# J.K. SHAH<sup>®</sup> TEST

# SUGGESTED SOLUTION

CA INTERMEDIATE

SUBJECT- COST AND MANAGEMENT ACCOUNTING

Test Code – ISP 2404

BRANCH - () (Date :)

Head Office : Shraddha, 3<sup>rd</sup> Floor, Near Chinai College, Andheri (E), Mumbai – 69. Tel : (022) 26836666

# ANSWER:1

# MULTIPLE CHOICE QUESTIONS :

No.		Answer
i.	D	Variable Overhead Cost = Standard Variable Overheads for Production - Actual Variance Variable Overheads = 44,800-55,680 = Rs.10,880 (A)
ii.	С	Fixed Overhead Volume = Absorbed Fixed Overheads - Budgeted Fixed Overheads Variance = 87,200-1,09,000 = 21,800 (A)
iii.	A	Fixed Overhead Expenditure = Budgeted Fixed Overheads - Actual Fixed Overheads Variance =10.9×10,000 units – Rs. 1,30,520 = Rs. 21,520 (A)
iv.	В	Calendar Variance = Possible Fixed Overheads - Budgeted Fixed Overheads

# (4 \* 2.5 MARKS = 10)

## ANSWER: 2

No.		Answer
i.	D	Budgeted Machine hour rate (Blanket rate)
		$=\frac{50,40,000}{6,000 \text{ hours}}$ = Rs. 840 per hour
ii.	Α	Rs. 25,20,000
iii.	Α	1,18,000 over-absorbed
iv.	В	Accounting treatment of over absorbed production overheads: As, 40% of the over absorbed overheads were due to defective production policies, this being abnormal, hence should be credited to Costing Profit and Loss Account. Amount to be credited to Costing Profit and Loss Account = Rs. 1,18,000 × 40% = Rs. 47,200. Balance of over absorbed production overheads should be distributed over Works in progress, finished goods and Cost of sales by applying supplementary rate *. Amount to be distributed = Rs. 1,18,000 × 60% = Rs. 70,800 Supplementary rate = $\frac{70,800}{1,50,000 \text{ units}} = 0.472 \text{ per unit}$
۷.	С	Apportionment of over absorbed production overheads over WIP, Finished goods and Cost of sales:

#### ANSWER: 3 (A)

Optimum batch size or Economic Batch Quantity (EBQ):

EBQ = 
$$\sqrt{\frac{2DS}{C}} = \sqrt{\frac{2 \times 80,000 \times 3,500}{12}} = 6,832$$
 units.

Number of Optimum runs =  $80,000 \div 6,832 = 11.70$  or 12 run

(2 Marks)

(5 \* 2 MARKS = 10)

## ANSWER: 4 (C)

Ordering Cost = 4,00,000/320 = 1,250Delivery Cost = 1,35,000/270 = 500A =  $1,250 \times 100 + 500 \times 70 = 1,60,000$ B =  $1,250 \times 220 + 500 \times 200 = 3,75,000$ 

(2 Marks)

#### ANSWER: 5 (D)

Labour rate variance = Standard time for actual production (SR-AR)

7,500 (A) = (30,000 x 30 minutes/60 minutes) x (50-AR)

AR = (7,50,000 + 7,500)/15,000 = Rs. 50.50 per hour

Actual wages per unit = 50.50/2 = Rs. 25.25

(2 Marks)

#### ANSWER : 6 (B)

Variable overhead for each % of level of activity

 $\frac{40,00,000-30,00000}{75-50} = 40,000$ 

Fixed cost =30,00,000-(40,000×50)=10,00,000)

Total overheads for 60% level of activity

= 10,00,000+(40,000×60)=34,00,000

(2 Marks)

# ANSWER:7(B)

Direct labour	:	Rs. 45,000
Direct expenses	:	Rs. 15,000
Direct materials consumed	:	Rs. 7,500

:

(2 Marks)

#### PART-II – Descriptive Questions (70 Marks)

Question No. 1 is compulsory.

