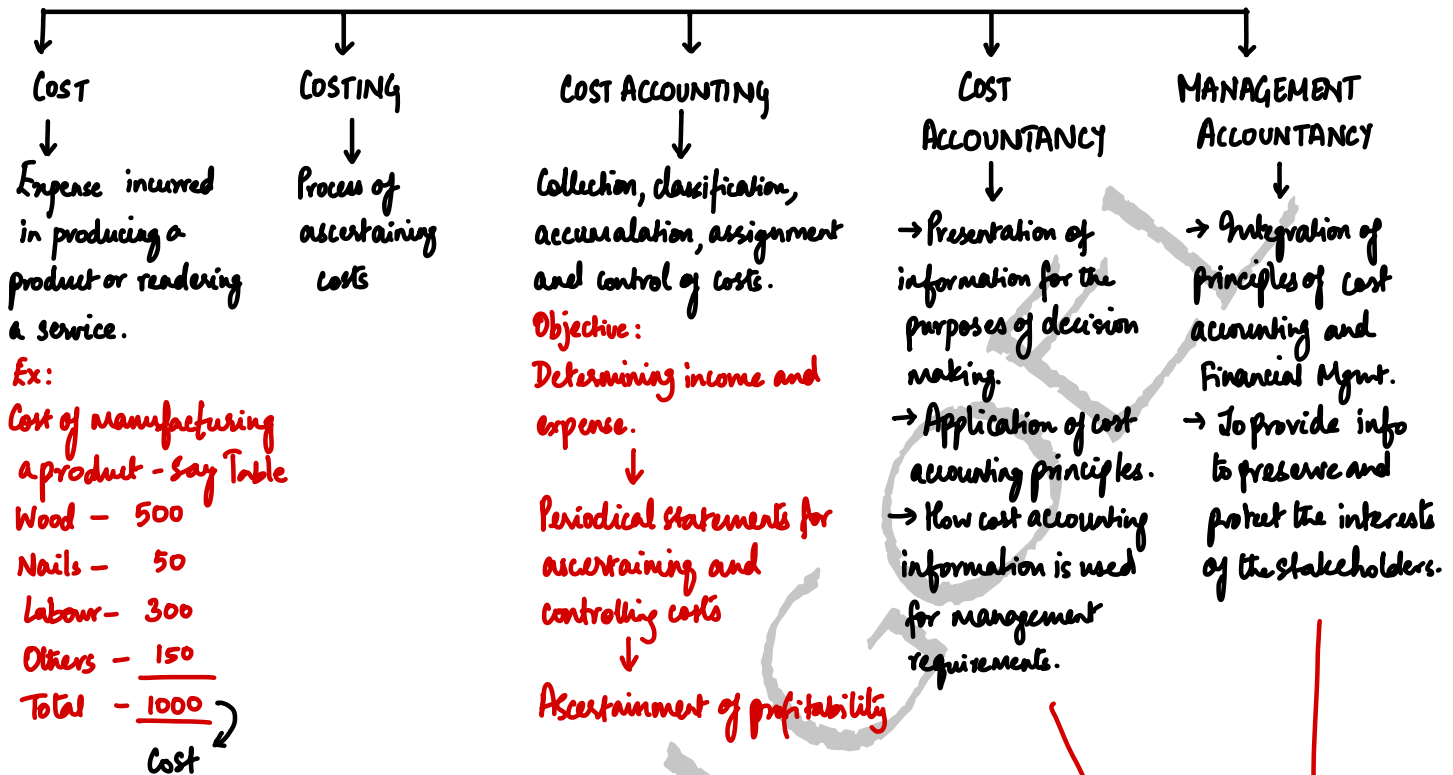


INTRODUCTION TO COSTING

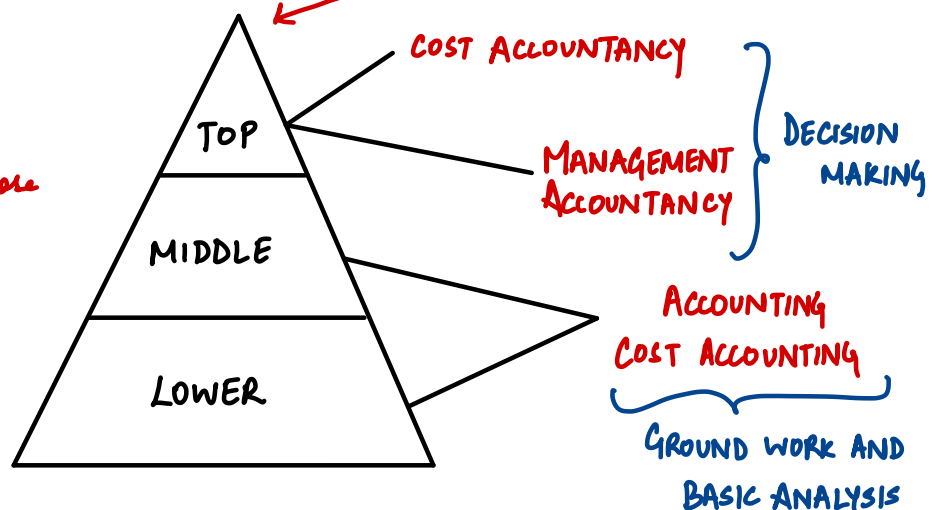
CHAPTER - 1



OBJECTIVES OF COST ACCOUNTING

Key decisions such as

- Make or buy
- Continue or shut down
- Which Supplier to choose
- Which payment scheme to choose for employees.
- Plant A v/s Plant B
- Product A v/s Product B
- Location A v/s Location B



* COST CONTROL AND COST REDUCTION

• A technique which tells the management if the costs are aligned with the Target costs or not and achieved through Managerial Action.

• Temporary savings most of the times.

• Savings in total cost or per unit cost.

• Quality maintenance is not guaranteed.

• Step 1: Set a Target

Step 2: Investigate variances

Step 3: Take remedial action

• Emphasis on present and past behaviour of costs.

• Achievement of real and permanent reduction in the unit cost of goods manufactured and services rendered without impairing the quality of the product.

• Permanent and genuine reduction in costs.

• Savings in cost per unit only.

• Product Quality, utility and characteristics are retained.

• Not concerned with maintenance of performance standards.

• Emphasis on present and future costs.

Ex: 1 - WAGES → 10 Workers → ₹1000 → 10 units → $\frac{1000 ₹}{10 \text{ units}}$ → ₹10 pu

2 - WORKERS

REPLACED BY → ₹500 → 10 units → $\frac{500 ₹}{10 \text{ units}}$ → ₹5 pu

MACHINERY



REAL & PERMANENT
REDUCTION IN COST
PER UNIT OF THE
PRODUCT

Ex:

DEPT

TARGET COST - ₹10,000

SPENDING - ₹12,000

VARIANCE - ₹2,000

INVESTIGATE REASONS

TAKE REMEDIAL ACTION FOR
THE FUTURE

SELLING

GOODS



TRADER

PURCHASES
FINISHED
GOODS



SELLS
FINISHED
GOODS

MANUFACTURER



PURCHASES
RAW
MATERIALS



PRODUCED/MANUFACTURED/
PROCESSED



MAXIMUM SCOPE IN COST ACCOUNTING

SERVICES

INTANGIBLE



STILL UNDER
DEVELOPMENT



SERVICE
COSTING



SELLS FINISHED
GOODS

DIFFERENCE BETWEEN FINANCIAL AND COST ACCOUNTING

EX:- 1

Financial Accounting

Material - ₹ 150,000
Wages - ₹ 70,000
Other Exp - ₹ 50,000

$$\text{profit \% on sales} = \frac{30,000}{300,000} \times 100$$

Total Costs - ₹ 2,70,000

Total Sales - ₹ 3,00,000

Profit = 3,00,000 - 2,70,000 = 30,000 ₹

10.1.

Profit looks
satisfactory!

Cost Accounting

PARTICULARS	PRODUCT A	PRODUCT B	PRODUCT C	TOTAL
1. Material	48000	37000	65000	150000
2. Labour	15000	25000	30000	70000
3. Other Expenses	15000	18000	17000	50000
TOTAL COSTS (A)	78000	80000	112000	270000
SALES (B)	102400	108000	89600	300000
PROFIT (B) - (A)	24,400	28000	(22400)	30000
PROFIT %	23.81	25.91	-	10.1

CONCLUSIONS

Product C is pulling down the total profitability of the organisation from products A and B.

