

# **INDEX**

<b>S. NO.</b>	<b>CHAPTER NAME</b>	<b>PAGE NO.</b>	<b>WEIGHTAGE</b>
<b>1</b>	<b>MATERIALS COST</b>	<b>3 - 5</b>	<b>5 - 10</b>
<b>2</b>	<b>LABOUR OR EMPLOYEE COST</b>	<b>6 - 8</b>	<b>5 - 10</b>
<b>3</b>	<b>OVERHEADS OR INDIRECT COST</b>	<b>9 - 11</b>	<b>5 - 10</b>
<b>4</b>	<b>COST SHEET AND UNIT COSTING</b>	<b>12 - 13</b>	<b>5 - 10</b>
<b>5</b>	<b>JOB AND BATCH COSTING</b>	<b>14</b>	<b>5 - 10</b>
<b>6</b>	<b>CONTRACT COSTING</b>	<b>15 - 16</b>	<b>5 - 10</b>
<b>7</b>	<b>OPERATING OR SERVICE COSTING</b>	<b>17 - 18</b>	<b>5 - 10</b>
<b>8</b>	<b>PROCESS OR OPERATION COSTING</b>	<b>19 - 21</b>	<b>10</b>
<b>9</b>	<b>JOINT AND BY PRODUCTS</b>	<b>22 - 23</b>	<b>5 - 10</b>
<b>10</b>	<b>BUDGET AND BUDGETARY CONTROL</b>	<b>24 - 25</b>	<b>5 - 10</b>
<b>11</b>	<b>STANDARD COSTING</b>	<b>26 - 28</b>	<b>5 - 10</b>
<b>12</b>	<b>MARGINAL COSTING</b>	<b>29 - 31</b>	<b>5 - 10</b>
<b>13</b>	<b>COST ACCOUNTING SYSTEM</b>	<b>32 - 35</b>	<b>5 - 10</b>
<b>14</b>	<b>RECONCILIATION</b>	<b>36</b>	<b>5 - 10</b>
<b>15</b>	<b>ACTIVITY BASED COSTING</b>	<b>37</b>	<b>10</b>

**COST & MANAGEMENT ACCOUNTING CONCEPT BOOK BY CA NAMIT ARORA SIR 3**  
**CHAPTER 1 - MATERIALS COST**

1. **Re-order quantity (ROQ):** order size repeated by any business organisation,

2. **Ordering cost:** 'cost associated with placement of orders'

$$= \frac{A}{ROQ} \times O$$

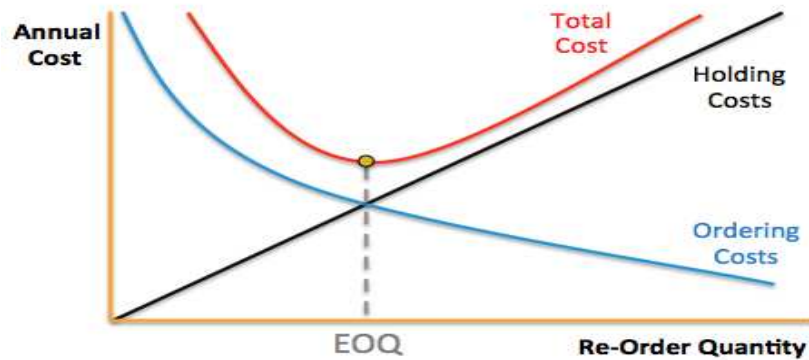
A = annual requirement of raw material to be purchased  
 O = cost per order

3. **Carrying cost:** cost associated with holding of average raw material stock.

$$= \frac{1}{2} \times ROQ \times C$$

C = cost per unit per annum

4. **Economic order quantity (EOQ):** order size at which total of ordering and carrying cost will be lowest'



$$EOQ = \sqrt{\frac{2AO}{C}}$$

5. **Re order level/ ordering level/ re order point:**

Alternative 1 'when there is no safety/minimum stock'

ROL = Maximum usage during maximum delivery period

Alternative 2 'when there is safety/minimum stock'

ROL = Average usage during average delivery period + Minimum stock/Safety stock

6. **Maximum stock level:**

Maximum level = Re-order level + Re-order quantity - Minimum usage during minimum period

7. **Minimum stock level:**

Minimum level = ROL - normal usage during average period

8. **Average stock level:**

Alternative 1 =  $\frac{1}{2}$  (Minimum stock level + Maximum stock level)

Alternative 2 =  $\frac{1}{2}$  of ROQ + Minimum stock level

**9. Danger stock level:**

Danger level = Normal consumption during emergency lead time (preferred)

Or

= Minimum consumption during emergency lead time

**10. ABC analysis:**

	% Value	% Quantity	Control
A	70%	10%	high
B	20%	20%	medium
C	10%	70%	low

**11. Issue pricing of material:**

**Statement Showing Cost Per Unit**

Particulars	₹
Purchase price	XXX
Less: Trade or Quantity discount ( $\times$ Cash discount)	(XXX)
Less: Subsidy/grant/incentives from government	(XXX)
Add: Road tax/toll tax	XXX
Add: IGST/CGST/GST/Custom duty (when ITC is not available)	XXX
Add: Insurance	XXX
Add: Commission/brokerage on purchase	XXX
Add: Freight inward	XXX
Add: Net cost of containers or packing material (when not returnable or returnable at low value)	XXX
Total cost	XXX
$\div$ Number of effective units	XXX
(total units – normal shortage – provision for further Shortage)	
<b>Cost per unit</b>	<b>XXX</b>

**Note:** Cash discount, Indirect tax if ITC is available and demurrage/ detention charges/ penalty etc. do not form part of cost.

**12. Normal loss/standard loss/unavoidable loss:**

- Average/ standard loss of concern industry,
- Customer will suffer this loss due to increase in cost.

Particulars	Quantity	Rate	Value
Purchase	100	10.00	1,000
Less : Normal loss	(10)	-	-
<b>Total Cost</b>	<b>90</b>	<b>11.11</b>	<b>1,000</b>

**13. Abnormal loss:**

- Loss over and above normal loss
- Businessmen will suffer this loss by debiting it in Costing P/L
- No impact on cost per unit

Particulars	Quantity	Rate	Value
Purchase	100	10.00	1,000
Less : Abnormal loss	(10)	10.00	(100)
<b>Total Cost</b>	<b>90</b>	<b>10.00</b>	<b>900</b>

**14. Inventory turnover ratio:** Materials consumed  $\div$  average inventory

**15. Inventory turnover in days:**  $365 \div \text{ITR}$

**16. Stores ledger:**

<i>Date</i>	<i>Receipts</i>			<i>Issues</i>			<i>Balance</i>		
	<i>Quantity</i>	<i>Rate</i>	<i>Value</i>	<i>Quantity</i>	<i>Rate</i>	<i>Value</i>	<i>Quantity</i>	<i>Rate</i>	<i>Value</i>
				<i>Return to supplier</i>					
	<i>Return To stores</i>								
				<i>Shortage</i>					

**Note:**

- Transferred between two job or departments: No treatment in stores ledger
- Return to supplier: Issue side at the rate it received from supplier
- Return to stores: Receipt side at the rate of issue/recent issue
- Abnormal shortage: Issue side as per the method (transfer to Costing P/L)
- Normal shortage: Issue side only in quantity column
- Material consumed: Total value of issued material - material return to stores - abnormal shortage - return to supplier