#### ANSWER: 1(a)

Particulars	Units	Rs.	Particulars Unit		Rs.
To Material	78,000	3,90,000	By Normal Loss	7,800	-
To Wages		2,85,000	By Abnormal Loss	1,560	18,720
To Overheads		1,67,400	By Process B A/c	68,640	8,23,680
Total	78,000	8, 42, 400	Total	78,000	8, 42, 400

**Process A Account** 

Cost per unit of completed units and abnormal loss =  $\frac{8,42,400}{78,000 \text{ units} - 7,800 \text{ units}}$  = Rs. 12 unit

**Process B Account** 

Particulars	Units	Rs.	Particulars	Units	Rs.
To Process A A/c	68,640	8,23,680	By Normal loss	240	-
To Indirect Material		34,320	By Finished stock	69,000	13,11,000
To Wages		3,30,000			
To Overheads		1,11,600			
To Abnormal gain	600	11,400			
Total	69,240	13, 11, 000	Total	69,240	13, 11, 000

Cost per unit of completed units and abnormal gains:

 $\frac{\text{Total cost}}{\text{Inputs} - \text{Normal loss}} = \frac{\text{Rs. 12,99,600}}{68,640 \text{ units} - 240 \text{ units}} = \text{Rs. 19}$ 

(5 Marks)

## ANSWER : 1(b)

(ii) Calculation of Economic Order Quantity

EOQ =

$$= \sqrt{\frac{2 \times \text{Annual Demand } \times \text{ Ordering Cost}}{\text{Carrying Cost per unit per annum}}}$$

$$2 \times 12,000 \text{ units } \times \text{Rs. } 1,200$$

$$= \sqrt{\frac{2.7 \times 12,000 \text{ units } 7.130 \text{ (Approx)}}{\text{Rs. } 1,740 \times 0.12}} = 371 \text{ units (Approx)}$$

- (ii) Evaluation of Profitability of Different Options of Order Quantity
  - (a) When EOQ is ordered

		(Rs.)
Purchase Cost	(12,000 units × Rs. 1,740)	2,08,80,000.00
Ordering Cost*	[(12,000 units ÷ 371 units) i.e. 33 × Rs. 1,200]	39,600.00
Carrying Cost **	$(371 \text{ units} \times \text{Rs}. 1,740 \times 1/2 \times 12/100)$	38,732.40
Total Cost		2,09,58,332.40

(b) When Quantity Discount of 5% is offered.

		(Rs.)
Purchase Cost	(12,000 units × Rs. 1,740 × 0.95)	1,98,36,000.00
Ordering Cost*	[(12,000 units ÷ 6,000 units) × Rs. 1,200]	2,400.00
Carrying Cost**	(6,000 units × Rs. 1,653 × 1/2 × 12/100)	5,95,080.00
Total Cost		2,04,33,480.00

Advise - The total cost of inventory is lower if quantity discount offer is accepted. Hence, the company is advised to accept the quantity discount.

\* Ordering Cost = 
$$\frac{\text{Annual Demand}}{\text{Order Quantity}} \times \text{Cost of placing an order}$$
  
\*\* Carrying Cost =  $\frac{\text{Cost per unit} \times \text{Quantity Ordered} \times \text{Carrying Cost}}{2}$ 

(5 Marks)

# ANSWER : 1 (c)

(i)	Statement showing Break Even Sales Particulars	Black	White
	Sales Planned	81,00,000	54,00,000
	Selling Price (Rs.)	18	24
	Number of Units to be sold	4,50,000	2,25,000
	Break Even sales (in Units), 70% of total sales	3,15,000	1,57,500
	Or		