The Mgmt needs to analyse and take a decision

DECISION OPTIONS

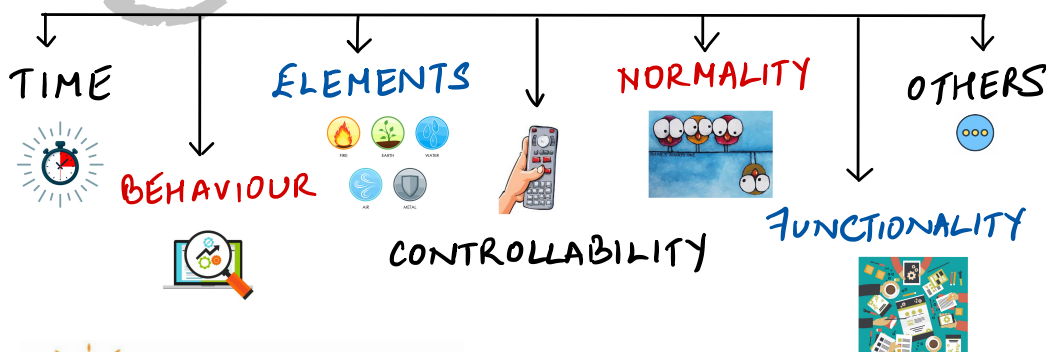
Investigate thoroughly product C to find economies
↓
↓ costs of C