**COST & MANAGEMENT ACCOUNTING CONCEPT BOOK BY CA NAMIT ARORA SIR 6**  
**CHAPTER 2 - EMPLOYEE COST OR LABOUR COST**

1. **Wages under straight piece rate system** = Number of units produced × piece rate
2. **Wages under straight time rate system** = Working hours × time rate per hour
3. **Wages under Halsey system** =  $AH \times R + 50\% (SH - AH) \times R$

AH = Actual hours worked for actual production  
 SH = Standard time allotted for actual production  
 SH - AH = Time saved by the worker  
 R = Time rate

4. **Wages under Rowan system** =  $AH \times R + AH/SH (SH - AH) \times R$
5. **Effective rate** = Wages ÷ AH

**6. Labour turnover rates:**

Separation method =  $\frac{\text{Number of separations}}{\text{Average workers}} \times 100$

Replacement method =  $\frac{\text{Number of replacements}}{\text{Average workers}} \times 100$

New accession method =  $\frac{\text{Number of new joinings}}{\text{Average workers}} \times 100$

Accession method =  $\frac{\text{Number of total joinings}}{\text{Average workers}} \times 100$

Flux method (alt 1) =  $\frac{\text{No. of separations + replacements}}{\text{Average workers}} \times 100$

Flux method (alt 2) =  $\frac{\text{No. of separations + accessions}}{\text{Average workers}} \times 100$

Average workers =  $\frac{\text{Opening workers} + \text{Closing workers}}{2}$

7. **Equivalent turnover rate** =  $\frac{\text{Employee turnover rate for the period}}{\text{Number of days in a period}} \times 365$

**8. Statement Showing Profit Foregone on Account of Labour Turnover**

<b>Particulars</b>	<b>Amount</b>
Contribution foregone due to delay in filling the vacancies	XXX
Contribution foregone due to unproductive training hours (if these hours are excluded)	XXX
Settlement cost due to leaving	XXX
Recruitment costs	XXX
Selection costs	XXX
Training costs	XXX
<b>Profit Foregone</b>	<b>XXX</b>

9. **Idle time:** Worker in factory without work but eligible for wages

**Normal idle time:** It is the time which cannot be avoided or reduced in the normal course of business

**Causes**

- The time lost between factory gate and the place of work,

- The interval between one job and another,
- The setting up time for the machine,
- Normal rest time (fatigue), break for lunch etc.

**Treatment**

- Increase labour rate
- Charged to production overheads

**Abnormal idle time:** Apart from normal idle time, there may be factors which give rise to abnormal idle time

**Causes**

- Idle time may also arise due to abnormal factors like lack of coordination
- Power failure, breakdown of machines
- Non-availability of raw materials, strikes, lockouts, poor supervision, fire, flood etc.

**Treatment**

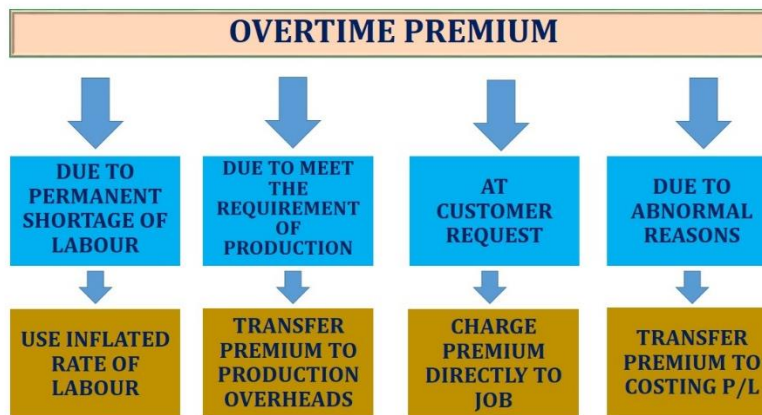
- Transfer to costing P/L

**10. Overtime:** Working over and above normal working hours

**Overtime payment** = Payment as per normal rate + Overtime premium

**Overtime premium** Payment in excess of normal wage rate (generally double)

**Treatment of overtime premium:**



**11. Statement Showing Gross and Net Wages:**

<i>Particulars</i>	<i>Amount</i>
Basic Wages	XXX
Dearness Allowance	XXX
Basic plus D.A.	XXX
Bonus	XXX
Various Allowances	XXX
Other Cash Payments	XXX
<b>Gross Wages Payable</b>	<b>XXX</b>
Less: Employee's contribution to P.F.	XXX
Less: Employee's contribution to E.S.I.	XXX
Less: T.D.S.	XXX
Less: Professional Tax	XXX
Less: Loan Deduction	XXX
Less: Any other Deduction	XXX
<b>Net Wages Payable</b>	<b>XXX</b>

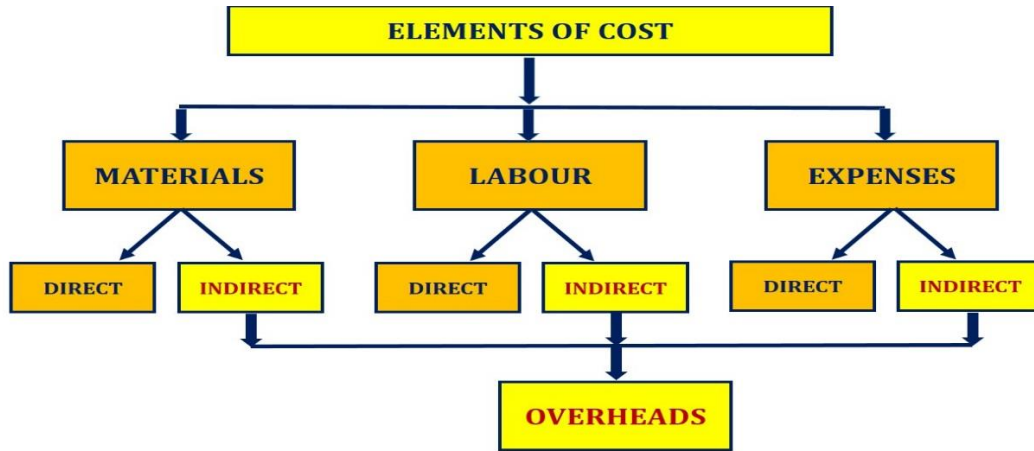
**12. Statement Showing Labour Cost Per Hour:**

<b>Particulars</b>	<b>Amount</b>
Basic Wages	XXX
Dearness Allowance	XXX
Basic plus D.A.	XXX
Bonus	XXX
Various Allowances	XXX
Other Cash Payments	XXX
Perquisites	XXX
	<b>XXX</b>
Add: Employer's contribution to P.F.	XXX
Add: Employer's contribution to E.S.I.	XXX
<b>Labour Cost</b>	<b>XXX</b>
÷ Effective Labour Hours	÷XXX
(Working Hours – Eligible Holidays – Normal Idle Time)	
<b>Labour Cost Per Hour</b>	<b>XXX</b>

**Note:** If nothing is specified in the question, contribution of employer towards P.F. and E.S.I. equals to employee contribution