	BreakEvensales(in Rs. ),70% oftotalsales	56,70,000	37,80,000
(ii)	Statement Showing Fixed Cost Reduction	8,26,200	7,45,200
	Profit to be maintained (Rs.)		
	Margin of Safety ( 70% of Sales) ( Rs. )	24,30,000	16,20,000
	PVR (Profit/ Margin of Safety) $ imes 100$	34%	46%
	Contribution (Sales × 34% or 46% ) (Rs.)	27,54,000	24,84,000
	Less: Profit (Rs.)	8,26,200	7,45,200
	Revised Fixed Cost (Rs.)	19,27,800	17,38,800
	Present Fixed Cost ( Rs.)	22,00,000	20,00,000
		Reduction in Fixed Cost 2,72,200	2,61,200

(4 Marks)

# ANSWER : 2(a)

# Statement Showing Distribution of Overheads of PM Ltd.

Particulars	Basis	Total	Production Departments		Service Departments		
			P <sub>1</sub>	P <sub>2</sub>	P <sub>3</sub>	S <sub>1</sub>	S <sub>2</sub>
		(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Direct wages	Actual	33,900	-	-	-	30,000	3,900
Rent & rates	Area	1,00,000	20,000	25,000	30,000	20,000	5 <i>,</i> 000
Generallighting	Light points	12,000	2,000	3,000	4,000	2,000	1,000
Indirect wages	Direct wages	38,780	12,000	8,000	12,000	6,000	780
Power	H.P.	30,000	12,000	6,000	10,000	2,000	-
Depreciation of machines	Value of machines	2,00,000	48,000	64,000	80,000	4,000	4,000
Sundries	Direct wages	1,93,900	60,000	40,000	60,000	30,000	3,900
		6,08,580	1,54,000	1,46,000	1,96,000	94,000	18,580

# Redistribution of Service Department's Expenses over Production Departments

	P <sub>1</sub>	P <sub>2</sub>	P <sub>3</sub>	S <sub>1</sub>	S <sub>2</sub>
	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Total overhead distributed as	1,54,000	1,46,000	1,96,000	94,000	18,580
above					
Dept. S <sub>1</sub> Overheads apportioned	18,800	28,200	37,600	(94,000)	9,400
(20:30:40:-:10)					

Dept. S <sub>2</sub> overheads apportioned	11,192	5,596	8,394	2,798	(27,980)
(40:20:30:10:-)					
Dept. $S_1$ Overheads apportioned	560	839	1,119	(2,798)	280
(20:30:40:-:10)					
Dept. $S_2$ overheads apportioned	124	63	93	-	(280)
(40:20:30:10:—)					
	1,84,676	1,80,698	2,43,206	-	-
Working hours	3,070	4,475	2,419		
Rate per hour	60.16	40.38	100.54		

Determination of total cost of Product 'X'

	(Rs.)
Direct material cost	1,000.00
Direct labour cost	600.00
Overhead cost (See working note)	744.14
	2,344.14

# Working Notes:

Overhead cost

= (Rs. 60.16  $\times$  4 hours) + (Rs. 40.38  $\times$  5 hours) + (Rs. 100.54  $\times$  3 hrs.)

= Rs. 240.62 + Rs. 201.90 + Rs. 301.62 = Rs. 744.14

(10 Marks)

ANSWER : 2(b)

Journal entries are as follows:			
		Dr.	Cr.
		(Rs.)	(Rs.)
(i) Stores Ledger Control A/c	Dr.	27,000	
To Cost Ledger Control A/c			27,000
(ii) Work-in-Process ControlA/c	Dr.	6,000	
To Manufacturing Overhead Control A/c			6,000
(iii) Cost of Sales A/c	Dr.	4,000	
To Selling & Dist. Overhead Control A/c	1		4,000
(iv) (1) Wage ControlA/c	Dr.	8,000	
To Cost Ledger Control A/c			8,000
(2) Manufacturing Overhead ControlA/c	Dr.	8,000	