↑ S.P. of C

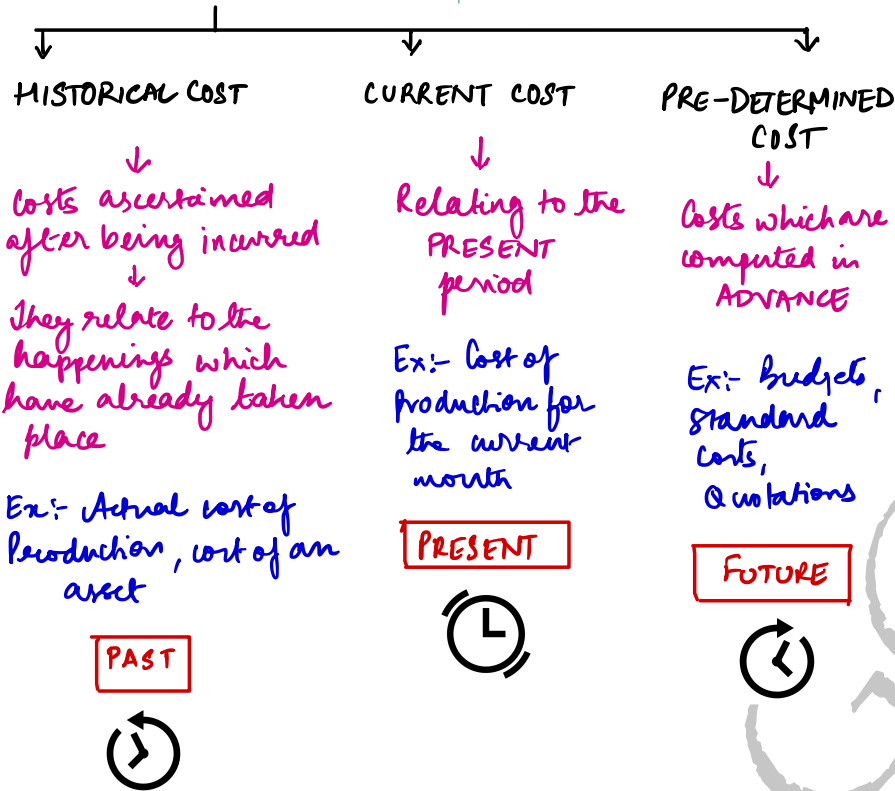
stop prodn of C

FINANCIAL ACCOUNTING IS A MERE POST MORTEM! COST ACCOUNTING GOES DEEPER INTO EACH ELEMENT OF COST

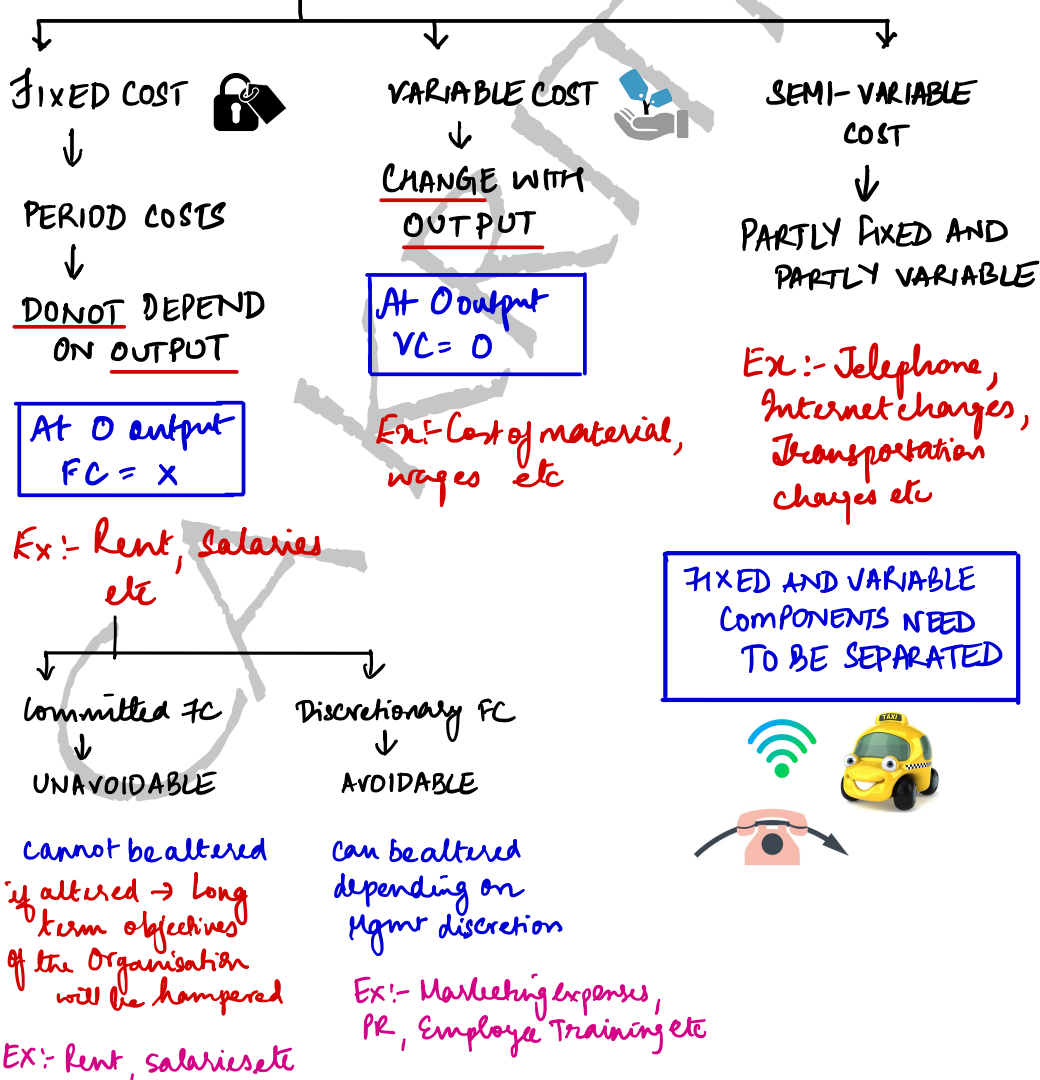
COST CLASSIFICATION



ON THE BASIS OF TIME



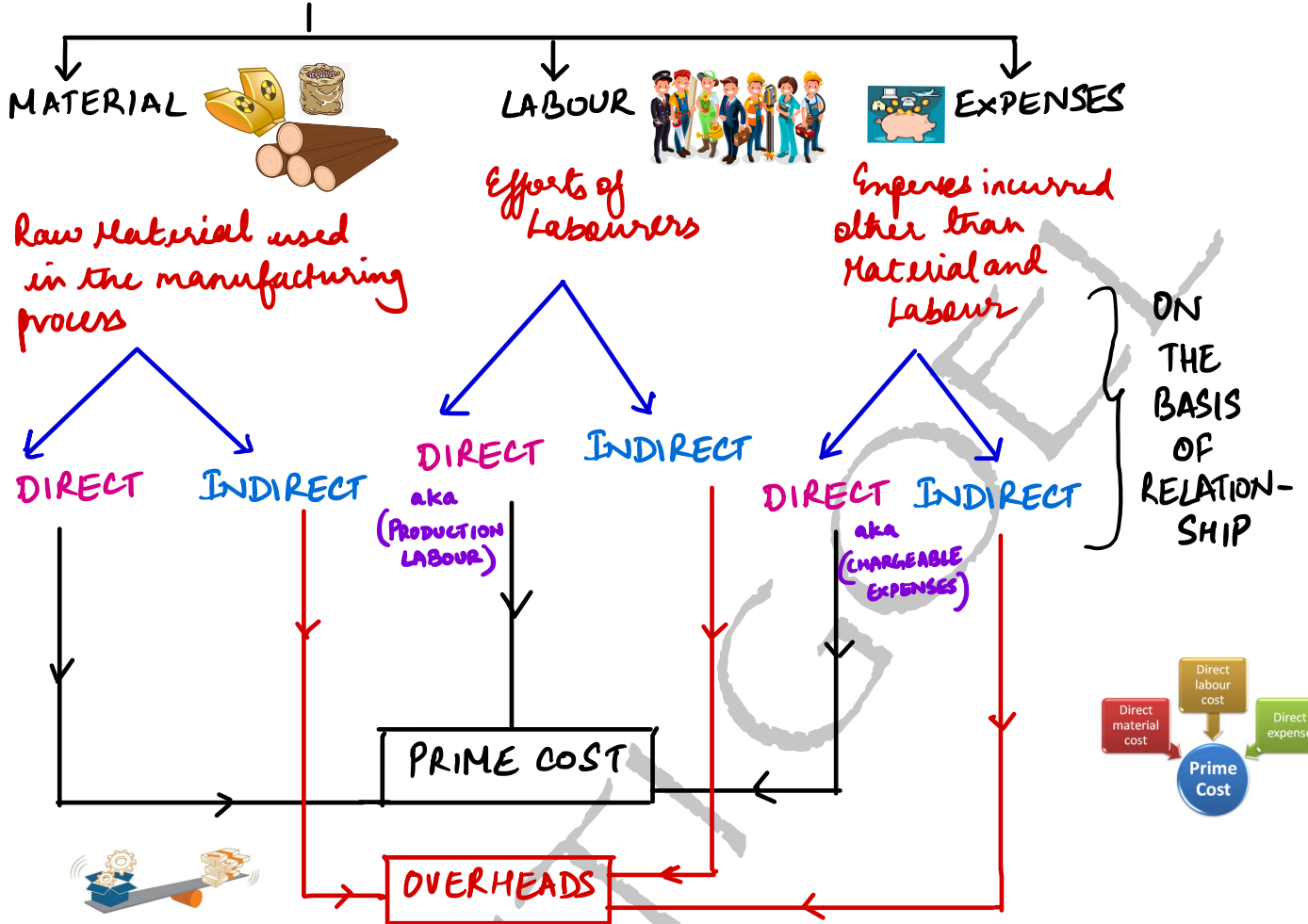
ON THE BASIS OF BEHAVIOUR



FC remains the same in TOTAL
FC changes p.u. of output

VC remains the same p.u. of output
VC changes in TOTAL

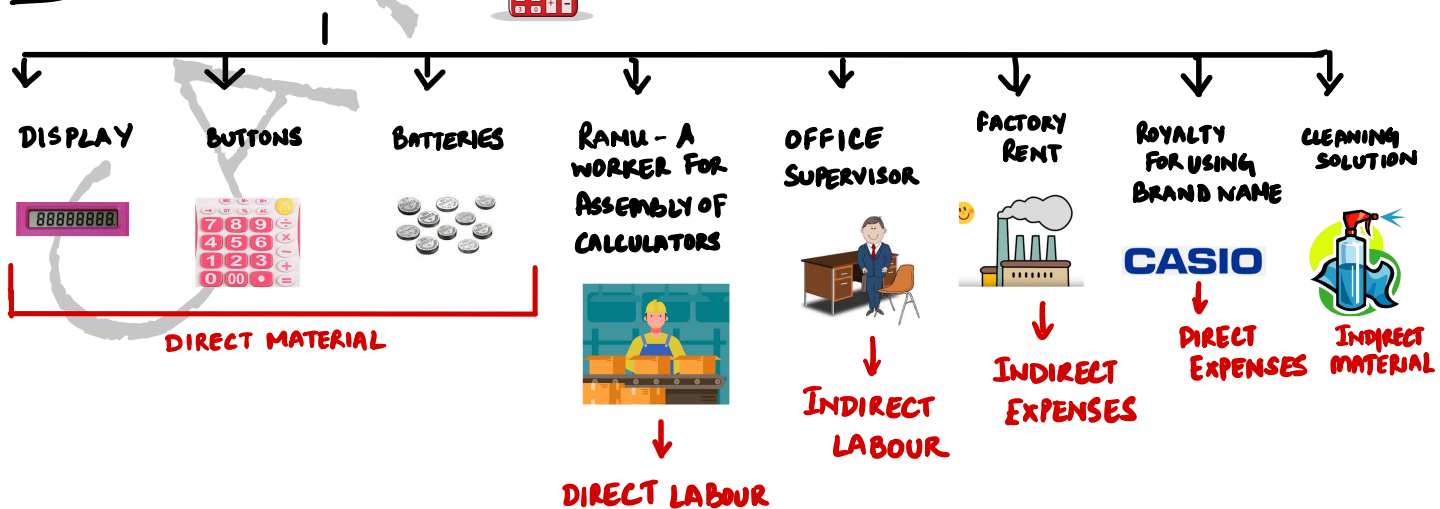
ON THE BASIS OF ELEMENTS



DIRECT COSTS can be identified on a per unit basis. **ALWAYS ALLOCATED**
INDIRECT COSTS cannot be identified on a per unit basis

↓
ALWAYS APPORTIONED

Ex: A CALCULATOR



ON THE BASIS OF CONTROLLABILITY

CONTROLLABLE COSTS

Influenced and controlled by Managerial Action.

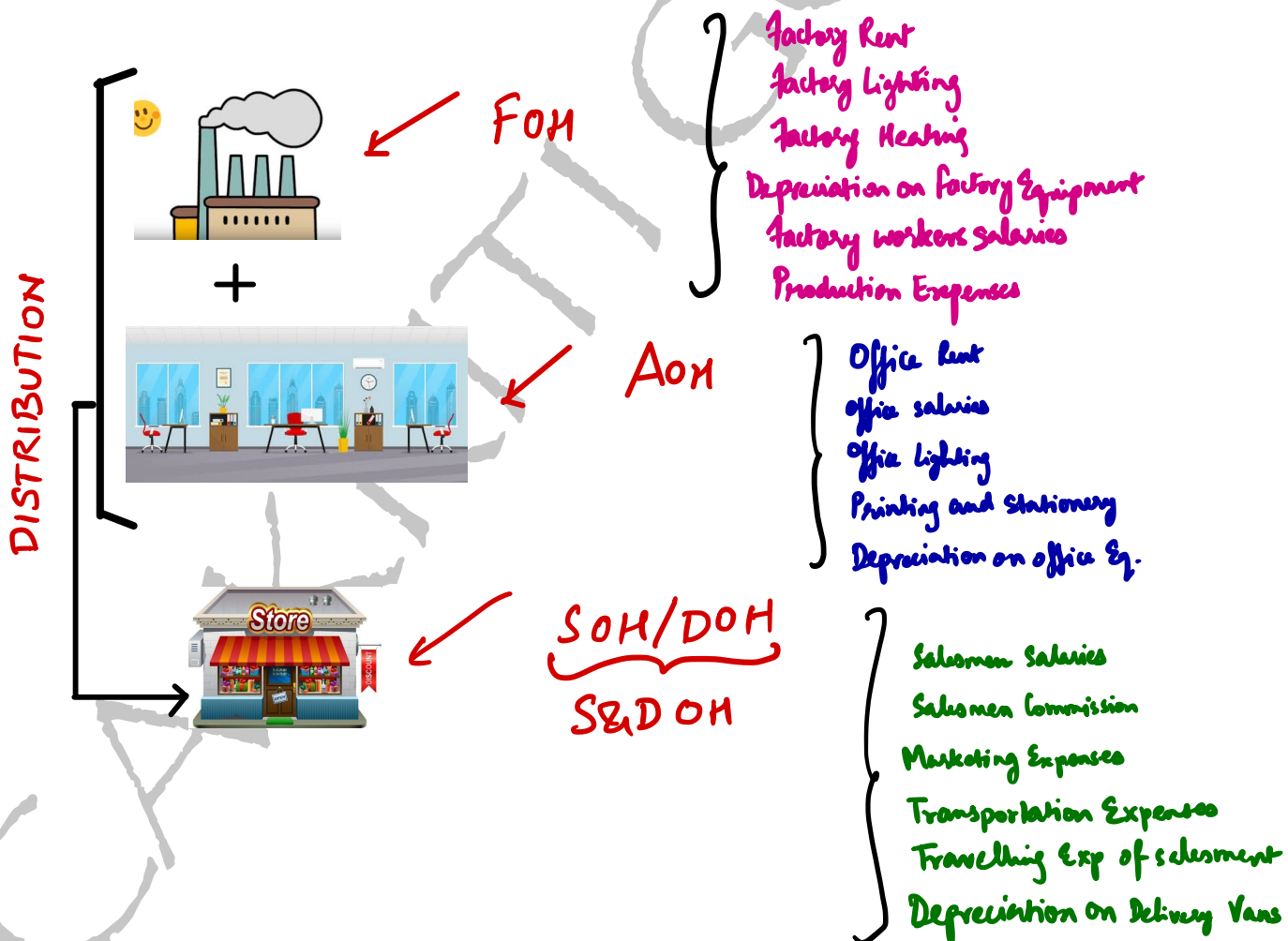
Ex:- Rental agreements are controllable in the hands of the CEO but not in the hands of the Factory Manager.