**COST & MANAGEMENT ACCOUNTING CONCEPT BOOK BY CA NAMIT ARORA SIR 9**  
**CHAPTER 3 - OVERHEADS**

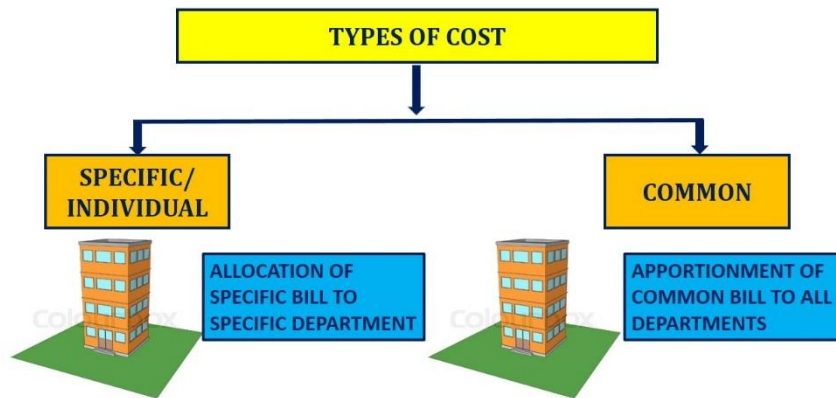
**1. Production Overheads:**



**2. Types of Departments:**

- **Main/production departments:** Product is produced in these departments
- **Support/service departments:** Product is **not** produced in these departments but these departments **help to main departments**

**3. Types of Cost:**

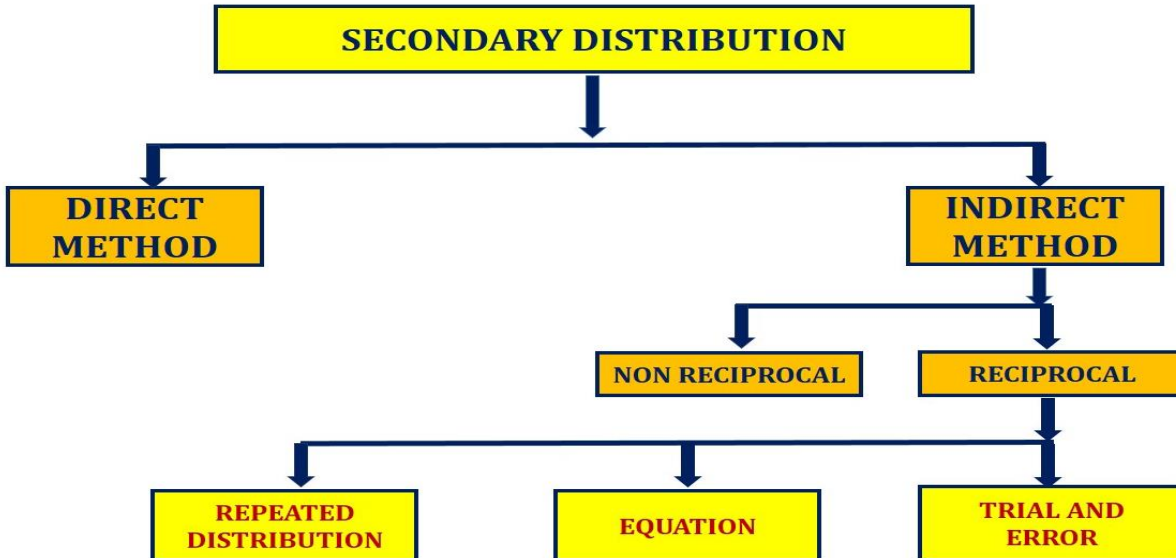


**4. Statement Showing Primary Distribution:**

Particulars	Basis	Production dept.		Service dept.	
		P1	P2	S1	S2
<b>Allocation:</b>		No	No	Yes	Yes
Direct material		No	No	Yes	Yes
Direct labour		No	No	Yes	Yes
Direct expenses		Yes	Yes	Yes	Yes
Indirect material		Yes	Yes	Yes	Yes
Indirect labour		Yes	Yes	Yes	Yes
Indirect expenses		Yes	Yes	Yes	Yes
Other specific cost		Yes	Yes	Yes	Yes
<b>Apportionment:</b>					
Rent	Area	Yes	Yes	Yes	Yes
Insurance etc.	Value	Yes	Yes	Yes	Yes
<b>Total OH</b>		<b>XXX</b>	<b>XXX</b>	<b>XXX</b>	<b>XXX</b>



**5. Secondary Distribution:**



**6. Predetermined Recovery Rate:** =  $\frac{\text{Budgeted Overheads}}{\text{Budgeted Recovery Base}}$

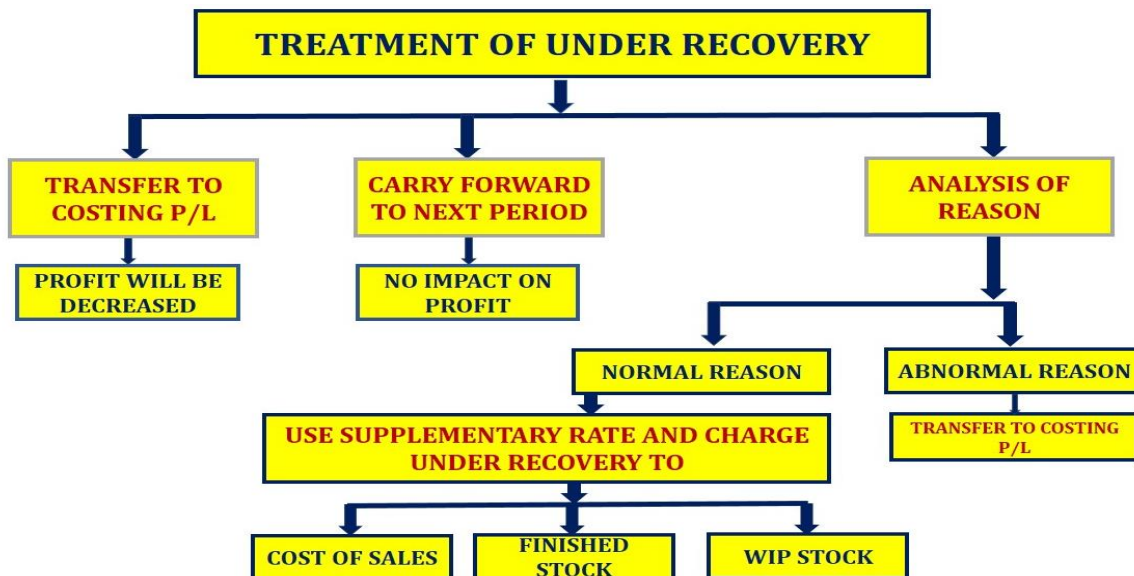
➤ Overheads recovery rate is also known as overheads charging rate, overheads application rate and overheads absorption rate'

**7. Under or Over Recovery:** Difference between recovered overheads and actual overheads

Situations:

- |                             |                |
|-----------------------------|----------------|
| 1. Recovered OH > Actual OH | Over Recovery  |
| 2. Recovered OH < Actual OH | Under Recovery |
| 3. Recovered OH = Actual OH | Equal Recovery |

**8. Treatment of Under Recovery:**



**9. Types of Recovery Rate:**

➤ Normal rate/actual rate =  $\frac{\text{Actual Overheads}}{\text{Actual Recovery Base}}$

- **Predetermined OH rate** =  $\frac{\text{Budgeted Overheads}}{\text{Budgeted Recovery Base}}$
- **Departmental OH rate** =  $\frac{\text{OH of Concern Department}}{\text{Base of Concern Department}}$
- **Blanket OH rate** =  $\frac{\text{Total Overheads of Factory}}{\text{Recovery Base for Factory}}$

**10. Blanket OH Rate:**

- Blanket overhead rate refers to the computation of one single overhead rate for the whole factory.
- The use of blanket rate may be proper in certain factories producing **only one major product** in a continuous process or where the **work performed** in every department is fairly uniform or standardised.