To Wages Control A/c		8,000	

# OR

	Manufacturing Overhead Control A/c	Dr.	
	To Cost Ledger Control A/c	8,000	8,000
(v)	Stores Ledger Control A/c	Dr.	9,000
	To Work-in-Process Control A/c		9,000

\* Cost Ledger Control A/c is also known as General Ledger Control A/c

# (4 Marks)

# ANSWER : 3(a)

Calculation of Cost of Production and Profit for the month ende	d March, 20x9:	Amount
Particulars	Amount (Rs.)	(Rs.)
Materials consumed:		
- Opening stock	6,06,000	
- Add: Purchases	28,57,000	
	34,63,000	
- Less: Closing stock	(7,50,000)	27,13,000
Direct wages		37,50,000
Prime cost		64,63,000
Factory expenses		21,25,000
		85,88,000
Add: Opening W-I-P		12,56,000
Less: Closing W-I-P		(14,22,000)
Factory cost		84,22,000
Less: Sale of scrap		(26,000)
Cost of Production		83,96,000
Add: Opening stock of finished goods		3,59,000
Less: Closing stock of finished goods		(3,09,000)
Cost of Goods Sold		84,46,000
Office and administration expenses		10,34,000
Selling and distribution expenses		7,50,000
Cost of Sales		1,02,30,000

Profit (balancing fig	gure)	31,70,000
Sales		1,34,00,000

(5 Marks)

# ANSWER : 3(b)

# **Comprehensive Cost Statement**

Particulars	Total Cost	Product- M	Product-N
	(Rs.)		
No. of units produced *		5,400 units	810 units
Cost of raw material	5,40,000		
(Rs.80 × 6,750 units)			
Processing cost:			
- Labour cost ( Rs. 2,25,000 × 66%)	1,48,500		
- Other costs(Rs.2,25,000- 1,48,500)	76,500		
Total joint cost	7,65,000		
(i) Apportionment of joint costs			
between the joint products			
Labour cost in the ratio of 100:80	1,48,500	82,500	66,000
		$\left(\frac{1,48,500 \times 100}{180}\right)$	$\left(\frac{1,48,500\times80}{180}\right)$
Other joint costs (including	6,16,500	5,36,087	80,413
material) in the ratio of output		(6,16,500 × 5,400)	(6,16,500 × 810)
(5,400:810)		(	()
(ii) Total product cost	7,65,000	6,18,587	1,46,413

No. of units produced of Product M = 6750 units × 80% = 5400 units No. of units produced of Product

N = 6750 units × 12% = 810 units

(5 Marks)

# ANSWER : 3(c)

Flexible Budget of "Action Plan Manufacturers" (for the month of January)

Indirect manufacturing	Nature of cost (1)	Expenses	Planned	Expenses	Actual	Difference
cost		for a	expenses	as per	expenses	(Rs.) (6)=(5)-
		normal	(Rs.)(3)	flexible	(Rs.)(5)	(4)
		month		budget		

		(Rs.) (2)		(Rs.) (4)		
Salary of foreman	Fixed	1,000	1,000	1,000	1,000	Nil
Indirect labour (WN 1)	Variable	720	900	540	600	60
Indirect material	Variable	800	1,000	600	700	100

(wn2)						
Repair and maintenance	Semi-variable	600	650	550	600	50
(WN3)						
Power (WN 4)	Semi-variable	800	875	725	740	15
Tools consumed	variable	320	400	240	300	60
(WN 5)						
Rates and taxes	Fixed	150	150	150	150	Nil
Depreciation	Fixed	800	800	800	800	Nil
Insurance	Fixed	100	100	100	100	Nil
		5,290	5,875	4,705	4,990	285

**Conclusion:** The above statement of flexible budget shows that the concern's expenses in the month of January have increased by Rs. 285 as compared to flexible budget. Under such circumstances, assuming the expenses are controllable and based on the financial perspective the Foreman of the company should not be entitled for any performance bonus for the month of January.