UNCONTROLLABLE COSTS

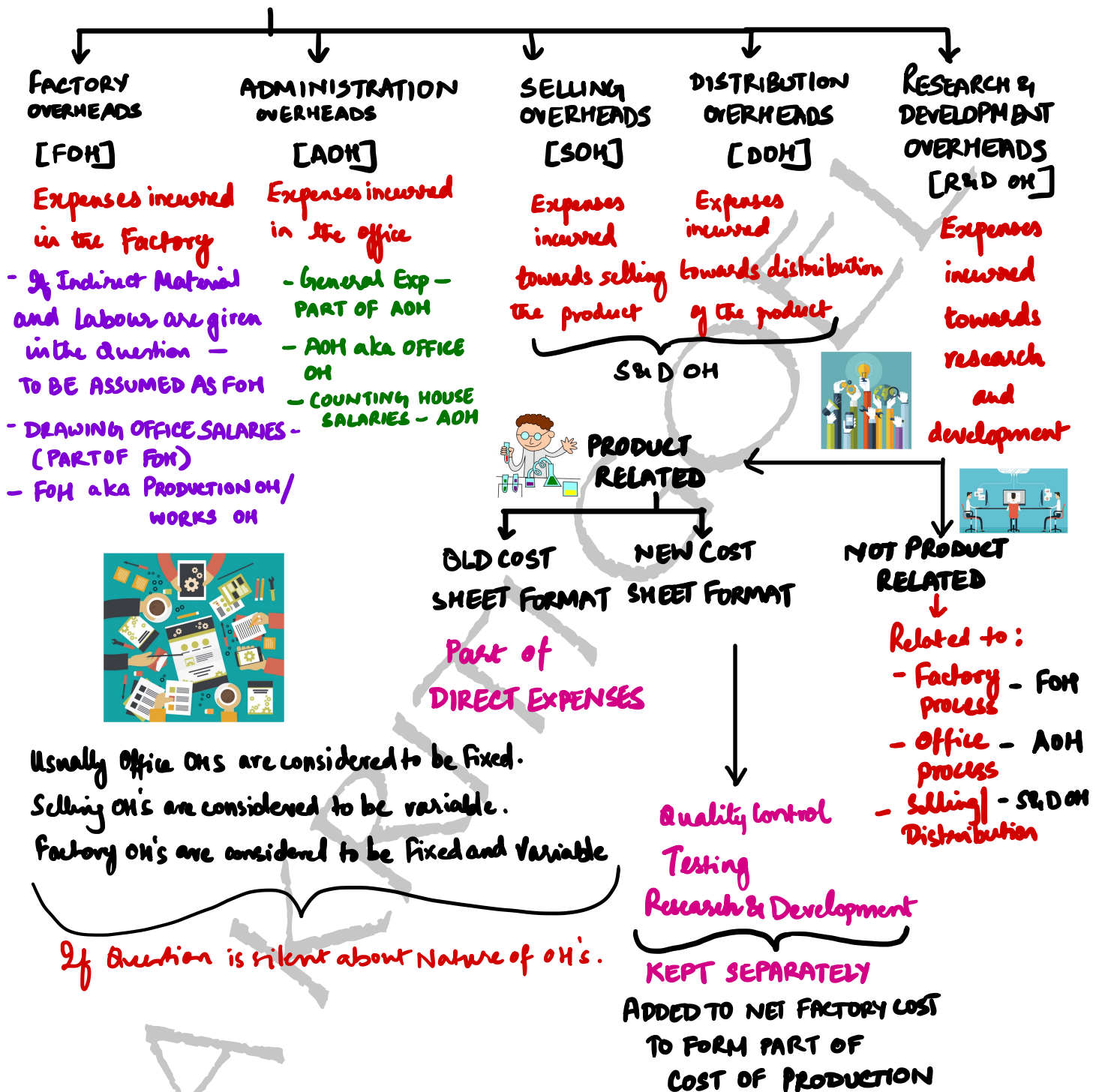
Cannot be controlled by Managerial Action

Ex:- Wastage of material during production can be controlled by the Factory workers but is not controllable in the hands of the CEO.

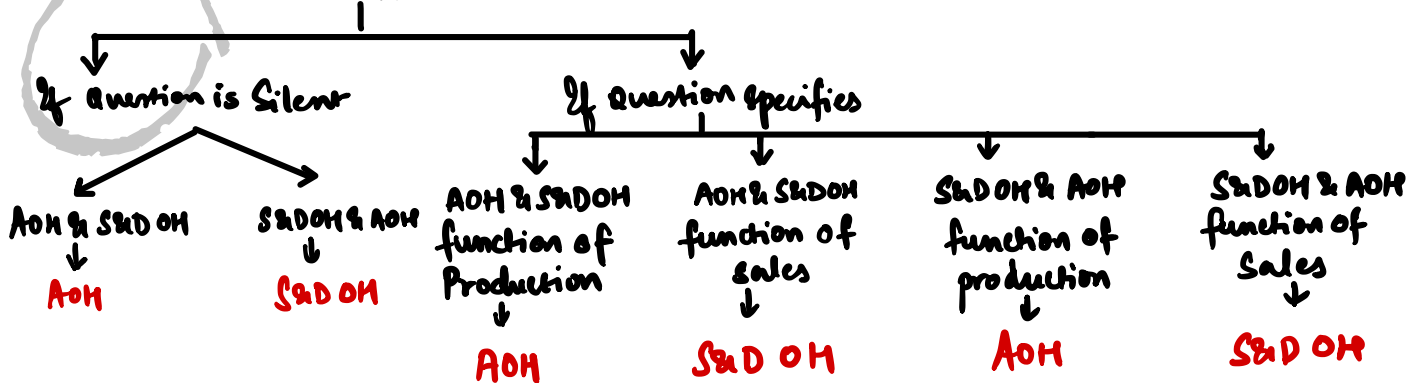
ON THE BASIS OF FUNCTIONALITY



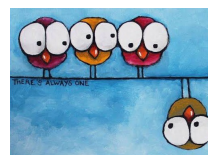
ON THE BASIS OF FUNCTIONALITY



TREATMENT OF AOH and S&DOH



ON THE BASIS OF NORMALITY



NORMAL COSTS

Normally incurred at a given level of output in Normal Conditions.

Always charged to Production.

Ex:- Evaporation of Petrol



ABNORMAL LOSS

NORMAL LOSS

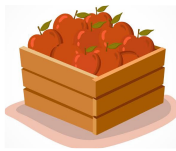
ABNORMAL COSTS

Costs over and above normal costs. They are Irregular and Unexpected. Abnormal costs are incurred at a given level of output under Normal Conditions.

Always charged to Costing P&L A/c.
Never charged to Production as they are irregular and abnormal in nature.

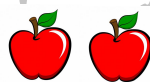
Ex:- A Box CONTAINS 12 APPLES [NORMAL LOSS OF APPLES - 2]

COST OF 12 APPLES → ₹120
COST PER APPLE
 $= \frac{₹120}{12} = ₹10/- \text{ pu}$



TOTAL ROTTEN APPLES → 5 APPLES

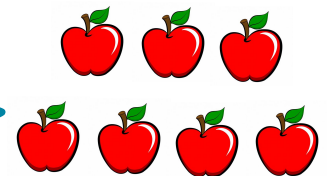
2 APPLES
NORMAL LOSS
(ROTTEN)



3 APPLES
ABNORMAL LOSS
(ROTTEN)



REMAINING APPLES
↓
7 APPLES
GOOD UNITS



SINCE THIS WAS BOUND TO HAPPEN, THIS COST WILL BE BORNE BY THE REMAINING UNITS

HENCE NEW COST PER APPLE ;

$$= \frac{120 ₹}{12 - 2} = \frac{120}{10} = ₹12 \text{ pu}$$

CHARGED TO PRODUCTION

INFLATED COST

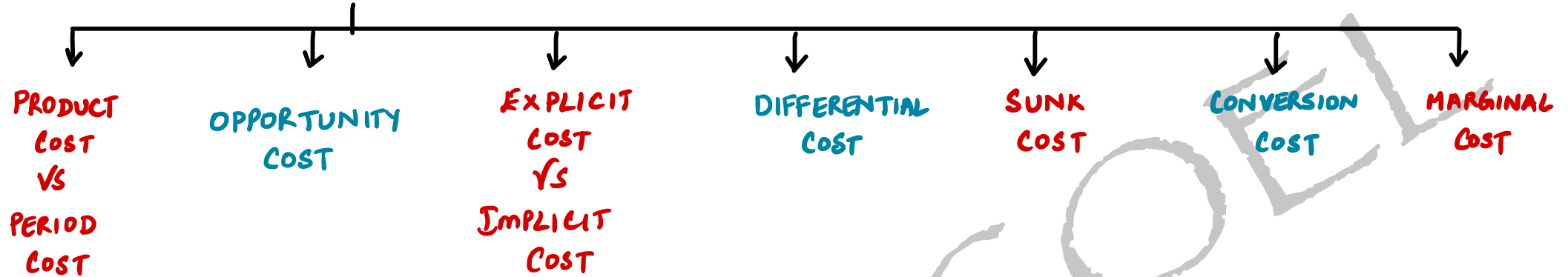
← COST OF GOOD UNITS → $7 \times ₹12 = ₹84/-$

← COST OF ABNORMAL LOSS → $3 \times ₹12 = ₹36/-$

CHARGED TO COSTING P&L A/c



OTHER COST CLASSIFICATION



PRODUCT COST V/S PERIOD COST

PRODUCT COSTS

↓
Assigned to Products
and included in INVENTORY VALUATION



PERIOD COSTS

↓
charged as expenses
against revenues of
the period in which
they are incurred.
NOT included in INVENTORY VALUATION

ABSORPTION COSTING → ALL COSTS ARE PRODUCT COSTS

MARGINAL COSTING → VARIABLE COSTS — PRODUCT COSTS
→ FIXED COSTS — PERIOD COSTS

OPPORTUNITY COST

COST OF THE NEXT BEST ALTERNATIVE

↓
Used when there are Options

Ex:- Salary in A Ltd v/s starting own Business

Opportunity cost of starting ones own Business is letting go of salary in A Ltd.