**11. Statement Machine Hour Rate (MHR):**

<b>Particulars</b>		<b>Amount</b>
(A)	Standing charges:	
	Rent	XXX
	Heat and light	XXX
	Forman's salary	XXX
	Depreciation	XXX
	Wages	XXX
	Bonus	XXX
	Other fixed cost	XXX
	<b>Total Standing Charges (A)</b>	<b>XXX</b>
(B)	Running expenses:	
	Repairs and maintenance	XXX
	Consumable stores	XXX
	Power	XXX
	Other variable cost	XXX
	<b>Total Running Expenses (B)</b>	<b>XXX</b>
	<b>Total Expenses(A+B)</b>	<b>XXX</b>
	<b>÷ Effective Machine Hours</b>	<b>÷ XX</b>
	<b>Machine Hour Rate (MHR)</b>	<b>XXX</b>

Machine Hours includes:

1. Running hours                      Always productive/effective
2. Set up hours                        As per question or assumption
3. Maintenance hours                Always unproductive

**COST & MANAGEMENT ACCOUNTING CONCEPT BOOK BY CA NAMIT ARORA SIR 12**  
**CHAPTER 4 - COST SHEET AND UNIT COSTING**

1. **Cost Sheet:** A cost sheet or cost statement is a document which provides a detailed cost information (functional classification).
2. **Proforma Cost Sheet:**

<b>Particulars</b>	<b>Total Cost</b>
Direct Material Consumed: Raw Materials Purchased Add: Opening stock of Raw Materials Less: Closing stock of Raw Materials Add: Carriage Inward Less: Recovery From Sale of Scrap of Raw Materials Less: Cost of Abnormal Loss of Raw Materials  Direct Wages or Labour or Employee Cost: Wages and salaries Allowance and incentives Payment for overtime Bonus Employer's contribution in P.F, E.S.I. etc. Other benefits  Direct Expenses: Cost of utilities such as power & fuel, steam etc. Royalty paid/ payable for production or provision of service Hire charges paid for hiring specific equipment Fee for technical assistance and know-how Amortised cost of moulds, patterns, patents etc. Cost for product/ service specific design or drawing; Cost of product/ service specific software	
<b>Prime Cost</b>	<b>XXX</b>
Factory/Works/Production/Manufacturing Overheads: Consumable stores and spares Depreciation of plant and machinery, factory building etc. Lease rent of production assets Repair and maintenance of plant and machinery, factory building etc. Indirect employees cost related with production activities Drawing and Designing department cost Insurance of plant and machinery, factory building, stock of raw material & WIP etc. Amortized cost of jigs, fixtures, tooling etc. Service department cost such as Tool Room, Engineering & Maintenance, and Pollution Control etc.	
<b>Gross Works Cost/Factory Cost</b>	<b>XXX</b>
Add: Opening WIP Less: Closing WIP	
<b>Works/Factory Cost</b>	<b>XXX</b>
Add: Quality Control Cost Add: Research and Development Cost Add: Administrative Overheads (relating to production activity)	

Less: Credit for recoveries/Scrap/By-Products Add: Packing Cost (Primary)		
<b>Cost of Production</b>		<b>XXX</b>
Add: Opening Finished Goods Less: Closing Finished Goods		
<b>Cost of Goods Sold</b>		<b>XXX</b>
Add: Administrative OH (General/not related to production): Depreciation and maintenance of, building, furniture etc. of corporate or general management. Salary of administrative employees, accountants, directors, secretaries etc. Rent, rates & taxes, insurance, lighting, office expenses etc. Indirect materials- printing and stationery, office supplies etc. Legal charges, audit fees, corporate office expenses like directors' sitting fees, remuneration and commission, meeting expenses etc.		
Add: Selling Overheads: Salary and wages related with sales department and employees directly related with selling of goods. Rent, depreciation, maintenance and other cost related with sales department. Cost of advertisement, maintenance of website for online sales, market research etc.		
Add: Distribution Overheads: Salary and wages of employees engaged in distribution of goods. Transportation and insurance costs related with distribution. Depreciation, hire charges, maintenance and other operating costs related with distribution vehicles etc.		
Add: Packing Cost (Secondary) Add: Interest and finance charges paid (on non-equity funds)		
<b>Cost of Sales</b>		<b>XXX</b>
Add: Profit		<b>XXX</b>
<b>Sales</b>		<b>XXX</b>

**COST & MANAGEMENT ACCOUNTING CONCEPT BOOK BY CA NAMIT ARORA SIR 14**  
**CHAPTER 5 - JOB AND BATCH COSTING**

**1. Job Costing:**

- In this method costs are collected and accumulated for specific jobs/work order
- Each job is treated as a separate entity for the purpose of costing
- This method is used to ascertain cost and profit of each job and takes into account the cost of materials, employees and overhead etc.

**2. Batch Costing:**

- Batch costing is a type of specific order costing where articles are manufactured in predetermined lots, known as batch
- This method is used to ascertain cost and profit of specific batch or units in specific batch

**3. Economic Batch Quantity (EBQ):**

$$EBQ = \sqrt{\frac{2DS}{C}}$$

Where,

D	=	Annual demand for the product
S	=	Setting up cost per batch
C	=	Carrying cost per unit of production

**COST & MANAGEMENT ACCOUNTING CONCEPT BOOK BY CA NAMIT ARORA SIR 15**  
**CHAPTER 6 - CONTRACT COSTING**

**1. Normal Contract Account:**

**Proforma Contract A/C**

<b>Particulars</b>		<b>Particulars</b>	
To Material:		By Work-in-progress:	
Opening stock	XXX	Work certified	On Sale Value
Purchased	XXX	Work uncertified	On Cost
Received from stores	XXX		
Transfer from other site	XXX	By Material:	
To Wages	XXX	Closing stock	XXX
To Depreciation on plant	XXX	Cost of material sold	XXX
To Other expenses	XXX	Cost of material lost	XXX
To Administrative OH	XXX	By Escalation claim (cr.)	XXX
To Establishment charges	XXX		
To Sub contractor	XXX		
To Chargeable expenses	XXX		
<b>To Notional Profit</b>	<b>XXX</b>		
	<b>XXX</b>		<b>XXX</b>

- Don't show loss of plant in contract account (loss of plant is transferred to costing p/l), just calculate depreciation on plant actually used.
- Actual sale value of material is irrelevant, cost of material sold is relevant.
- Profit or loss on sale of plant and material is transferred to costing P/L and not in contract A/C.
- Penalty and incentives are directly transferred to costing P/L.