Working notes:

Indirect Labour cost per unit =  $\frac{\text{Rs } 720}{8000} = 0.09$ Indirect Labour for 6,000 units =  $6,000 \times \text{Rs}.0.09$ = Rs. 540.Indirect Material cost per unit =  $\frac{Rs800}{8000} = 0.10$ Indirect material for 6,000 units =  $6,000 \times \text{Rs}.0.10$ = Rs.600According to high and low point method of segregating semi-variable cost into fixed and variable components, following formulae may be used. Variable cost of repair and maintenance per unit =  $\frac{\text{Change in expense level}}{\text{Change in output level}} = \frac{650-600}{2000} = 0.025$ For 8,000 units Total Variable cost of repair and maintenance = Rs. 200 Fixed repair & maintenance cost = Rs.400Hence at 6,000 units output level, total cost of repair and maintenance should be = Rs. 400 + Rs. 0.025 × 6,000 units = Rs. 400 + Rs. 150 = Rs. 550 Variable cost of power per unit  $=\frac{875-800}{2000}=0.0375$ For 8,000 units Total variable cost of power = Rs.300 Fixed cost = Rs.500Hence, at 6,000 units output level, total cost of power should be = Rs. 500 + Rs. 0.0375 × 6,000 units = Rs. 500 + Rs. 225 = Rs. 725

Tools consumed cost for 8,000 units = Rs. 320 Hence, tools consumed cost for 6,000 units = (Rs. 320/8,000 units )  $\times$  6,000 units = Rs. 240

(4 Marks)

# ANSWER : 4(a)

1. Workings:

500						
	Large	Μ	ledium	S	mall	
Qty (Itr)	Max bottles	Qty (ltr)	Max bottles	Qty (ltr)	Max bottles	
3	1,666	1.5	3,333	0.6	8,333	

\*For simplicity of calculation small fractions has been ignored.

2. Number of batches to be run:

		Large	Medium	Small	Total
A	Demand	3,00,000	7,50,000	20,00,000	
В	Bottles per (Refer WN-1)	1,666	3,333	8,333	
С	No. of batches [ $A \div B$ ]	180	225	240	645

\*For simplicity of calculation small fractions has been ignored. Quantity of Material-W and Material C required to meet demand:

	Particulars	Large	Medium	Small	Total
А	Demand (bottle)	3,00,000	7,50,000	20,00,000	
В	Qty per bottle (Litre)	3	1.5	0.6	
С	Output (Litre)	9,00,000	11,25,000	12,00,000	32,25,000
D	Material-W per	14	14	14	
	litre of output				
	(Litre)				
E	Material-W	1,26,00,000	1,57,50,000	1,68,00,000	4,51,50,00
	required (Litre)				
F	Material-C	25	25		
	required per litre				
	of output (ml)				
G	Material-C	22,500	28,125	30,000	80,625
	required (Litre)				
	[(C×F)÷1000]				

# 3. No. of Man-shift required:

		Large	Medium	Small	Total
Α	No. of batches	180	225	240	645
В	Hours required per batch (Hours)	2	2	2	
С	Total hours required (Hours)	360	450	480	1,290
D	No. of shifts required $[C \div 8]$	45	57	60	162
E	Total manshift [D×20 workers]	900	1,140	1,200	3,240

# 4. Power consumption in Kwh

		Large	Medium	Small	Total
For	processing				
А	No. of batches	180	225	240	645
В	Hours required per	1.75	1.75	1.75	1.75
	batch (Hours)				
С	Total hours (Hours) [A x B]	315	393.75	420	1,128.75
D	Power consumption per hour	90	90	90	90
Е	Power consumption in	28,350	35,437.5	37,800	1,01,587.5
	Kwh [C × D]				
F	Per batch consumption	157.5	157.5	157.5	157.5
	(Kwh) [E ÷ A]				
For	set-up	I	L		
G	Hours required per	0.25	0.25	0.25	0.25
	batch (Hours)				
Н	Total hours required	45	56.25	60	161.25
	(Hours) [A × G]				
I	Power consumption per	18	18	18	18
	hour [ 20% × 90 ]				
J	Power consumption in	810	1,012.5	1,080	2,902.5
	Kwh [H × I ]				
K	Per batch consumption	4.5	4.5	4.5	4.5
	(Kwh) [J ÷ A]				