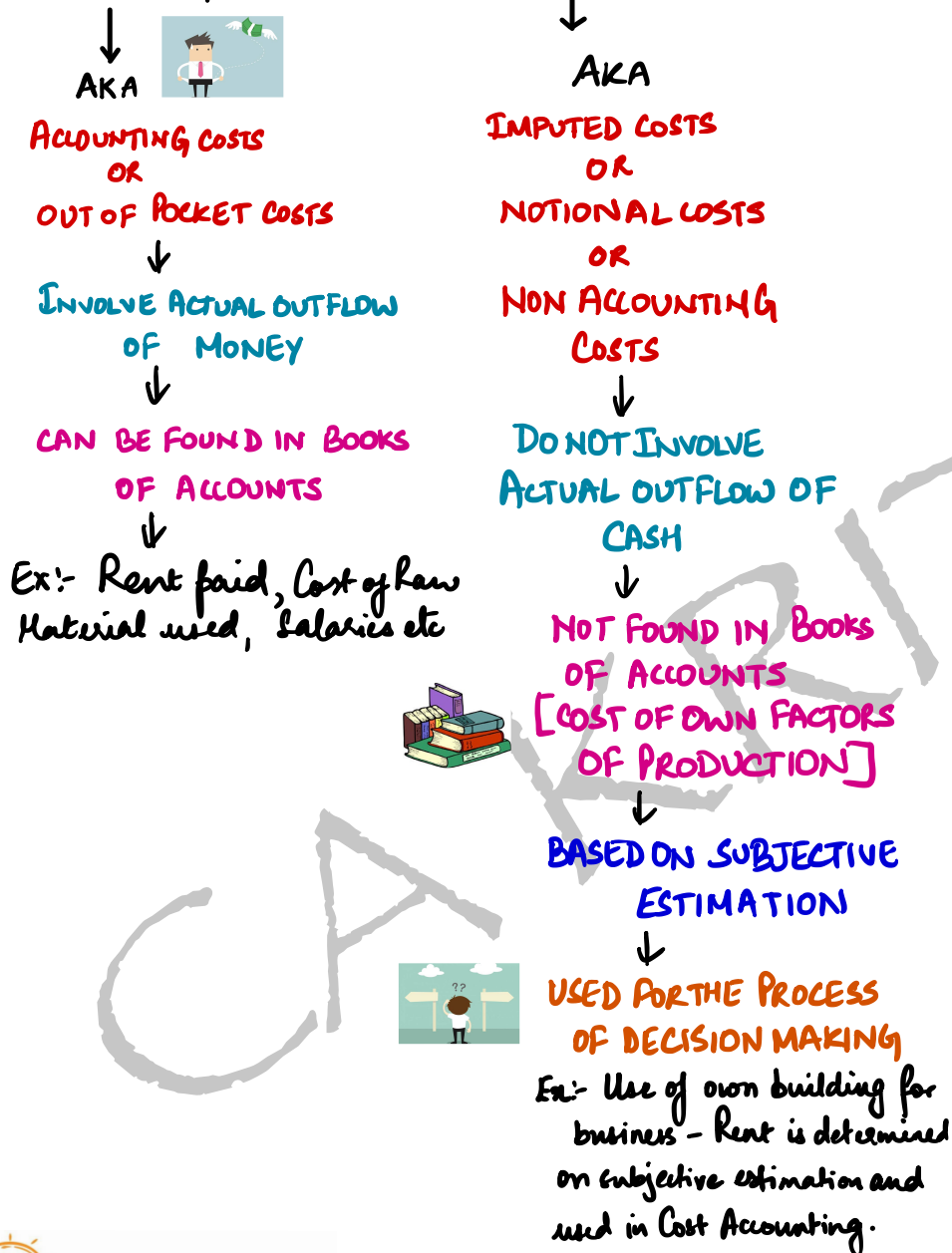


A LTD

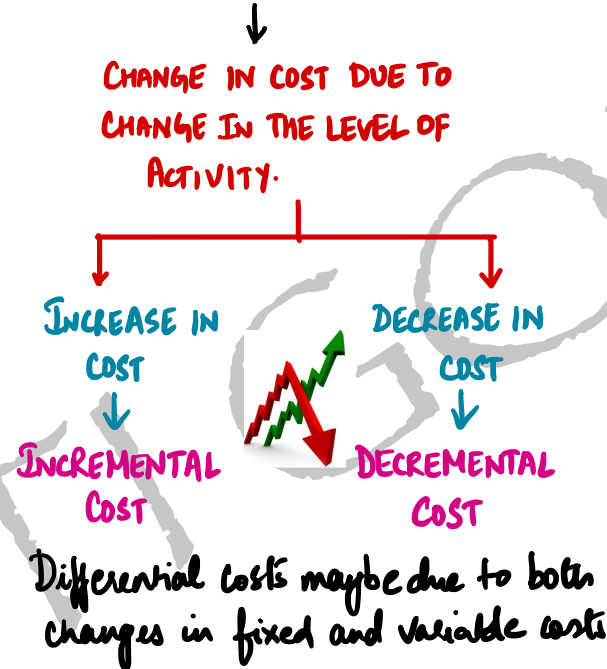


OWN BUSINESS

EXPLICIT V/S IMPLICIT COST



DIFFERENTIAL COST



EXAMPLE :

COSTS	100 UNITS	1000 UNITS
TOTAL V.C. (@ ₹2 pu)	₹ 200	₹ 2000
TOTAL F.C.	₹ 1000	₹ 1000
ADDITIONAL F.C.	-	₹ 500

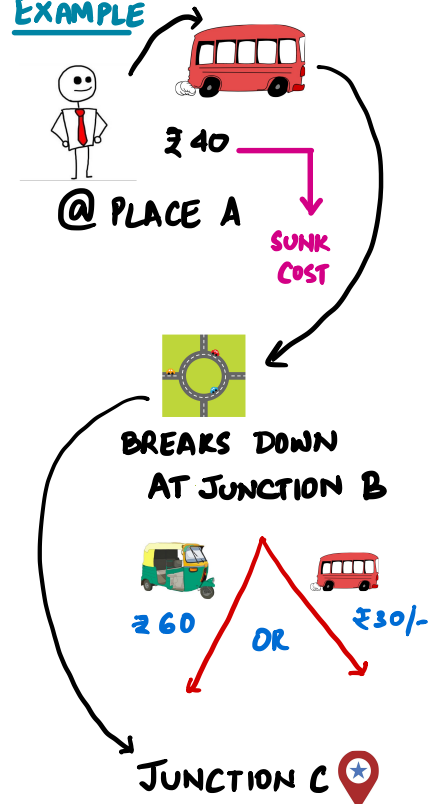
TOTAL COSTS ₹ 1200 ₹ 3500

₹ 2300/-
DIFFERENTIAL COST

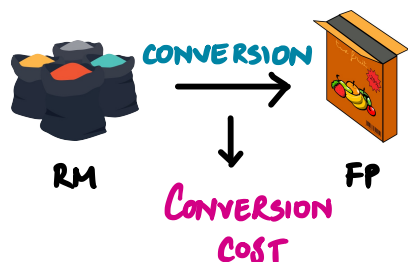
SUNK COST

COST WHICH IS ALREADY
INCURRED AND IRRELEVANT
FOR DECISION MAKING

EXAMPLE



CONVERSION COST
COST OF CONVERTING
RAW MATERIAL TO
FINISHED PRODUCT.



MARGINAL COST
COST INCURRED IN
PRODUCING ONE
ADDITIONAL UNIT

$$MC = \frac{\Delta TC}{\Delta Q}$$

↓
Like Variable cost

EXAMPLE

COST	100 UNITS	101 UNITS
VARIABLE COST (@ ₹2 pu)	₹ 200	₹ 202
FIXED COST	₹ 1000	₹ 1000
TOTAL COST	₹ 1200	₹ 1202

$$\text{MARGINAL COST} = \frac{1202 - 1200}{101 - 100}$$

$$\left(\frac{\Delta TC}{\Delta Q} \right) = ₹ 2 \text{ pu} \equiv \text{v.c.}$$

DOES NOT INCLUDE
THE COST OF RAW MATERIAL.

CONVERSION COST = LABOUR
+
OTHER EXPENSES

EXAMPLE

COST OF GIFT WRAPPING



↓
COST OF GIFT WRAPPER
~~COST OF GIFT~~

PRIME COST CONVERSION COST FACTORY COST

DM	✓	✗	✗	✓
DL	✓	✓	✓	✓
DE	✓	✓	✓	✓
FOH	✗	✗	✓	✓

ADDITIONAL POINTS TO BE NOTED

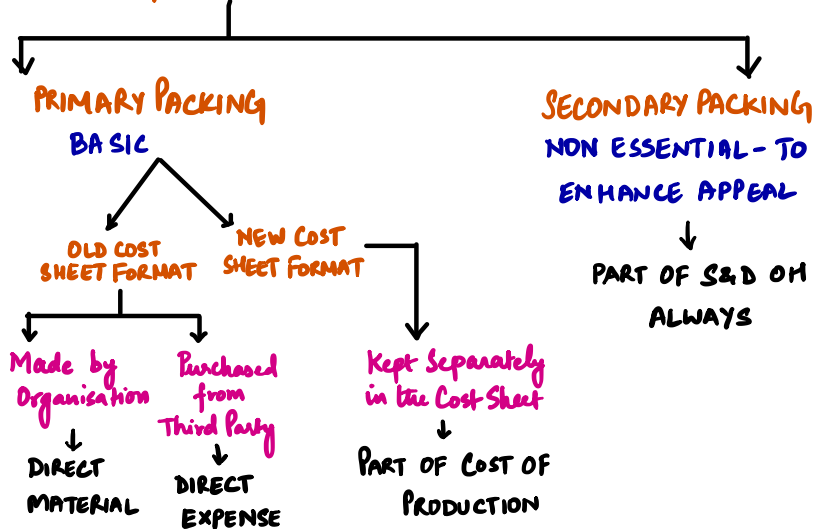
1. ABNORMAL LOSS

- To be removed from the Cost Sheet.
- To be transferred to Costing P&L A/c.
- Scrap from Abnormal loss to be adjusted with loss and then transferred to Costing P&L A/c.

2. NORMAL LOSS

- Cost of Normal Loss to be borne by Good UNITS.
- Cost of Good UNITS gets INFLATED.
- Scrap proceeds arising due to Normal Loss shall be deducted from Total Cost so that Total Cost associated with loss comes down.

3. PACKING EXPENSES



If Question does not state whether packing is primary or secondary it is assumed to be **PRIMARY PACKING**.
This is because some products may not have secondary packing.