**2. Value of WIP in Balance Sheet:**

<b>Assets side</b>	<b>Amount</b>
<b>Work-in-progress:</b>	
Work certified	XXX
Work uncertified	XXX
<b>Less: Cash recd. From contractee</b>	<b>(XXX)</b>
<b>Value of WIP in Balance Sheet</b>	<b>XXX</b>

**3. Balance Sheet (relevant extracts):**

<b>Liabilities</b>	<b>Amount</b>	<b>Assets</b>	<b>Amount</b>
Capital	XXX	Plant	
Net profit	XXX	Less: Depreciation	XXX
Outstanding wages	XXX	Building	
Creditors	XXX	Less: Depreciation	XXX
Other liabilities	XXX		
		Materials at site	XXX
		Prepaid expenses	XXX
		Other assets	XXX
		<b>Work-in-progress:</b>	
		Work certified	
		Work uncertified	
		<b>Less: Cash recd. From contractee</b>	<b>XXX</b>
	-		-

**4. Contractee A/C:**

<i>Particulars</i>	<i>Amount</i>	<i>Particulars</i>	<i>Amount</i>
Year 1 To balance c/d	XXX XXX	By bank	XXX XXX
Year 2 To balance c/d	XXX XXX		By balance b/d By bank
Last year To Contract a/c	XXX XXX	By balance b/d By Bank (Final Settlement)	

**5. Estimated Profit** = Contract Price – Cost to date – Further Estimated Cost (Including provision if any)

**6. Escalation Claim:** Claim to compensate increase in price of standard quantity of raw materials and increase in wage rate of standard labour hours'

➤ Claim is only for standard quantity of material and labour hours

Escalation Claim = SQ of Materials (AP - SP) + SH of Labour (AR - SR)

**7. More than one year:** Closing balance of current period = Opening balance of next period

**8. Retention money:** contractee doesn't pay full amount of work certified to contractor. Small portion is retained by contractee and such portion is known as retention money. At the time of completion of contract contractee has to pay full amount to contractor

**COST & MANAGEMENT ACCOUNTING CONCEPT BOOK BY CA NAMIT ARORA SIR 17**  
**CHAPTER 7 - OPERATING COSTING OR SERVICE COSTING**

1. **Operating costing:** This method is used to calculate cost and determine price of one service unit.
2. **In CA intermediate ICAI covers following services:**
  - Transport service
  - Hotel and lodges service
  - Restaurant service
  - Hospital service
  - Educational institute
  - Information technology (it) and it enabled services (ites)
  - Toll plaza
  - Financial institutes
  - Insurance and
  - Power generation service.
3. **Transport Service:**

**Proforma Operating Cost Sheet for Transport Service**

Particulars	Amount
<b>(A) Standing Charges or Fixed Cost:</b>	
Depreciation (life related to period, like: 5 years)	XXX
Insurance	XXX
License	XXX
Salary of manager, driver, conductor etc.	XXX
Road tax	XXX
Permit fee	XXX
Garage rent	XXX
Any other fixed cost	XXX
<b>Total (A)</b>	<b>XXX</b>
<b>(B) Running Charges or Variable Cost:</b>	
Diesel/petrol	XXX
Lubricants, oil etc.	XXX
Depreciation (life related to activity, like: 50,000 kms)	XXX
Commission	XXX
Any other variable cost	XXX
<b>Total (B)</b>	<b>XXX</b>
<b>(C) Maintenance Charges or Semi Variable Cost:</b>	
Repairs and maintenance	XXX
Tyres	XXX
Spares etc.	XXX
<b>Total (C)</b>	<b>XXX</b>
<b>Total Operating Cost (A + B + C)</b>	<b>XXX</b>
Add: profit	XXX
<b>Net Collections or Taking</b>	<b>XXX</b>
Add: Indirect taxes (Passenger tax, GST etc.)	XXX
<b>Gross Collections or Taking</b>	<b>XXX</b>
÷ Total passenger-kms or ton-kms	XXX
<b>Fare/Charges for Per Passenger-Km or Ton-Kms</b>	<b>XXX</b>



4. **Absolute tonne kms** =  $D1 \times W1 + D2 \times W2 + D3 \times W3 \dots\dots$

5. **Commercial tonne kms** = Total Distance  $\times$  Average Weight

6. **Service Cost Unit:**

Operating cost per unit = Total cost  $\div$  Service units

Service units can be classified as:

- Single service unit
- Composite service unit

<b>Name of Service</b>	<b>Single Service Unit</b>	<b>Composite Service Unit</b>
Taxi	Cost per km	-
Auto (sharing)	Cost per km	Cost per passenger-km
Roadways bus	Cost per km	Cost per passenger-km
Truck	Cost per km	Cost per ton-km
Hotel	Cost per room-day	-
Coaching	Cost per batch	Cost per batch-student

7. **Differential Fare:** In case of different charges for different categories of service, differential fare is calculated on the basis of equivalent units of service.

**COST & MANAGEMENT ACCOUNTING CONCEPT BOOK BY CA NAMIT ARORA SIR 19**  
**CHAPTER 8 - PROCESS & OPERATION COSTING**

**1. Normal Process Account:**

**Step 1:** Prepare separate process account by debiting all direct cost and apportionable and recoverable expenses.

**Step 2:** Credited process account with normal loss units and their scrap value.

**Step 3:** Calculate normal cost per unit (NCPU) =  $\frac{\text{Total Cost} - \text{Sale Value of Normal Loss Units}}{\text{Total Units} - \text{Normal Loss Units}}$

**Step 4:** Valued actual output and abnormal gain or loss as per NCPU.

**Step 5:** Prepare normal loss, abnormal loss, abnormal gain and profit and loss A/C.

**Proforma Process Account**

Particulars	Units	₹	Particulars	Units	₹
To Process A/C (Previous)	XXX	XXX	By Normal loss	XXX	XXX
To Units introduced		XXX			
To Sundry materials		XXX	By Process A/C (Next) or	XXX	XXX
To Labour		XXX	Finished goods A/C or Costing		
To Direct expenses		XXX	P/L A/C		
To Indirect expenses		XXX	By Abnormal loss (If any)	XXX	XXX
To Abnormal Gain (If any)		XXX			
	XXX	XXX		XXX	XXX

**Proforma Normal Loss Account**

Particulars	Units	₹	Particulars	Units	₹
To Process I A/C	XXX	XXX	By Cash A/C:		
To Process II A/C	XXX	XXX	Process I	XXX	XXX
To Process III A/C	XXX	XXX	Process II	XXX	XXX
			Process III	XXX	XXX
			By Abnormal gain A/C	XXX	XXX
	XXX	XXX		XXX	XXX

**Proforma Abnormal Loss Account**

Particulars	Units	₹	Particulars	Units	₹
To Process I A/C	XXX	XXX	By Cash A/C:		
To Process II A/C	XXX	XXX	Process I	XXX	XXX
			Process II	XXX	XXX
			By Costing P/L A/C		XXX
	XXX	XXX		XXX	XXX