	Calculation of Profit/ loss per batch:						
	Particulars	Large	Medium	Small	Total		
Α	Demand (bottle)	3,00,000	7,50,000	20,00,000	30,50,000		
В	Price per bottle(Rs.)	150	90	50			
С	Sales value (Rs.)	4,50,00,000	6,75,00,000	10,00,00,000	21,25,00,000		
D	Direct Material cost:						
E	Material-W (F)[Qty	63,00,000	78,75,000	84,00,000	2,25,75,000		
	in WN-3 × Rs. 0.50]						
F	Material-C ( Rs.) [Qty	2,25,00,000	2,81,25,000	3,00,00,000	8,06,25,000		
	in WN-3 × Rs.1,000]						
G	[E+F]	2,88,00,000	3,60,00,000	3,84,00,000	10,32,00,000		
Н	Direct Wages (Rs.)	7,92,000	10,03,200	10,56,000	28,51,200		
	(Man-shift in WN-4						
	x × Rs.880]						
Ι	Packing cost (Rs.)	9,00,000	22,50,000	60,00,000	91,50,000		
	Power cost (Rs.)						
J	For processing (Rs.)	1,98,450	2,48,062.5	2,64,600	7,11,112.5		
К	For set-up time (Rs.)	5,670	7,087.5	7,560	20,317.5		
L	[J+K]	2,04,120	2,55,150	2,72,160	7,31,430		
М	Other variablecost	54,00,000	67,50,000	72,00,000	1,93,50,000		
	(Rs.) [No. of batch in						
	WN-2 × Rs. 30,000]						
Ν	Total Variablecost	3,60,96,120	4,62,58,350	5,29,28,160	13,52,82,630		
	per batch						
	[G+H+1+L+M]						
0	Profit/ loss	89,03,880	2,12,41,650	4,70,71,840	7,72,17,370		
	before fixed cost						
Р	Fixed Cost				4,90,00,000		
Q	Total Cost [O-P]				2,82,17,37C		

Computation of Economic Batch Quantity (EBQ):

$$\mathsf{EBQ} = \sqrt{\frac{2 \times \mathsf{D} \times \mathsf{S}}{\mathsf{c}}}$$

D = Annual Demand for the Product = Refer A below S = Set-up cost per batch = Refer D below C= Carrying cost per unit per annum = Refer E below

	Particulars	Large	Medium	Small
A	Annual Demand (bottle)	3,00,000	7,50,000	20,00,000
Se	t-up Cost:			
В	Power cost for set-up time (Rs.)	31.50	31.50	31.50
	[Consumption per batch in			
	WN-5 × Rs.7]			
С	Other variable cost $(Rs.)^*$	30,000	30,000	30,000
D	Total Set-up cost [B + C]	30,031.50	30,031.50	30,031.50
E	Holding cost:	1.00	1.00	1.00
F	EBQ (Bottle)	1,34,234	2,12,243	3,46,592

Other variable cost is assumed to be part of set-up cost.