EXAMPLES

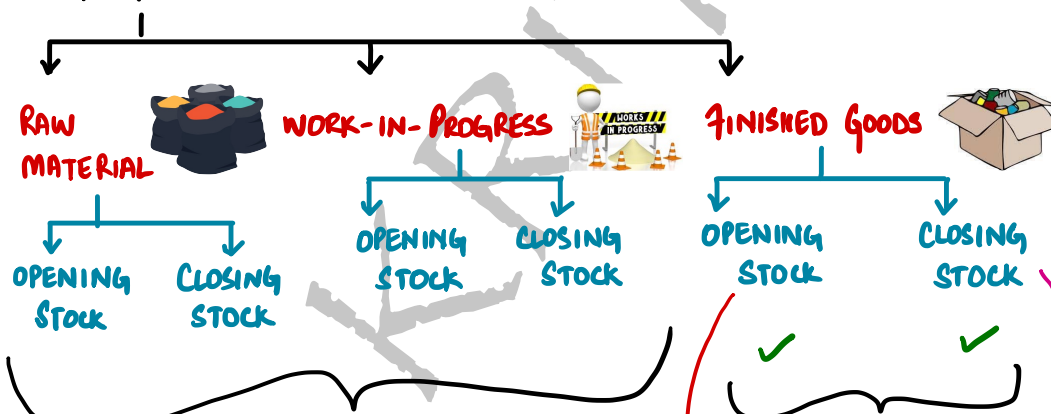
PRIMARY PACKING



SECONDARY PACKING



4. STOCK



NO COMPUTATION AS IT WILL BE GIVEN IN THE PROBLEM

TO BE COMPUTED

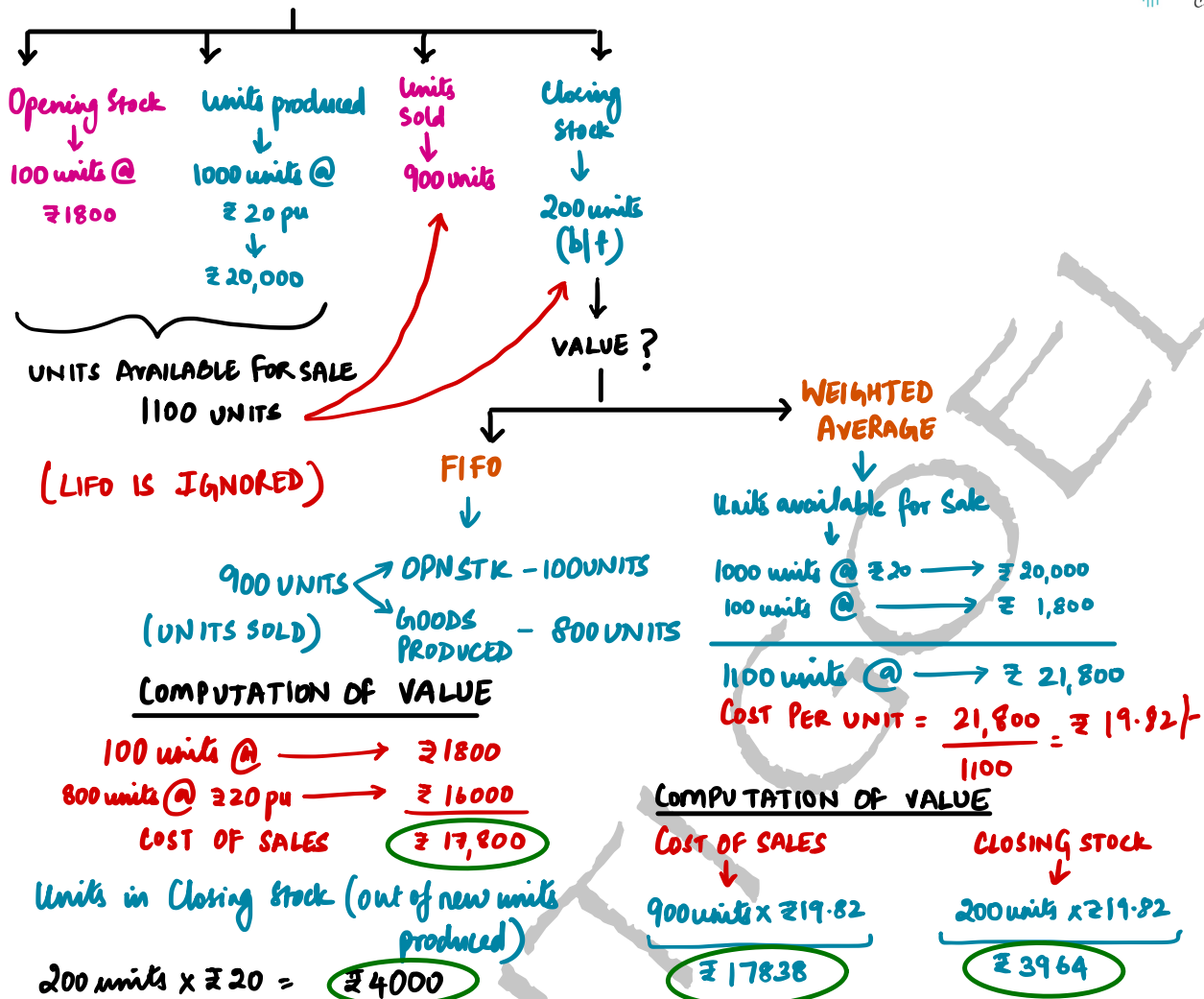
VALUED AT PREVIOUS YEAR'S COST OF PRODUCTION

↓
If Previous Year's Cost of Production is not given then opening stock of finished goods can be valued at current year's Cost of Production.

VALUED AT CURRENT YEAR'S COST OF PRODUCTION



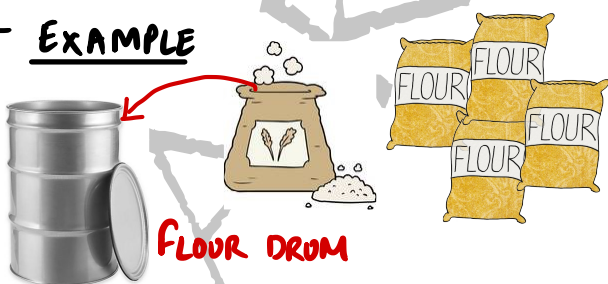
VALUATION OF STOCK [EXAMPLE]



ADDITIONAL POINTS

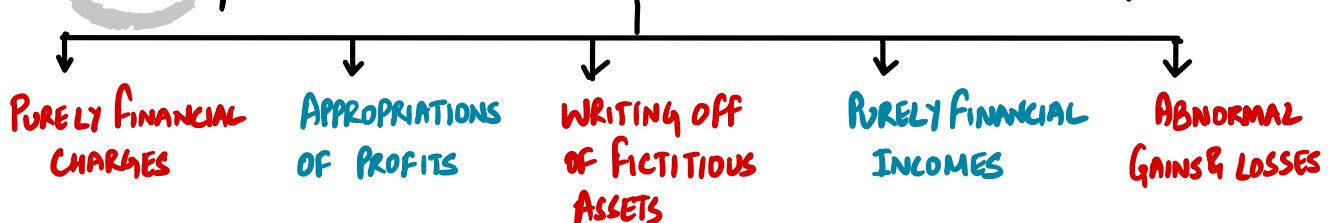
- If Question does not specify which method to use, use **FIFO**.
- If Question specifies which method to use, use the given method.

EXAMPLE



On using flour it is impossible to say from which batch it was used. Hence Weighted average method of valuation can be used in such cases.

5. EXPENSES / INCOMES NOT CONSIDERED IN COST ACCOUNTING





- PURELY FINANCIAL CHARGES** → Loss on sale of Fixed Assets, Loss on investments, Discounts on shares, Deb, Interest on Bank loan, * Expenses on raising Capital
- APPROPRIATIONS OF PROFITS** → Donation, Charities, Taxes on Incomes, Dividends, Transfer to Reserves, Prov. for Bad debts*
- WRITING OFF OF FICTITIOUS ASSETS** → Preliminary exp written off, underwriting commission etc
- PURELY FINANCIAL INCOMES** → Rent Receivable, Profits on sale of Fixed Assets, Interest on bank Deposits, Dividend Received etc
- ABNORMAL GAINS & LOSSES** → Transferred to Costing P&L A/c

* DISPUTED ITEMS

Can be considered as purely Financial charges / Financial Incomes OR
Can be considered in Cost Accounting if assumed to be directly associated with the product.