**Abnormal Gain Account**

Particulars	Units	₹	Particulars	Units	₹
To Normal loss A/C	XXX	XXX	By Process II A/C	XXX	XXX
To Costing P/L A/C		XXX			
	XXX	XXX		XXX	XXX

**COST & MANAGEMENT ACCOUNTING CONCEPT BOOK BY CA NAMIT ARORA SIR 20**  
**Costing Profit And Loss Account**

<b>Particulars</b>	<b>Units</b>	<b>₹</b>	<b>Particulars</b>	<b>Units</b>	<b>₹</b>
To Process III A/C	XXX	XXX	By Sales A/C	XXX	XXX
To Selling expenses		XXX	By Abnormal gain A/C		XXX
To Abnormal loss A/C		XXX			
To Profit (b.f.)		XXX			
	XXX	XXX		XXX	XXX

**2. Equivalent Production (Closing WIP Only)**

**Equivalent production:** This concept is used in case of WIP units in process.

**Step 1:** Prepare process account as usual.

**Step 2:** Prepare statement of equivalent production.

**Step 3:** Prepare statement of cost.

**Step 4:** Prepare statement of apportionment of cost or statement of evaluation (in case of abnormal gain or loss).

**Step 5:** Do complete process account.

**Proforma Statement of Equivalent Production**

<b>Particulars</b>	<b>Units</b>	<b>Materials</b>		<b>Labour</b>		<b>Overhead</b>	
		%	E.U.	%	E.U.	%	E.U.
Units introduced:							
Normal loss	XXX	-	-	-	-	-	-
Units completed	XXX	XX	XXX	XX	XXX	XX	XXX
Closing WIP	XXX	XX	XXX	XX	XXX	XX	XXX
Abnormal loss (If any)	XXX	XX	XXX	XX	XXX	XX	XXX
Less: Abnormal gain (If any)	(XXX)	(XX)	(XXX)	(XX)	(XXX)	(XX)	(XXX)
<b>Total</b>	XXX	-	XXX	-	XXX	-	XXX

**If nothing is specified in the question:**

- % of completion of Abnormal loss units 100%
- % of completion of WIP units:
  - Materials 100%
  - Labour 50%
  - Overheads 50%
- % of material components 100%

**Always:**

- % of completion of Finished goods 100%
- % of completion of Abnormal gain 100%
- % of completion of Normal loss 0%

**COST & MANAGEMENT ACCOUNTING CONCEPT BOOK BY CA NAMIT ARORA SIR 21**  
**Proforma Statement of Cost**

<i>Elements</i>	<i>Cost</i>	<i>Eq. Units</i>	<i>Cost per unit</i>
Materials	XXX (Net of scrap)	XXX	XXX
Labour	XXX	XXX	XXX
Overheads	XXX	XXX	XXX
<b>Total Cost Per Unit</b>			<b>XXX</b>

- Sale value of scrap of normal loss units is deducted from the cost of materials

**Proforma Statement of Evaluation**

<i>Particulars</i>	<i>Elements</i>	<i>Equivalent units</i>	<i>Cost per unit</i>	<i>Total (₹)</i>
1. Units completed	Materials	XXX	XXX	XXX
	Labour	XXX	XXX	XXX
	Overhead	XXX	XXX	XXX
				<b>XXX</b>
2. Closing WIP	Materials	XXX	XXX	XXX
	Labour	XXX	XXX	XXX
	Overhead	XXX	XXX	XXX
				<b>XXX</b>
3. Abnormal loss	Materials	XXX	XXX	XXX
	Labour	XXX	XXX	XXX
	Overheads	XXX	XXX	XXX
				<b>XXX</b>
4. Abnormal gain	Materials	XXX	XXX	XXX
	Labour	XXX	XXX	XXX
	Overheads	XXX	XXX	XXX
				<b>XXX</b>

**3. Opening WIP with FIFO method:**

- Only current period work is considered in statement of equivalent production.
- Cost of opening WIP is directly added to value of units completed.
- Normal loss, abnormal loss and abnormal loss units always from current units.

**4. Opening WIP with Average method:**

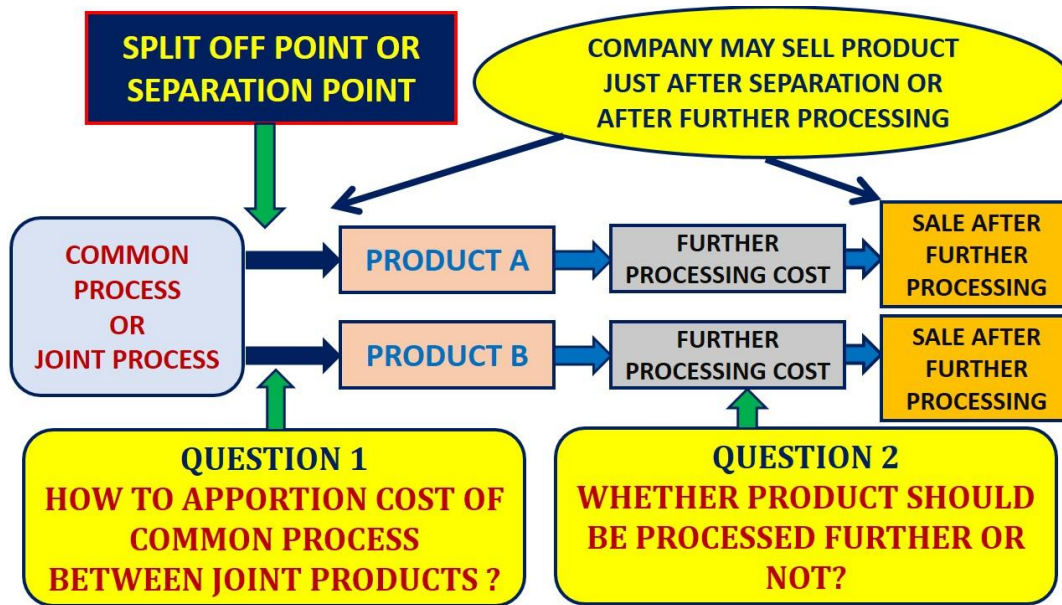
- Total work is considered in statement of equivalent production.
- Cost of opening WIP is added to current period cost element wise.
- No need to add cost of opening WIP to finished goods.

**5. Inter Process Profit:**

- One process transfer its output to other process on cost plus profit basis.
- Profit earned by each process department is used to evaluate performance of concern process department

**COST & MANAGEMENT ACCOUNTING CONCEPT BOOK BY CA NAMIT ARORA SIR 22**  
**CHAPTER 9 - JOINT PRODUCTS & BY PRODUCTS**

**1. Understanding of Chapter:**



**2. Methods of apportionment of joint cost:**

- **Market value at separation point method:**  
Apportionment of joint cost on the basis of market value at separation point net of selling expenses at split off point (if any) of total output of products.
- **Market value after further processing method:**  
Apportionment of joint cost on the basis of market value after further processing of total output of products.
- **Net realisable value (NRV) method/ NRV at split off point method:**  
Apportionment of joint cost on the basis of net realisable value at split off point of total output of products.

$$\text{NRV} = \text{Sale value after further processing} - \text{further processing cost} - \text{selling expenses etc.}$$

- **Physical unit method:**  
Apportionment of joint cost on the basis of physical units at split off point.
- **Average unit cost method:**  
Apportionment of joint cost on the basis of average cost per unit.

$$\text{Average unit cost} = \frac{\text{Total Joint Cost}}{\text{Total Units at Separation Point}}$$

- **Contribution margin method:**  
Step 1: Apportionment of **variable joint cost** on the basis of **physical units**.  
Step 2: Apportionment of **fixed joint cost** on the basis of **contribution**.