#### (10 Marks)

#### ANSWER : 4(b)

- (i) Fringe benefits: These are the additional payments or facilities provided to the workers apart from their salary and direct cost-allowances like house rent, dearness and city compensatory allowances. These benefits are given in the form of overtime, extra shift duty allowance, holiday pay, pension facilities etc. These indirect benefits stand to improve the morale, loyalty and stability of employees towards the organization. If the amount of fringe benefit is considerably large, it may be recovered as direct charge by means of a supplementary wage or labour rate; otherwise, these may be collected as part of production overheads.
- (ii) Bad debts: There is no unanimity among different authors of Cost Accounting about the treatment of bad debts. Oneview is that 'bad debts' should be excluded from cost. According to this view bad debts are financial losses and therefore, they should not be included in the cost of a particular job or product. According to another view it should form part of selling and distribution overheads, especially when they arise in the normal course of trading. Therefore, bad debts should be treated in cost accounting in the same way as any other selling and distribution cost. However extra ordinarily large bad debts should not be included in cost accounts.

(4 Marks)

#### ANSWER : 5(a).

Calculation of room days:

Nature of Room	Occupancy (Room-days)
Deluxe room	5760(20 × 80% × 360)
Executive room	2160(10 × 60% × 360)
Suite room	$1080(4 \times 75\% \times 360)$

Elements	Deluxe room	Executive	Suite room	Total
	(Rs.)	room	(Rs.)	
		(Rs.)		
(Rs.)				
Room Days	5760	2160	1080	
Revenue	86,40,000	51,84,000	41,04,000	1,79,28,000
Cost				
Housekeeping @ Rs. 280 per	16,12,800	6,91,200	4,59,000	27,63,000
room day				
Breakfast @ Rs. 150 per person-	6,48,000	3,24,000	9,72,000	

The solution can also be presented in following way:

Calculation of room days

Particulars	Occupancy during the year				
	Deluxe Room	Executive Room	Suite Room		
(i) No. of Rooms	20	10	4		
(ii) Occupancy in %	80%	60%	75%		
No. of rooms occupied per day	16	6	3		
No. of rooms occupied per	5,760	2,160	1,080		
year					

Statement showing Total Profit for each room type

Annual Room Rent	Deluxe Room	Executive Room	Suite Room
Room Rent per day per room	Rs. 1,500	Rs. 2,400	Rs. 3,800
Annual Room Rent (A)	Rs. 86,40,000	Rs. 51,84,000	Rs. 41,04,000
Annual Fixed Expenses			
Staff Salary (25:35:40)	Rs. 14,40,000	Rs. 20,16,000	Rs. 23,04,000
Electricity Expenses	Rs. 15,36,000	Rs. 5,76,000	Rs. 2,88,000
(Occupancy)			
Total (B)	Rs. 29,76,000	Rs. 25,92,000	Rs. 25,92,000
Housekeeping Expenses	Rs. 16,12,800	Rs. 6,91,200	Rs. 4,59,000
Breakfast Charges		6,48,000	Rs. 3,24,000
		(2,160 × 2 × 150)	(1,080 × 2 × 150)
Swimming Pool Charges			74,32,000
			(1,080 × 2 × 200)
Total (C)	Rs. 16,12,800	Rs. 13,39,200	Rs. 12,15,000

Total Cost $(B + C)$	Rs. 45,88,800	Rs. 39,31,200	Rs. 38,07,000
Profit	Rs. 40,51,200	Rs. 12,52,800	Rs. 2,97,000

(10 Marks)

#### ANSWER : 5(b).

(i) Material Usage Variance = Std. Price (Std. Quantity - Actual Quantity)
 = Rs.90(18,000 kg.-17,800 kg.

= Rs.18,000 (Favourable)