A SEPARATE NOTE TO BE GIVEN IN RELATION TO THESE ITEMS MENTIONING METHOD OF TREATMENT

DISPUTED ITEMS

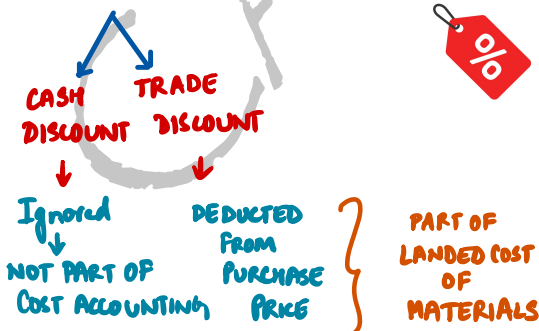
If considered Financial Charges / Incomes

↓
Ignored in Cost Accounting

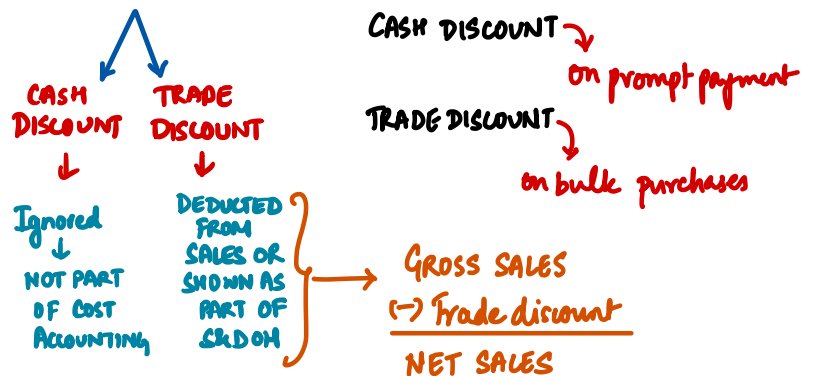
If considered in Cost Accounting,
↓
TO BE PUT UNDER RESPECTIVE HEAD IN COST SHEET

6. DISCOUNT

DISCOUNT RECEIVED



DISCOUNT ALLOWED



COST SHEET FORMAT (OLD)

Opening Stock of Raw Material (DM)
 (+) Purchases (DM)
 (+) Expenses incidental in bringing material to stores
 (-) closing stock of Raw Material (DM)

COST OF DIRECT MATERIAL CONSUMED

(+) Direct Wages
 (+) Direct Expenses (Chargeable Expenses)

PRIME COST

(+) Factory Overheads
 (+) Opening stock of WIP
 (-) closing stock of WIP

FACTORY COST / WORKS COST

(+) Administration Overheads

COST OF PRODUCTION (LOP)

(+) Opening stock of finished goods

COST OF GOODS AVAILABLE FOR SALE

(-) closing stock of finished goods

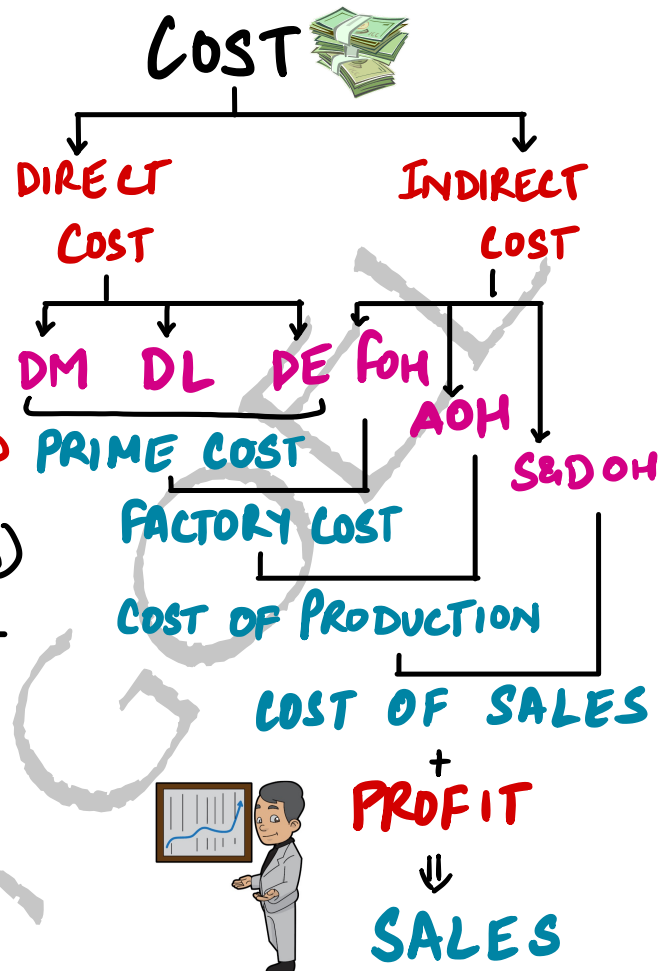
COST OF GOODS SOLD (LOGS)

(+) Selling and Distribution Overheads

COST OF SALES (LOS)

(+) Profit

SALES



COST SHEET FORMAT (NEW)

- Opening Stock of Raw Material (DM)
- (+) Purchases (DM)
- (+) Expenses incidental in bringing material to stores
- (-) closing stock of Raw Material (DM)

COST OF DIRECT MATERIAL CONSUMED

- (+) Direct Wages
- (+) Direct Expenses (Chargeable Expenses)

PRIME COST

- (+) Factory Overheads
- (+) Opening stock of WIP
- (-) closing stock of WIP

FACTORY COST / WORKS COST

- (+) Quality Control Cost
- (+) Research and Development Cost
- (+) Administration OH (relating to Production)
- (-) Recovery of Scrap
- (+) Packing Cost (Primary)

COST OF PRODUCTION (COP)

- (+) Opening Stock of finished goods

COST OF GOODS AVAILABLE FOR SALE

- (-) closing stock of finished goods

COST OF GOODS SOLD (COGS)

- (+) AOH - General Expenses
- (+) Selling and Distribution Overheads

COST OF SALES (COS)

- (+) Profit

SALES

TREATMENT OF AOH

OLD COST SHEET

↓
All AOH added to Factory cost to arrive at Cost of Production

NEW COST SHEET

↓
RELATED TO PRODUCTION
↓
Absorbed on the basis of No. of units Produced

↓
OTHERS
↓
Treated like S&D OH
↓
Absorbed on the basis of No. of units sold

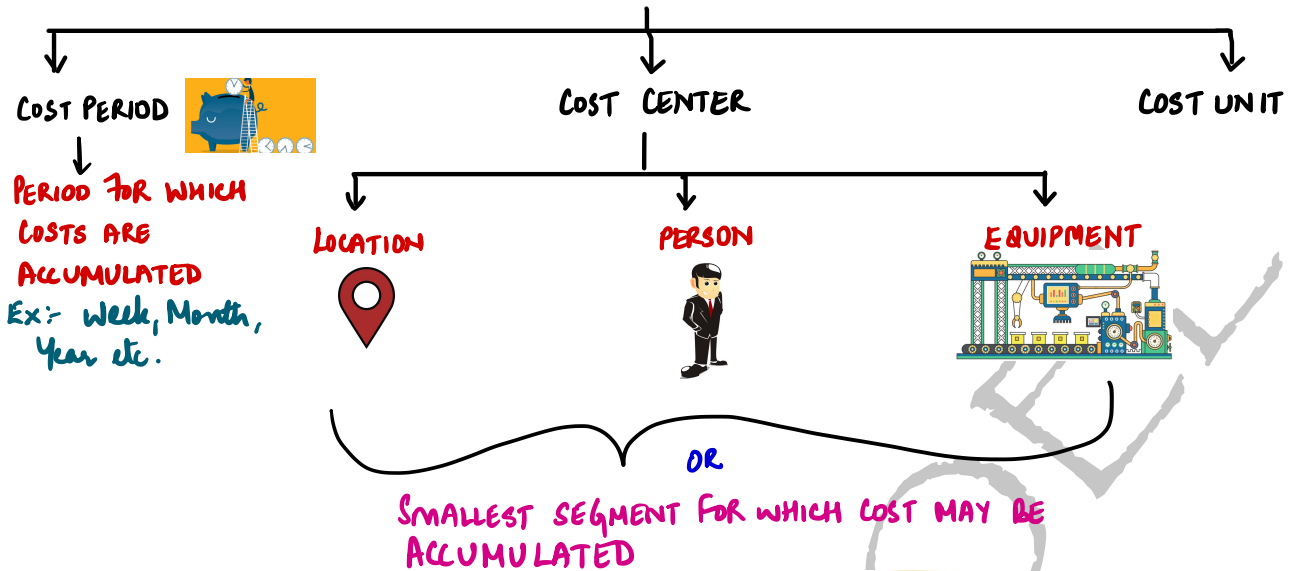
→ No clarity on whether this cost is related to Factory or Admin OHs. Hence it is kept separately.

→ Only related to Production - part of COP.

→ Kept separately. This was part of DM/DE under old format.

→ This includes dep/maintenance of machines, buildings, furniture etc of Corporate and General Management, Salaries of General admin employees, accountants, directors etc, Rent, insurance, lighting, office expenses etc.