**Note:** Fixed cost will not be apportioned to product having zero or negative contribution.

- **Reverse cost method:**

**Statement Showing Apportionment of Joint Cost  
(Reverse Cost Method)**

<b>Particulars</b>	<b>Product A</b>	<b>Product B</b>
Sale value after further processing	XXX	XXX
Less: Profit	XXX	XXX
Less: Selling expenses	XXX	XXX
Less: Further cost	XXX	XXX
<b>Joint Cost</b>	<b>XXX</b>	<b>XXX</b>

**Note:** If total joint cost mismatched with apportioned joint cost then apportion actual joint cost in proportion of apportioned mismatched joint cost.

➤ **Constant gross margin method:**

Step 1: First calculate constant percentage of profit (Profit = Total sales – Total cost)

Step 2: Use reverse cost method

**3. Further processing decision:**

**Incremental revenue (IR)** = Sale value after further processing – Sale value at separation Point

**Incremental cost (IC)** = Further processing cost + Selling expenses in case of further processing – Selling expenses at split off point

<b>Situation</b>	<b>Further Processing Decision</b>
1. IR > IC	Yes
2. IR = IC	Indifferent
3. IR < IC	No

**4. Treatment of by product:**

**Situation 1:** By product has commercial use: treat it as joint product.

How to trace:

- If question says to apportion cost to by product also
- If question says to calculate profit on by product also
- If question says by product has commercial use

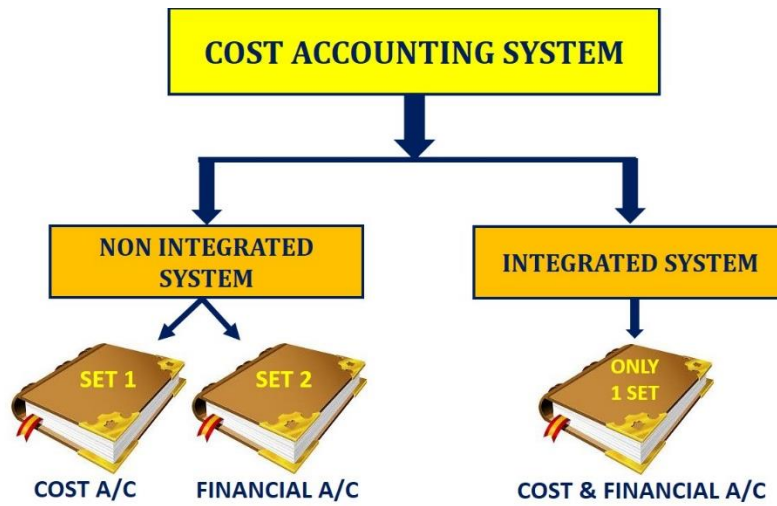
**Situation 2:** By product don't have commercial use: treat it as scrap.

**Step 1:** Deduct sale value of by product from the joint cost.

**Step 2:** Apportion net joint cost among remaining main products.

**COST & MANAGEMENT ACCOUNTING CONCEPT BOOK BY CA NAMIT ARORA SIR 32**  
**CHAPTER 13 - COST ACCOUNTING SYSTEM**

**1. Cost Accounting System:**



**2. Integrated Accounting System:** in this system only one set of books of account is maintained to records transactions related to cost account and financial account.

**3. Accounting in Integrated System:**

**Store Ledger Control A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Balance b/d To Purchases/Supplier A/c To WIP A/c	Op. Stock Purchase Return	By Purchase Return A/c By WIP A/c By Production OH A/c By Production OH A/c By Costing P/L A/c By Balance c/d	Return Direct Mat. Indirect Mat. Normal Loss Ab. Loss Cl. Stock
	-		-

**Wages Control A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Bank A/c	Wages Paid	By WIP A/c By Production OH A/c By Production OH A/c By Costing P/L A/c	Direct Lab. Indirect Lab. Normal Idle Ab. Idle
	-		-

**Production Overhead Control A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Bank A/c To Depreciation A/c To Store A/c To Wages A/c	OH Incurred Dep. Ind. M + NL Ind. L + NL	By WIP A/c By Costing P/L A/c or By Balance c/d	Recovered Under Recovery
	-		-

**Work-In-Progress A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Balance b/d To Stores A/c To Wages A/c	Op. WIP Direct Mat. Direct Lab.	By Finished Goods A/c By Balance c/d	Completed Cl. WIP

To Production OH A/c	Recovered		
	-		-

**Administration Overhead A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Bank A/c	OH Incurred	By Finished Goods A/c By Cost of Sales A/c By Costing P/L A/c	Prod. Related General Under Recov.
	-		-

**Finished Goods Control A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Balance c/d To Work-in-process A/c To Administration OH A/c	Op. FG Completed Prod Related	By Cost of sales A/c By Balance c/d	COGS Cl. FG
	-		-

**Selling and Distribution Overhead A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Bank A/c	OH Incurred	By Cost of Sales A/c By Costing P/L A/c	Recovered Under Rec.
	-		-

**Cost of Sales A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Finished Good A/c To Administration OH A/c To Selling OH A/c To Costing P/L A/c	COGS General S & D Profit	By Sales A/c	Sales
	-		-

**Costing Profit & Loss A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Stores A/c To Wages A/c To Production OH A/c To Administration OH A/c To Selling OH A/c To Net Profit	Ab. Loss Ab. Loss Under Rec. Under Rec. Under rec. Net Profit	By Cost of Sales A/c By Abnormal Gain and Over Recovery	Profit Ab. Gain
	-		-

- 4. Non Integrated Accounting System:** in this system two sets of books of accounts are maintained to records transactions related to cost account and financial account.
- 5. Accounting in Non-integrated System:**
- In case of non-integrated accounting system cost records only recognize nominal account (material, labour, overheads etc.)
  - For all transactions related to real account (bank, cash, assets etc.) and personal account (debtors, creditors, capital etc.) Cost record use a representative account viz.:
    - Cost Ledger Control A/C (CLC) or
    - Nominal Ledger Control A/C (NLC) or
    - General Ledger Adjustment A/C (GLA)



**Store Ledger Control A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Balance b/d To CLC A/c To WIP A/c	Op. Stock Purchase Return	By CLC By WIP A/c By Production OH A/c By Production OH A/c By Costing P/L A/c By Balance c/d	Return Direct Mat. Indirect Mat. Normal Loss Ab. Loss Cl. Stock
	-		-

**Wages Control A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To CLC A/c	Wages Paid	By WIP A/c By Production OH A/c By Production OH A/c By Costing P/L A/c	Direct Lab. Indirect Lab. Normal Idle Ab. Idle
	-		-