- (ii) Material Price Variance = Actual Quantity (Std. Price Actual Price)
  - = 17,800 kg. (Rs. 90-Rs.92) = Rs.35,600 (Adverse)
- (iii) Material Cost Variance
  - = Std. Material Cost Actual Material Cost
  - = (SQ  $\times$  SP)-(AQ  $\times$  AP)
  - = (18,000 kg. × Rs.90) (17,800 kg. × Rs.92)
  - = Rs.16,20,000 Rs.16,37,600
  - = Rs.17,600 (Adverse)
- (iv) Labour Efficiency Variance = Std. Rate (Std. Hours Actual Hours)
  - = Rs.100 (1,800 units × 8-14,000 hrs.)
  - = Rs.100 (14,400 hrs. -14,000 hrs.)
  - = Rs.40,000 (Favorable)
- (v) Labour Rate Variance = Actual Hours (Std. Rate Actual Rate)
  - = 14,000 hrs. Rs.100 Rs.104
  - = Rs. 56,000 (Adverse)
- (vi) Labour Cost Variance
  - = Rs. 56,000 (Adverse)
  - = Std. Labour Cost Actual Labour Cost
  - = (SH  $\times$  SR) (AH  $\times$  AR)
  - $= (14.400 \text{hrs.} \times \text{Rs.} 10n) 114 \text{n}n \text{hrc} \times \ge 1 \text{nA1}$
- (viii) Fixed Overhead Cost Variance
  - = Rs. 1,500 (Adverse)
  - $= (1,800 \text{ units } \times \text{Rs.} 400) \text{Rs.} 7,68,000$
  - = Rs. 7,20,000 Rs. 7,68,000 = Rs. 48,000 (Adverse)

(4 Marks)

#### ANSWER : 6(a).

Calculation of Direct expenses

Particulars	Job A (Rs.)	Job B (Rs.)	Job C (Rs.)
Product blueprint cost	2,80,000	-	-
Hire charges paid for machinery	-	80,000	-
License fee paid for software	-	-	1,00,000
Total Direct expenses	2,80,000	80,000	1,00,000

(4 Marks)

#### ANSWER : 6(b).

Labour Turnover Rate (Replacement Method) =  $\frac{No.of Workers replaced}{Average no.of workers} \times 100$ Or,  $\frac{10}{100} = \frac{50}{Average no.of workers}$ Thus, Average No. of workers = 500 Labour Turnover Rate (Separation Method) =  $\frac{No.of workers replaced}{Average no.of workers} \times 100$ Or,  $\frac{5}{100} = \frac{Number of workers separated}{50}$ 

Thus, No. of workers separated = 25Labour Turnover Rate (Flux Method)

 $= \frac{\text{No.of Separations} + \text{No.of Accession (Joinings)}}{\text{Average no.of workers}} \times 100$ 

 $Or, = \frac{20}{100} = \frac{25 + \text{No.of accessions (joinings)}}{500}$  Or, 100(25 + No. of Accessions) = 10,000 Or, 25 + No. of Accessions = 100Thus, No. of Accessions = 100 - 25 = 75Accordingly,

(i) Workers recruited and Joined = 75

(ii) Workers left and discharged = 25

(iii) Average number of workers on roll = 500

(5 Marks)

#### ANSWER: 6(c).

(i) Calculation of cost driver rate:

Cost pool	Budgeted	Cost driver	Cost driver rate
	overheads (Rs.)		(Rs.)
Material procurement	18,42,000	1,200	1,535.00
Material handling	8,50,000	1,240	685.48
Maintenance	24,56,000	17,550	139.94
Set-up	9,12,000	1,450	628.97
Quality control	4,42,000	1,820	242.86

Calculation of cost for the		
Particulars	Amount (Rs.)	Amount ( Rs. )
Material cost		24,62,000.00
Wages		4,68,500.00
Overheads:		
- Material procurement ( Rs. 1,535 $ imes$ 56 orders )	85,960.00	
- Material handling (Rs. $685.48 \times 84$ movements)	57,580.32	
- Maintenance ( Rs. $139.94 \times 1,420$ hours)	1,98,714.80	
- Set-up (Rs. 628.97 × 60 set-ups)	37,738.20	
- Quality control (Rs. 242.86 $ imes$ 18 inspections)	4,371.48	3,84,364.80
Total Cost		33,14,864.80
No. of units		7,600
Cost per units		436.17

(5 Marks)