PARAMETERS OF COST EXPRESSION

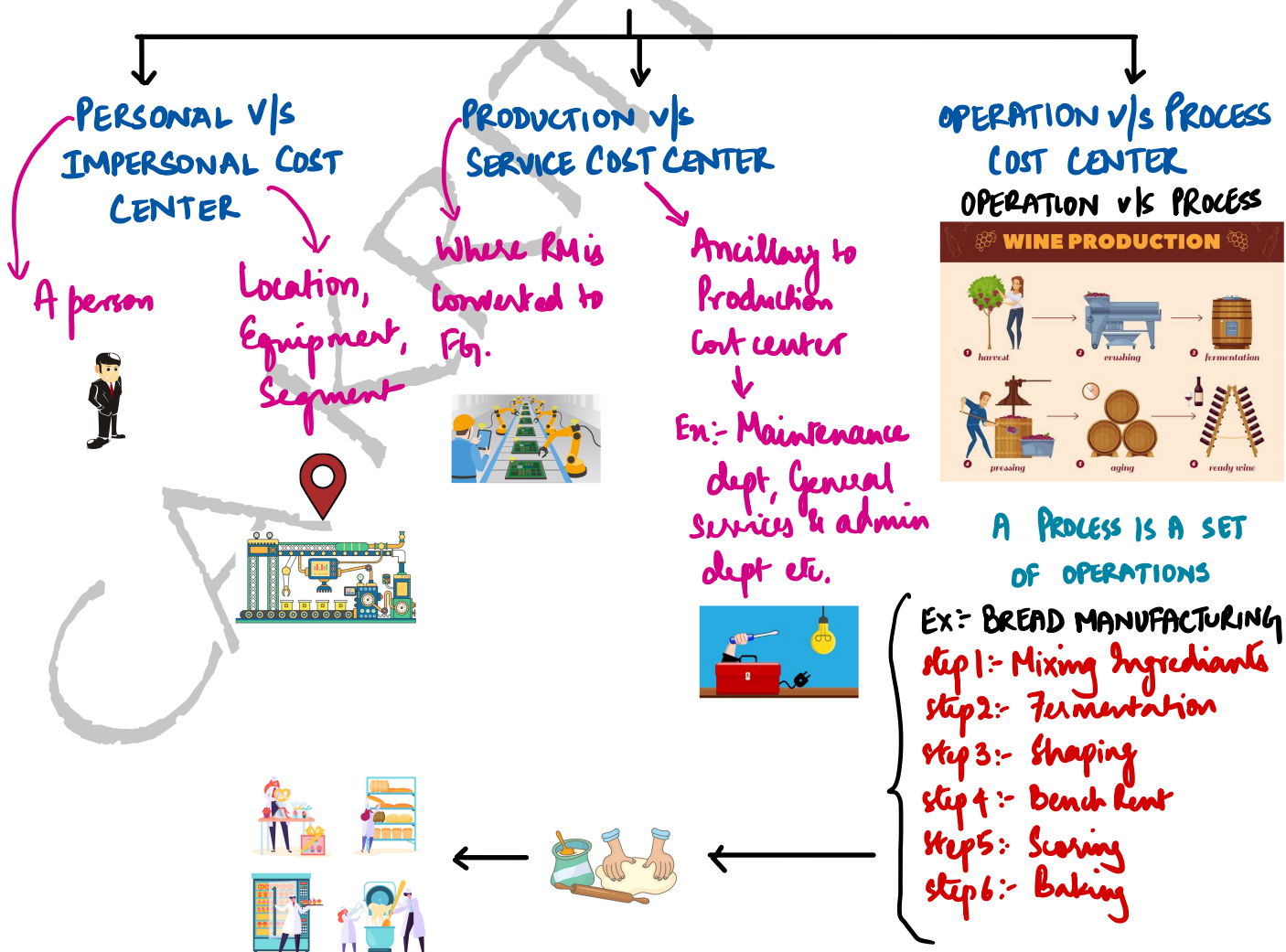


EXAMPLE : Delivery Van

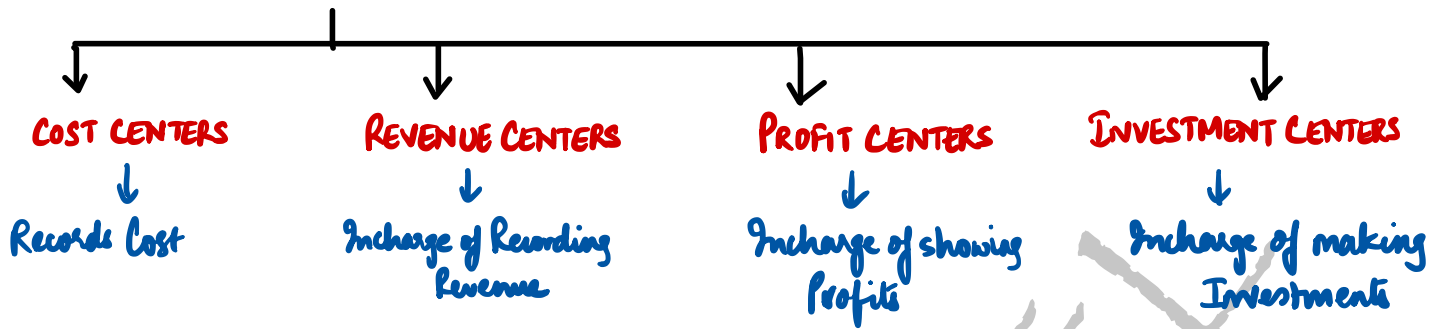


Very Important for Cost ascertainment and Control

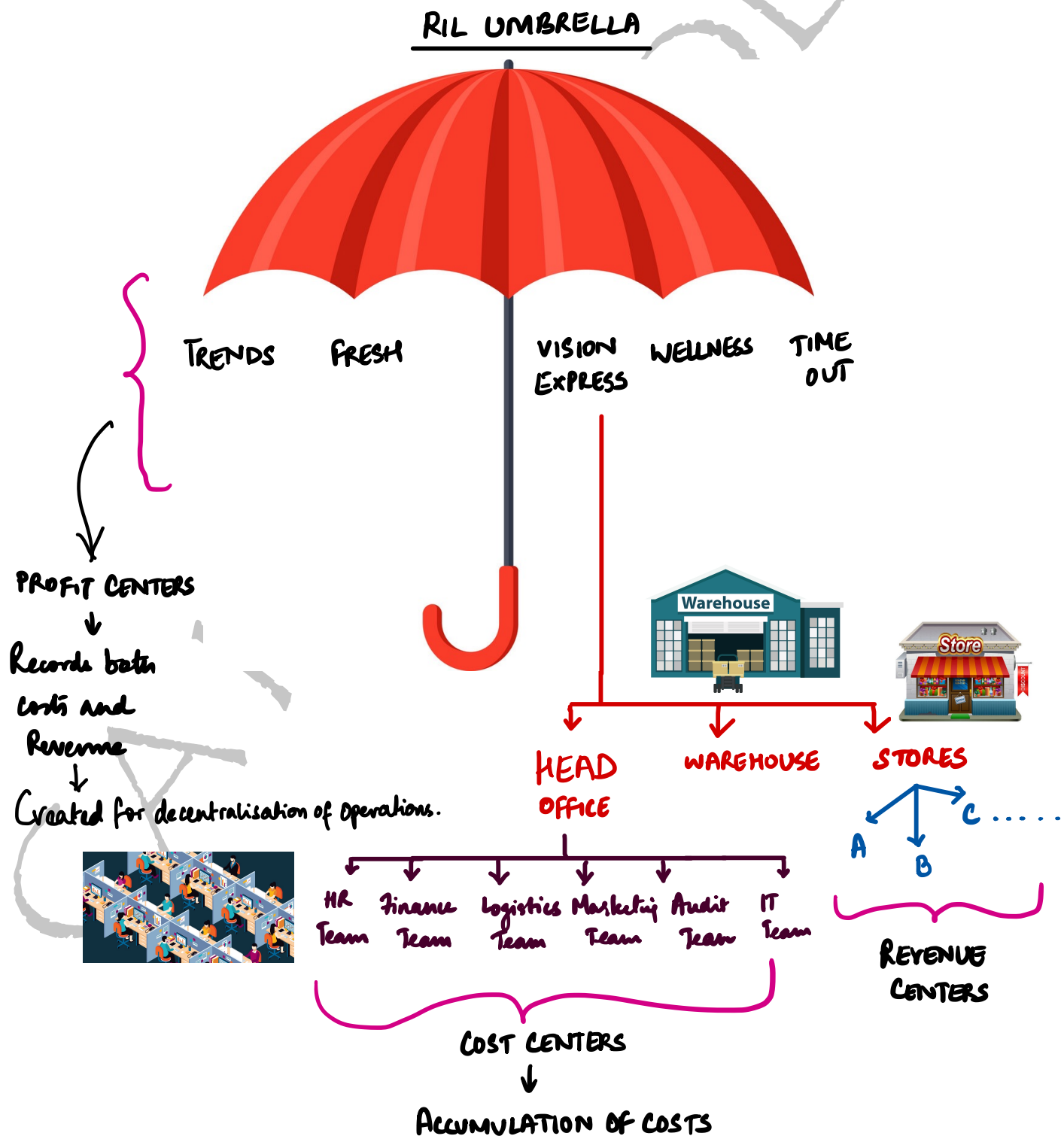
TYPES



TYPES OF RESPONSIBILITY CENTERS



EXAMPLE



METHODS AND TECHNIQUES OF COSTING

↓ Application of same principle differently

↓ Application of different principles

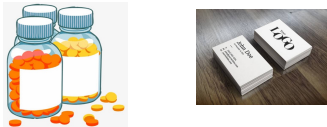
SINGLE / OUTPUT COSTING



JOB COSTING



BATCH COSTING



CONTRACT COSTING



PROCESS COSTING



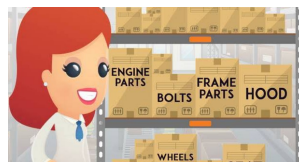
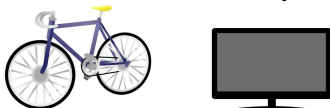
JOINT PRODUCT AND BY PRODUCT COSTING



OPERATING COSTING



MULTIPLE COSTING



→ **UNIFORM COSTING**
When every firm in the given industry decides to follow a particular technique.

→ **ABSORPTION COSTING**
All costs are charged to production whether fixed or variable.



→ **STANDARD COSTING**
Costs are predetermined and are called as standard costs. They are then compared with actuals to determine variances.



→ **MARGINAL COSTING**
All variable costs are charged to production. Fixed costs are period costs and charged to Costing P/L etc.

→ **DIRECT COSTING**
Only Direct costs are charged to the product. Indirect costs are period costs.

→ **POST COSTING**
Cost is only ascertained after production is completed.