**Production Overhead Control A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To CLC A/c To Store A/c To Wages A/c	OH Incurred Ind. M + NL Ind. L + NL	By WIP A/c By Costing P/L A/c or By Balance c/d	Recovered Under Recovery
	-		-

**Work-In-Progress A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Balance b/d To Stores A/c To Wages A/c To Production OH A/c	Op. WIP Direct Mat. Direct Lab. Recovered	By Finished Goods A/c By Balance c/d	Completed Cl. WIP
	-		-

**Administration Overhead A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To CLC A/c	OH Incurred	By Finished Goods A/c By Cost of Sales A/c By Costing P/L A/c	Prod. Related General Under Recov.
	-		-

**Finished Goods Control A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Balance c/d To Work-in-process A/c To Administration OH A/c	Op. FG Completed Prod Related	By Cost of sales A/c By Balance c/d	COGS Cl. FG
	-		-

**Selling and Distribution Overhead A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To CLC A/c	OH Incurred	By Cost of Sales A/c By Costing P/L A/c	Recovered Under Rec.
	-		-

**Cost of Sales A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
--------------------	----------	--------------------	----------

To Finished Good A/c To Administration OH A/c To Selling OH A/c To Costing P/L A/c	COGS General S & D Profit	By CLC A/c	Sales
	-		-

**Costing Profit & Loss A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Stores A/c To Wages A/c To Production OH A/c To Administration OH A/c To Selling OH A/c To CLC A/c	Ab. Loss Ab. Loss Under Rec. Under Rec. Under rec. Net Profit	By Cost of Sales A/c By Abnormal Gain and Over Recovery	Profit Ab. Gain
	-		-

**Cost Ledger Control A/C**

<b>Particulars</b>	<b>₹</b>	<b>Particulars</b>	<b>₹</b>
To Stores A/c To Cost of Sales A/c To Balance c/d	Return Sales Cl. Balance	By Balance b/d By Stores A/c By Wages A/c By Production OH A/c By Admin OH A/c By Selling OH A/c By Costing P/L A/c	Op. Balance Purchase Wages Paid OH Incurred OH Incurred OH Incurred Net Profit
	-		-

**Notes:**

- There is no posting in stores ledger for Material transferred between Jobs or Batches.
- Normal loss of material and normal idle time is to be transferred to Production Overheads A/C.

## **CHAPTER 14 - RECONCILIATION**

- 1. Reconciliation:** In case of non-integrated accounting system, we have to reconcile profit between two sets of books of account

**Step 1:** Prepare financial profit and loss account

**Step 2:** Prepare cost sheet or costing profit and loss account

**Step 3:** Prepare reconciliation statement or memorandum reconciliation account

- 2. Reasons of Difference between Cost and Financial Accounts:**

- 1. Items included in the financial accounts but not in cost accounts (purely financial items):**

- Interest on loans or bank mortgages.
- Expenses and discounts on issue of shares, debentures etc.
- Other capital losses i.e., loss by fire not covered by insurance etc.
- Losses on the sales of fixed assets and investments
- Goodwill written off
- Preliminary expenses written off
- Income tax, donations, subscriptions
- Expenses of the company's share transfer office, if any
- Interest received on bank deposits, loans and investments
- Dividends received
- Profits on the sale of fixed assets and investments
- Transfer fee received
- Rent receivables

- 2. Items included in cost accounts only (notional expenses):**

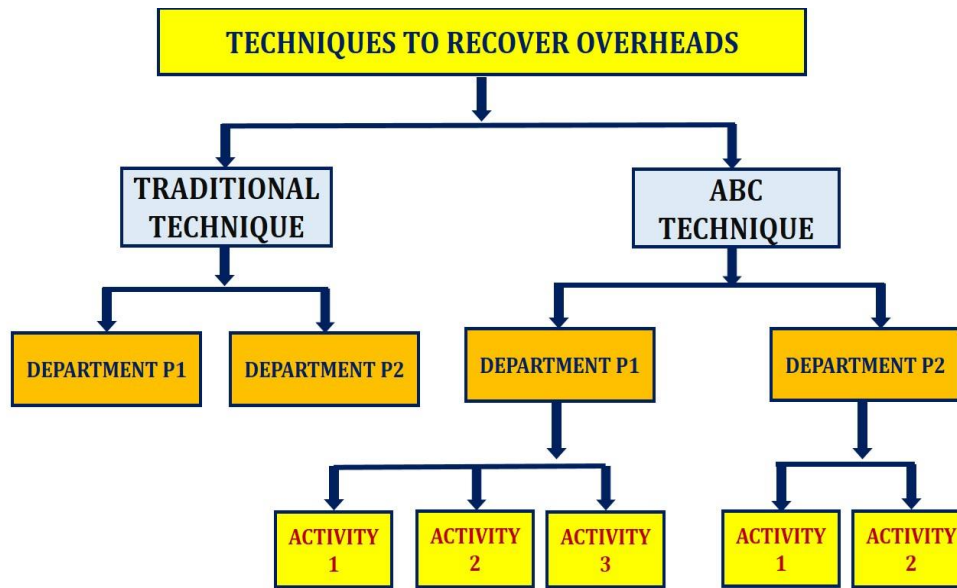
- Charges in lieu of rent where premises are owned
- Interest on capital at notional figure though not incurred
- Salary for the proprietor at notional figure though not incurred
- Notional depreciation on the assets fully depreciated for which book value is nil

- 3. Items whose treatment is different in the two sets of accounts:**

- Difference in methods of valuation of stock.
- Difference in methods of depreciation etc.

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**CHAPTER 15 - ACTIVITY BASED COSTING**

**1. Traditional Absorption Costing V/S Activity Based Costing:**



**2. Activity Based Costing:** Under ABC separate recovery rate of overheads is calculated for separate activity. ABC is also known as modern absorption costing method.

**3. Activity:** An event that incurs cost. **Like:** Packing and forwarding, inspection and testing etc.

**4. Cost Pool:** Group of various individual cost items related to any specific activity. **Like:** Group of various cost items related to packing and forwarding

**5. Cost Driver:** Basis of apportionment of cost related to any activity. **Like:** Number of parcels as apportionment base for packing and forwarding activity

**6. Proforma Statement Showing Unit Cost and Total Cost Using ABC Method:**

<i>Particulars</i>	<i>(₹)</i>
Direct material	XXX
Direct labour	XXX
<b>Prime cost</b>	<b>XXX</b>
Production overhead:	
Activity 1 say Material procurement @ XXX per order	XXX
Activity 2 say Maintenance @ XXX per hour	XXX
Activity 3 say Set up @ per set	XXX
<b>Total cost</b>	<b>XXX</b>
÷ Number of units	XXX
<b>Cost per unit</b>	<b>XXX</b>

**7. Proforma Statement Showing Determination of Cost Driver Rate:**

<i>Activity Cost Pool</i>	<i>Cost Driver</i>	<i>Amount</i>	<i>Volume</i>	<i>Cost Driver Rate</i>
Activity 1 Material procurement	Material orders	XXX	XXX	XXX per order
Activity 2 Maintenance	Maintenance hours	XXX	XXX	XXX per hour
Activity 3 Set up	No. of Set-ups	XXX	XXX	XXX per set-up